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Fighting for life in Russia's
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FINANCIAL TIMES

Friday May 29 1992

EUROPE'S BUSINESS NEWSPAPER

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Spanish unions fail to halt nation with general strike

Spain's trade unions face some tough political decisions after failing yesterday to bring the country to a halt during a half-day general strike in protest at government spending cuts.

The morning strike had little effect in Madrid. Minimum public transport services decreed by the government in the face of fierce union criticism were exceeded. The government also held firm to its promise to use police to break up pickets trying to stop people using public transport.

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Mandela sets out moderate path Nelson Mandela, leader of the African National Congress, set a moderate tone for deliberations of the ANC's policy conference when he said the organisation was challenged "to avoid unrealistic expectations and to define a sober set of priorities". Page 4

Washington passes energy bill The House of Representatives has passed an energy bill which, according to its sponsors, could cut US oil imports by nearly one-third by the year 2010. Page 6

UN soldiers die in Croatia The UN peacekeeping force in Croatia suffered its first fatalities when two Argentine soldiers were killed and 24 injured when their truck overturned.

Profits fall at Japanese banks Japan's leading commercial banks have reported a decline in annual pre-tax profits for the third year in succession, due to the combined impact of the plunge in financial markets, an increase in costs and a rise in write-offs on bad loans. Page 17

Shanghai surprise for Chinese bulls The Chinese, who have embraced share trading with enthusiasm, are having to get used to the concept of prices going down as well as up, after prices on Shanghai's stock exchange dropped 19 per cent in three days. Page 16

Russians wary of western practices Managers of Russia's biggest industrial enterprises are supporting moves towards a market economy but believe it is "unethical" to adopt western practices such as mass layoffs and aggressive pricing policies to reach that goal. Page 16

JAL records first loss since 1985 Japan Airlines reported its first pre-tax loss since 1985, blaming a slump in foreign business travel and rising operating costs for the ¥6bn (£461m) deficit for fiscal 1991. Page 30

Mars suffers legal setback Mars, US-owned confectionery maker, lost a round in its legal battle over the European ice cream market when the Irish High Court ruled that Anglo-Dutch Unilever group was entitled to bar Mars products from its retail freezer cabinets. Page 3

Amoco scales back spending Amoco, US oil and gas company, suffering from reduced profit margins, is to scale back its planned 1992 capital and exploration spending by 12 per cent, from \$3.7bn to \$3.35bn. Page 13

Novell revenues rise 50% Novell, US computer networking software company, reported a 50 per cent jump in revenues to \$250m, up from \$150m, for its second quarter. Page 19

Peoples in Belarus joint venture Production of Pepsi bottles will start later this year in the republic of Belarus under a joint venture expected to produce \$100m of investment over the next five years. Page 3

Nippon Oil earnings fall Nippon Oil, Japan's largest oil distributor, reported a 5.9 per cent fall in pre-tax earnings to ¥44bn (£338m) due to rising costs and lower incomes. Page 20

European Parliament to raise ECU1bn The European Parliament hopes to raise ECU1bn (£1.26bn) from the international capital markets to pay for its new parliament chamber, offices and secretariat in Brussels. Page 21

Frankfurt banks carved up A 66-year-old pensioner was arrested by German police after allegedly using a motorised stonecutter to carve up 82 large bank windows and four cars in Frankfurt. Damage was estimated at DM1m (£600,000).

Capone henchman dies Tony "Big Tuna" Accardo, reputed to have been Al Capone's successor and triggerman in the 1929 St Valentine's Day massacre, has died in Chicago at the age of 86. He earned his nickname after catching a 400-pound tuna off Florida, but was known to colleagues as "Joe Batters", apparently a reference to his use of baseball bats as weapons.

Indian broadcasting protests Broadcasting workers took Indian television and radio off the air briefly yesterday in a protest to demand protection after Sikh militants beheaded an All India Radio supervisor in the Punjab city of Patiala.

STOCK MARKET INDICES	
FT-SE 100	2,864.2 (-4.4)
DAX	1,984.5 (-1.0)
FTSE Europe 100	1,105.22 (-0.66)
FTSE All Share	1,367.88 (-0.24)
Nikkei	17,501.25 (+108.09)
New York Composite	2,374.58 (+41.4)
S&P Composite	413.83 (+0.86)
US LUNCHTIME RATES	
Federal Funds	3 1/4%
3-mo Treas Bill	7.75%
Long Bonds	10 1/4%
Yield	7.375%
LONDON MONEY	
3-mo Interbank	10 1/4% (10 1/4%)
Libor 6m 3m Interbank	10 1/4% (10 1/4%)
MORTGAGE RATES (Annual)	
Best 15-day (M)	20.85% (20.85%)
GOLD	
New York Comex (Jun)	\$387 (338)
London	\$377.1 (338.75)
Paris	
STERLING	
New York Interbank	\$ 1.9445
London	\$ 1.9466 (1.901)
DM	2.9376 (2.945)
FF	9.0825 (9.0775)
SP	2.955 (2.975)
Y	234.6 (236.6)
E index	92.5 (92.7)
DOLLAR	
New York Interbank	\$ 1.9275
London	\$ 1.9275
DM	1.9275 (1.9245)
FF	\$ 4.48 (4.485)
SP	\$ 1.4755 (1.4855)
Y	128.5 (129.55)
S index	63.8 (64.0)
Tokyo 3m Y	128.82

Austria	540.0	Hungary	115.0	Malta	100.0	S. Africa	590.00
Bahrain	100.00	Iceland	100.00	Morocco	100.00	Singapore	54.10
Belgium	500.00	India	100.00	Norway	100.00	Spain	100.00
Cyprus	100.00	Indonesia	100.00	Nigeria	100.00	Sweden	100.00
Czech	100.00	Israel	100.00	Norway	100.00	Switzerland	100.00
Denmark	100.00	Italy	100.00	Oman	100.00	Thailand	100.00
Egypt	100.00	Jordan	100.00	Pakistan	100.00	Turkey	100.00
Finland	100.00	Korea	100.00	Philippines	100.00	UAE	100.00
France	100.00	Kuwait	100.00	Poland	100.00	Yemen	100.00
Germany	100.00	Lebanon	100.00	Portugal	100.00		
Greece	100.00	Luxembourg	100.00	Qatar	100.00		

Liquidation threat to Canary Wharf

O&Y admits receivership is a serious setback to hopes of financial reconstruction

By Robert Peston

GOVERNMENT hopes to regenerate London's docklands received a potentially lethal blow yesterday when Canary Wharf, the area's flagship development, went into administration under UK insolvency procedures.

Mr Steve Miller, financial adviser to O&Y, said the administration order was a "serious setback" in the attempt to organise a financial reconstruction of Canary Wharf's owner Olympia & York Developments, the world's biggest property developer.

The administrators - three partners from the accountancy

firm Ernst & Young - hope Canary Wharf can re-emerge after several months in administration as a going concern. But they have received only £10m (£18m) from banks to cover all the project's costs until the end of the year and some bankers warned that liquidation was a strong possibility.

It also emerged that the Bank of England has been playing a key role as a messenger between Canary Wharf's 11 leading bank creditors and the UK government, which is interested in taking space at Canary Wharf but has been refusing to make a firm commitment to do so. The Bank wanted to do all it could to keep

FINANCIAL COLLAPSE OF CANARY WHARF

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- Restructuring of O&Y parent to go ahead: CIBC hit by C\$800m exposure, Page 18
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the project out of administration, short of putting overt pressure on the banks.

The government yesterday reiterated that civil servants would only move to Canary Wharf on commercial terms and that there

would be no official bail-out of the project. However, it is understood that Lord Wakeham, the Lord Privy Seal who has been appointed by the prime minister to co-ordinate all government negotiations with Canary Wharf,

has called an emergency meeting for early next week of several cabinet ministers whose departments may move to Canary Wharf.

Meanwhile, the 11 leading bank creditors who triggered the administration order by deciding on Wednesday that they would not provide sufficient funds to keep Canary Wharf as a going concern, are providing just £10m of new money to meet all the development's expenses until the end of the year.

This means that Canary Wharf administrators, who have taken control of the project from its management, will have to raise outside capital from new investors to complete vital work on the project. Canary Wharf executives disclosed yesterday that they have been in talks with potential investors for the past three months. One possible investor is the government of Singapore's Investment Office.

However, the likelihood that the Jubilee line underground railway will be extended into east London is now small. Bankers stressed there was no possibility that they would provide the £400m which Canary Wharf had promised to the government as its contribution to the costs of the extension.

Continued on Page 16

UN chief rejects call for troops to relieve Bosnia

By Michael Littlejohns in New York, Philip Stephens in Budapest and Laura Silber in Belgrade

Greek exporters take to sea, air and narrow road...Page 3

UNITED NATIONS troops should not provide protection for humanitarian aid efforts in Bosnia-Herzegovina, according to Mr Boutros Boutros Ghali, the United Nations secretary general.

The recommendation that the Security Council reject a European Community request for armed intervention came as diplomats put the finishing touches to a package of UN sanctions against Serbia to end the war.

While acknowledging it was for the Security Council to make a final decision, Mr Boutros Ghali warned that it would require large numbers of UN troops to protect relief convoys between Sarajevo airport and distribution centres in the city, he said.

A more promising course would be a coordinated effort to persuade the warring parties to conclude and honour agreements permitting unimpeded delivery of aid to "all suffering civilians", said the Secretary-General.

Numerous efforts to secure cease-fires have failed after Serb militias and the Yugoslav army have prevented any supplies from going into Sarajevo.

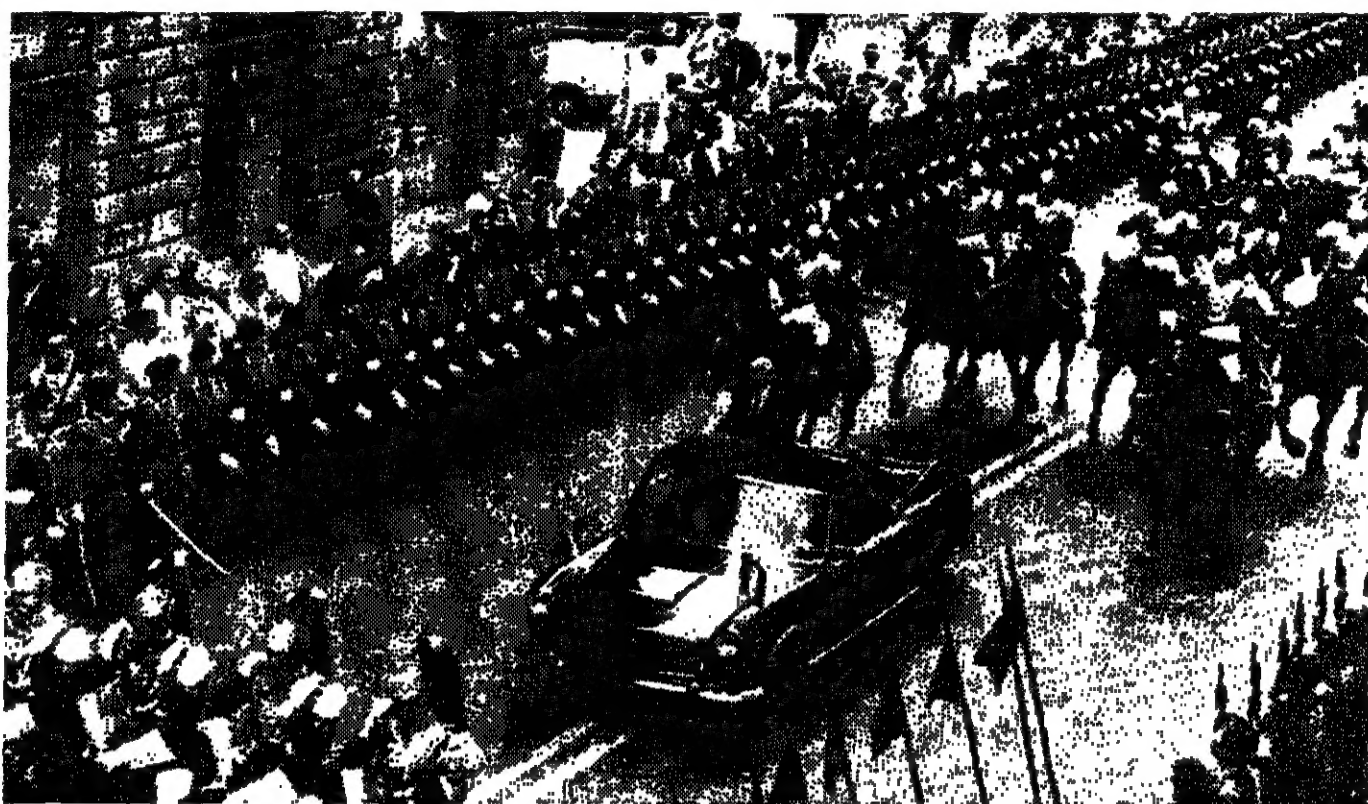
In Belgrade the Serbian Orthodox Church attacked the policies of President Slobodan Milosevic in an unprecedented open letter.

The church, which had supported the nationalist politics of Mr Milosevic, yesterday appealed for his resignation and the formation of a government of national salvation. "We remind everyone in power that not one single chair is as important as the fate and freedom of the nation."

There was a lull in the fighting around Sarajevo yesterday after heavy overnight clashes. In a bid to distance itself from Wednesday's mortar attack on Sarajevo which left 17 dead and 80 wounded, the rump Yugoslav presidency yesterday called on the UN to investigate the "massacre".

However, diplomatic moves to impose mandatory sanctions could reach fruition today, according to Mr John Major, the British prime minister.

Speaking in Budapest after talks on the crisis with Mr Josef Antall, the Hungarian prime minister, Mr Major said that the sanctions were likely to include a trade embargo, a freeze on Serbia's overseas assets, severe restrictions on commercial flights, the suspension of all official sporting contacts and the break-off of scientific, technical and cultural co-operation.



Italy's President Scalfaro is escorted to the Quirinale Palace by the presidential guard after taking office yesterday

Italy's new president calls for reform

By Robert Graham in Rome

MR Oscar Luigi Scalfaro, Italy's ninth president, yesterday took the unprecedented step of calling for a constitutional overhaul in his inaugural address to parliament.

The only president to take an initiative of this kind, the 73-year-old former Speaker of the Chamber of Deputies left no doubt that he intended to encourage institutional reform and inject new morality into public life.

"I believe the president's task consists above all else in taking note of the popular will and, within the constraints of his powers, ensuring this is translated into valid and effective results," he said.

That popular will, he noted, had been expressed in the April 6 general election which saw the traditional political parties humiliated by a large protest vote.

"In this light, the president of the republic from this moment invites parliament respectfully but firmly to nominate a commission of the two houses with a brief to revise the entire institutional framework."

He also emphasised public morality, in a clear reference to the country's corruption scandals, notably in Milan. "The mis-

use of public funds is a very serious matter, defrauding honest taxpayers and abusing citizens' confidence: there is no worse evil, no greater danger to democracy than the dirty involvement of politics with business."

Mr Scalfaro was elected on Monday as a compromise candidate proposed by his Christian

Democrat party. He was backed by the four-party Christian Democratic coalition, as well as the former communist Party of the Democratic Left (PDS), as a candidate whose reputation was untainted by corruption.

In his speech, Mr Scalfaro also warned of the need for urgent

Continued on Page 16

Bond faces jail after court convicts him of dishonesty

By Kevin Brown in Perth

MR ALAN BOND, the bankrupt Australian entrepreneur, was in prison last night after a Perth jury convicted him of dishonesty in inducing a businessman to take part in a \$370m (US\$280m) corporate rescue.

Mr Bond, the former chairman of Bond Corporation Holdings, was remanded in custody overnight to await sentence today. He faces a maximum penalty of five years in prison and a fine of \$220,000.

The jury took nearly six hours to consider the events surrounding Mr Bond's part in the rescue of Rothwells merchant bank after the global stock market crash in October 1987.

Mr Bond denied inducing Mr Brian Coppin, a millionaire insurance broker, to sub-underwrite a rights issue without revealing that Bond Corp would receive a \$16m success fee. Mr Bond admitted going to Mr Coppin's home to complete details of the sub-underwriting, but claimed he was unaware that a fee would be paid until two weeks later.

Mr Ian Callinan, defending, said Mr Bond was "a very debased individual". He had fallen a long way from the dizzy heights of five years ago, when Bond Corp was a major international brewing and media group.

Mr Callinan also urged the jury not to make Mr Bond a scapegoat for the failure of Rothwells. It collapsed a year after the rescue at a cost of hundreds of millions of dollars to Western Australian taxpayers.

But the jury accepted the prosecution case that Mr Bond and Mr Laurie Connell, chairman of Rothwells, agreed the fee before the completion of Mr Coppin's sub-underwriting agreement.

Mr Bond's lawyers are expected to consider an appeal after he has been sentenced. Mr Bond was declared bankrupt last month with debts and contingent liabilities of more than \$570m. He resigned as chairman of Bond Corp in September 1990, two days before the group announced a record loss of \$32.2bn.

Bond Corp is being restructured under a debt-for-equity swap which will reduce Mr Bond's holding from more than 50 per cent to 5 per cent. Most of its assets have been sold.

Bond loses licence to overkill, Page 4

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THINK SMALL

In the last few years smaller UK listed companies have been hit particularly hard by a combination of high interest rates and domestic recession.

Since the Election, however, falling interest rates and increasing evidence of emergence from recession have considerably improved the prospects for smaller UK companies. Among the well-managed ones, those hardest hit by the recession should show the fastest recovery. But identifying them requires a considerable depth of research and analytical resource.

With 120 fund managers in London and around £40 billion under management, Mercury is well-placed to identify smaller companies with exceptional growth potential.

The Hoare Govett Smaller Companies Index has already risen 18.1% since April 9th compared with 13.3% for the FT-Actuaries All-Share Index. Mercury UK Smaller Companies Fund has in turn outperformed the Hoare Govett Smaller Companies Index, both over this period and the past five years*.

Perceptive investors may believe that small companies offer further growth potential. For further information on Mercury UK Smaller Companies Fund, contact your financial adviser or call us on 071-280 2800.

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*Figures 9.4.92 to 20.5.92. Five year figures 20.5.87-20.5.92. Fund: 1.1%. FT-All Share Index: +21.4%. 1.8.87-20.5.92. Hoare Govett Index: +3.3%. Sources: Hoare Govett, Datastream. Past performance is not necessarily a guide to future performance. The value of investments and the income from them may fluctuate and are not guaranteed. Mercury Fund Managers Ltd is part of the Mercury Asset Management Group.

Danes wonder if it's time to get off the Eurowagon

FOR MANY Danes, Europe appears to be rolling in the wrong direction. A majority of them may be about to stop the unitary bandwagon just long enough for their country to jump off.

Next Tuesday Danish voters decide in a binding referendum whether to accept or reject the Maastricht treaty agreed last December. The vote represents the first direct test of public opinion on the European union treaty in any of the 12 EC member states. It will be followed by a referendum in Ireland on June 18, and, possibly, by one in France later in the summer.

The Danes - traditional Euro-sceptics - are showing strong signs of post-Maastricht irritation. In the first three weeks of May, opinion surveys

consistently showed small majorities against the treaty. A May 26 Gallup poll, however, indicated 41 per cent in favour, 39 per cent against.

Mr Uffe Ellemann-Jensen, the foreign minister, and Denmark's most enthusiastic campaigner, dismissed as irrelevant speculation of a negative vote. "None of it matters, for there will be a Yes. The Danish people have got too much sense to say No," he declares.

Even if Mr Ellemann is right, the pro-Europe vote seems almost certain to be much smaller than on the two previous occasions when Danes were consulted about European policies. In the 1972 referendum on EC membership, 63 per cent of voters were in favour of joining the Commu-

Many voters are having second thoughts about EC unity, writes Hilary Barnes

nity. In 1986, in the poll on the Single European Act, 56 per cent of voters said Yes.

There are many reasons for anti-Maastricht feeling. They range from complaints about the European Commission's strictures on sales of over-ripe cucumbers to fears that, in a federal Europe, Denmark will be dominated by 20m Germans.

Critics of Maastricht advance arguments on policies which

will not be directly implemented by the treaty. These include establishing a European army and proceeding to economic and monetary union (which Denmark would join only after yet another referendum). Above all, opposition focuses on worries about loss of sovereignty and self-determination, and general antipathy to the Brussels bureaucracy.

Opinion polls indicate a striking gulf between the people and the political and corporate establishment. The Folketing (parliament) voted by a comfortable 130 votes to 25 to ratify the treaty. The trade unions, all the main business organisations and almost every newspaper of any consequence are urging the electorate to vote in favour. The voters appear unimpressed.

The campaign against Maastricht is headed by the two parties which voted against in the Folketing. These are the populist right-wing Progress Party, which wants to keep the Community as it is, and the left-wing, erstwhile Marxist, Socialist People's Party. The opposition Social Democratic Party and the unions are in a particular dilemma. They support Maastricht, but two thirds or more of their normal supporters are against.

If Denmark votes No on June 2, what would be the effect on the rest of Europe? As a first step, on June 3 the Irish government would be expected to ask the other members to reaffirm their commitment to the treaty. Although this would require a new treaty excluding Denmark, the signals are that the other 11 members of the Community will implement the outcome of the Danish vote.

Denmark might then have to accept an associate membership agreement along the lines of the European Economic Area deal with the Efta countries, according to Mr Henning Christoffersen, the Danish EC commissioner. Legally as well as practically, a two-tier European union would create enormous problems.

Russian role in Moldova underlined

By Christine Frawland in Tiraspol

CHILDREN laid flowers yesterday on four fresh graves of Russian army officers who died in the fighting in Moldova's breakaway region of Trans Dniestr.

The graves, in the central square of the region's capital, Tiraspol, seem to back up Moldovan claims that on May 19 parts of Russia's 14th army began to fight openly on the side of Trans Dniestr's Slav separatists.

The war of words escalated over the role of Russian soldiers in the fighting, as a man was reported killed and three injured in a fresh clash between the region's largely Slav nationalist guards and Moldovan militia near the outpost of Bendary.

On Wednesday, President Boris Yeltsin of Russia pledged that the 14th army would be withdrawn from Moldova, whose strong ties with Bucharest have aroused fears among the separatists that Trans Dniestr could one day be swallowed up in a greater Romania. The region declared independence from Moldova in September 1990.

Mr Mircea Snegur, the president of Moldova, yesterday described Mr Yeltsin's move as "a victory for common sense", but said he feared Russian hardliners might block the withdrawal.

The Trans Dniestr Women's Defence Committee, which has been collecting weapons from unprotesting soldiers at Russian army barracks, said it had been assured by 14th army officials that the soldiers would not withdraw until the conflict was over. Over 100 people have died in the fighting in the past four months.

A defiant Mr Igor Smirnov, president of the breakaway republic, said yesterday he expected soldiers and officers from the 14th army to remain in the region and join the Trans Dniestr armed forces. That manpower, combined with Trans Dniestr's strong industrial base which Mr Smirnov said is being geared to military production, would be enough to defend the republic if the 14th army pulled out, he said. Mr Smirnov said entire units of the 14th army might join the separatist side.

Guarded by khaki-clad young men toting Kalashnikovs, Mr Smirnov said officers from the right bank of the Dniestr river, where Moldova has taken over most former Soviet forces, had defected to the Trans Dniestr military.

Mr Smirnov did not deny Moldovan allegations that the war was costing Trans Dniestr 1m roubles a day but said that funds from Russian enterprises and individuals were offsetting the cost.

Delors warns against 'germ' of nationalism

THE European Commission president, Mr Jacques Delors, said yesterday that nationalism was a germ which could tear Europe apart again as it stood on the threshold of unity.

One-sided nationalist policies could today a luxury nobody can afford, either politically or economically," he said after receiving one of Germany's highest political awards, the Charlemagne Prize, for promoting European unity.

He warned politicians against giving in to nationalist opportunism, which he said was rooted in fear of the future and would only destabilise Europe again if given free rein.

Mars loses a round in battle over ice-cream

By Guy de Jonquieres, Consumer Industries Editor

MARS, the US-owned confectionery maker, yesterday lost a round in its legal battle over the European ice cream market when the Irish High Court ruled that the Anglo-Dutch Unilever group was entitled to bar Mars products from its retail freezer cabinets.

The ruling follows a European Commission decision two months ago that Langnese-Iglo, a Unilever subsidiary, and Schöller Lebensmittel, another German ice-cream maker, were acting illegally by maintaining exclusive ties with German retailers which kept Mars products out of their stores.

The Commission also reached an interim decision that exclusive freezer agreements operated by Unilever - Europe's biggest ice-cream maker - infringed EC competition law.

Mars yesterday sought to overturn a two-year-old Irish court injunction preventing it from putting its ice cream into freezers owned by H.B. Ice Cream, an Irish Unilever subsidiary.

However, the High Court said the injunction did not violate EC or Irish law.

Mars said it would appeal against the ruling before the Irish Supreme Court and possibly in the European Court of Justice.

It also expressed confidence that the EC Commission would decide formally to prohibit exclusive freezer agreements.

Romanian links with US improve

By Virginia Marsh in Bucharest

THE US and Romania are well on the road to improved economic and political relations, Mr Lawrence Eagleburger, the US deputy secretary of state, said after signing a bilateral investment treaty in Bucharest yesterday.

The treaty would lead to a "substantial improvement" in the investment climate in the country and would encourage more US companies to come to Romania, said Mr Eagleburger, the most senior US official to visit the country for more than two years.

US investment in Romania totalled \$35m between January 1990 and April 1991, 12 per cent of the total pledged by foreign investors. Colgate-Palmolive, Coca-Cola and PepsiCo are among the country's largest investors.

Mr Eagleburger's visit comes at a critical time for Romania which is trying to improve its international standing and attract increased foreign investment. Renewed US support for Romania reflects the strategic importance of the country, which borders the Yugoslav republics, Moldova and Ukraine.

Relations between the US and Romania were strained during 1990 and 1991 due chiefly to US concern about the Romanian authorities' handling of anti-government demonstrations, the lack of an independent television station and fears that the general election of 1990 were not held democratically.

Correction Italian interim leader

In the editorial comment on Italy on page 16 of the Financial Times of May 27, Mr Giovanni Spadolini was incorrectly described as justice minister instead of interim president of the republic.

Hungary gives boost to home-grown capitalism

By Nicholas Denton in Budapest

THE focus of Hungarian privatisation is to turn inward, to give preference to domestic over foreign investors, the government announced yesterday.

Mr Tamas Szabo, Hungary's privatisation minister, launched a battery of measures designed to give a push to local investment demand.

The most concrete change in policy is an explicit commitment that domestic investors will be preferred over foreign companies in the case of

similar bids, whereas price was previously the all-important factor.

Further help for domestic investors who cannot afford to buy a state company outright will come in the form of concessional leasing or option arrangements.

The new schemes will be financed partly by using Ft16bn (£110m) of the Ft57bn (£392m) of privatisation sale proceeds forecast for 1992.

Hungary has also turned towards Czechoslovak-style privatisation schemes to spur domestic ownership by distributing some state property

rather than selling it. The government is to hand over state assets to institutions such as universities, though mass distribution of shares to the public at large is still not on the agenda.

The change of emphasis comes at a time when both the government and privatisation itself are increasingly unpopular and marks a concession to political pressure for home-grown and popular capitalism after two years in which Hungary has relied almost exclusively on foreign corporate investors to take property off

state hands. Nine out of the top ten privatisations by value last year were to western companies.

Mr Szabo said that it was necessary to favour domestic investors in order to preserve the overall momentum of privatisation at a time when public showed a "tendency" to suspect foreign economic domination.

A survey this month showed that opinion was divided on privatisation with 39 per cent in favour of selling off state industry and 34 per cent against.

Public attitudes to foreign invest-

ment and privatisation have been coloured by their coincidence with a deep recession which saw gross domestic product fall by 10 per cent last year.

Hungary has been, until now, the most welcoming of east European countries to western investment, a stance rewarded by \$2.5bn (£1.97bn) in accumulated foreign direct investment, about 60 per cent of the total for the region as a whole.

The inflow helped boost the private sector to 25-30 per cent of gross domestic product.

New guard under pressure from younger blood

Ruling conservatives, writes Nicholas Denton, are suffering the democratic malady of mid-term blues

TWO YEARS AFTER free elections, Hungary's victorious conservatives are suffering from an acute case of that very democratic malady: the mid-term blues.

Hungarians, more accustomed to protest in demonstrations and against communists, are now learning to vent dissatisfaction with their new democratic rulers in the time-honoured western way: through opinion polls and by-elections.

There is much with which to be dissatisfied. Recorded gross domestic product (GDP) declined by 10 per cent last year. The bulk of the population has suffered deteriorating or stagnating living standards, made all the more frustrating by the showy prosperity of the remaining tenth.

No wonder that several international polls showed Hungarians to be the gloomiest people in the world. No wonder, too, that the Hungarians want to punish their government.

With what a vengeance. Support for the Hungarian Democratic Forum, holder of 42 per cent of seats in parliament and the leading party of the conservative governing coalition, has slid to a humiliating 15 per cent in the latest Gallup opinion poll. Low enough to push Mr Bela Kadar, the influential minister of international economic relations, into a humiliating third place in the provincial town of Bekescsaba.

One thing is even more galling for Mr Jozsef Antall, the ailing conservative prime minister. The beneficiary of the government's unpopularity is a bunch of kids.

If one believes the polls, a group of recent graduates from Budapest University is heading for an absolute majority at the next parliamentary elections. With about 50 per cent of support in the most recent Gallup polls, the young free-market liberals of the Alliance of Young Democrats would reduce the ruling centre-right coalition to a rump, and Mr Viktor Orban, the 28-year-old party leader, would sweep Mr Antall from the prime minister's office.

The Young Democrats have



Britain's prime minister, Mr John Major (above right), was yesterday welcomed to Budapest with full military honours by Mr Jozsef Antall, his Hungarian counterpart (above centre), at the beginning of a two-day official visit. Hungary later won backing from Mr Major for its claim to be the first in the queue of former commu-

nist states waiting to join the European Community, writes Philip Stephens from Budapest.

A joint declaration signed by the two men, included an explicit recognition of Budapest's ambition to be part of the EC before the end of the century. Earlier this year, Hungary signed an agreement with

Poland and Czechoslovakia on a joint approach to entry to the Community. Mr Antall yesterday reaffirmed that accord but made it clear that he did not want Hungary's application to be held up if the transition to a market economy in the two central European states took longer than expected.

satisfaction, is still only half-way through its four-year term and remains sanguine. If mid-term blues is the malady, the conservatives put their faith in a classic western remedy: a pre-election boom. The government's strategy calls for the recession's bottoming out this year and output growth reaching 4 per cent in time to win the 1994 elections on the feel-good factor.

An extraordinary cabinet session recently decided to stimulate the economy through extra infrastructure spending and incentives for Hungarians to buy into privatisations. "The

old industries are shut down; something has to be started again," said an aide to the prime minister. Even without an active further infusing of the economy, the public-sector deficit is set to roughly double the 1993 target agreed with the International Monetary Fund.

The conservatives also can always appeal to the voters to support the devil they know. "A governing party can win an election even when everybody hates the government, if they see no real alternative," a prime ministerial aide said.

The government dismisses the Young Democrats as a

passing phenomenon, laughing at the notion that Mr Orban might be Hungary's version of Spain's Felipe Gonzalez: a young radical taking power after dictatorship and a centre-right interregnum.

But others are taking the Young Democrats increasingly seriously, not least the electors, who say they like the Young Democrats' freshness, honesty, innocence and freedom from the past, rare enough qualities in post-communist eastern Europe.

However, the Young Democrats are not appealing just to public sympathy. They have confronted the government on the battleground of economic competence. It is no accident that Mr Orban calls himself a "political manager" and rivals label the Young Democrats as "puppies disguised as revolutionaries".

The party has taken a fanatically rational approach even to the most emotional political issues. For instance, it opposed on economic grounds legislation to compensate those whose property was confiscated by the communists.

Moreover, the party's unswerving technocrats have attracted a warm response from the business elite, who are still searching for a political home and frustrated at what businessmen see as the government's lack of understanding.

A leading Hungarian investment banker says that most older democratic politicians are "bruised" by life under the former communist regime. "They spend too much time correcting the mistakes of the past rather than building the future. Economic problems do not get the importance they deserve. We need a new generation which has not gone through frustrations in life."

But then again, the mood of the business establishment could just be another transitory symptom of the mid-term blues. The Young Democrats have two years to ensure it is not; the conservatives have two years to start the economic growth that makes any government look competent. The competition has a very western feel.

Russian Foreign Intelligence Agency to close down parts of global network

Former KGB arm to cut back agents

By John Lloyd in Moscow

THE Russian Foreign Intelligence Agency, formerly the foreign intelligence arm of the KGB, is to cut back its agents at home and abroad by one-third, according to Lieutenant-General Vyacheslav Trubnikov, its deputy director.

The FIA would no longer attempt to maintain a global network and would withdraw completely from some - unspecified - areas of the world. He conceded that the agency, which once enjoyed unlimited access to funds, was at times strapped for cash.

His appearance at a press conference yesterday was the most recent step in the efforts being made by the FIA to present itself as user friendly

and little more than a modern consultancy company.

Gen Trubnikov said he also wanted to clear up misunderstandings following statements by Mr Robert Gates, the CIA director, that the Russian FIA had continued many of the same operations as the KGB.

He said that it was now "re-orienting itself according to the orders of the Russian government", and was paying close attention to economic issues.

In particular, he said, the FIA was checking on the suitability of foreign companies seeking to do business in the former Soviet Union.

It was also carrying out analysis of the \$340-worth of aid being offered by the Group of Seven industrial countries to

Russia to determine whether it was the best form of assistance.

General Trubnikov said that in his personal view, debt relief would be a better form of support.

The general did not specifically refute other charges by Mr Gates that the FIA was now oriented more towards industrial and technical espionage. Nor did he address the charge that the US remained the main target of this activity.

The FIA is now giving information to all member states of the Commonwealth of Independent States - a membership which excludes the three Baltic republics and Georgia.

He said that while Azerbaijan, the least committed of the members,

had not signed a joint security agreement, he expected it to be a customer for Russian intelligence.

Gen Trubnikov claimed that there were, by agreement, no FIA agents operating within the CIS member states - though he conceded that it was of primary importance that Russia should know what decisions were being made in these republics.

He said that relations with other intelligence agencies had "radically increased" - even with the historic enemy, the CIA, though he said that there was a slow response from the US agency to FIA overtures.

"We lack a climate of confidence," he said. "The CIA must start thinking about the new rules of the game, and they have suggestions from the FIA on this."

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Japan warns US chip makers over imports pressure

By Robert Thomson in Tokyo

JAPAN'S electronics industry might reduce its purchases of US semiconductors if the US applies "too much" pressure for increased imports, Japanese government officials warned yesterday.

The warning follows Washington's decision to review the US-Japan chip pact and examine ways of improving exporters' access to the Japanese market, where the foreign share has hovered at 14 per cent for the past year.

Tokyo fears chips will be targeted by Washington during the US presidential election campaign in an attempt to show the Bush administration has been tough on trade with Japan.

The two countries disagree over interpreting the pact, signed last year and replacing a 1986 agreement Japan says the wording provides no market share guarantee; the US chip industry argues the pact needs at least 20 per cent foreign share by the end of this year.

At the end of last year, the foreign share was 14.4 per cent,

with little chance the 20 per cent figure will be reached. A Ministry of International Trade and Industry official said: "If this review doesn't just look at market share and creates a better understanding about the long-term relationship between the two industries, we think it may have a good effect."

If Washington applied unnecessary pressure, the official said, Japanese companies would be "discouraged" and might cut their purchases of foreign chips. He blamed the stalled market share on the slowing of the domestic economy and inability of medium-sized US makers to penetrate the Japanese market.

The Electronic Industries Association of Japan (EIAJ), which is due to meet US chip industry representatives in Tokyo next week, said some US companies had sold their chips in Japan, but others have failed to meet customer specifications.

"A Japanese customer was looking for small and thin chips, but found US semiconductor companies could not make it. We are collecting stories like that," the EIAJ said.

Greek exporters take to sea, air and narrow road

War in what was Yugoslavia, writes Kerin Hope, means finding new routes to Community markets

FOR GREEK exporters, war in the former Yugoslavia already means higher transport costs, fear of goods being hijacked and, for producers of oranges and cucumbers, a sizeable loss of business.

International sanctions against Serbia are likely to pose further problems for Greek trade with the European Community, which last year accounted for two-thirds of total trade worth \$25.5bn (£14.5bn). Until last summer, around 40 per cent of Greece's trade with its EC partners passed through Macedonia and Serbia. In the past 10 months, road haulage traffic through the northern Greek border has dropped by half, while trains to Belgrade and Munich no longer run regularly.

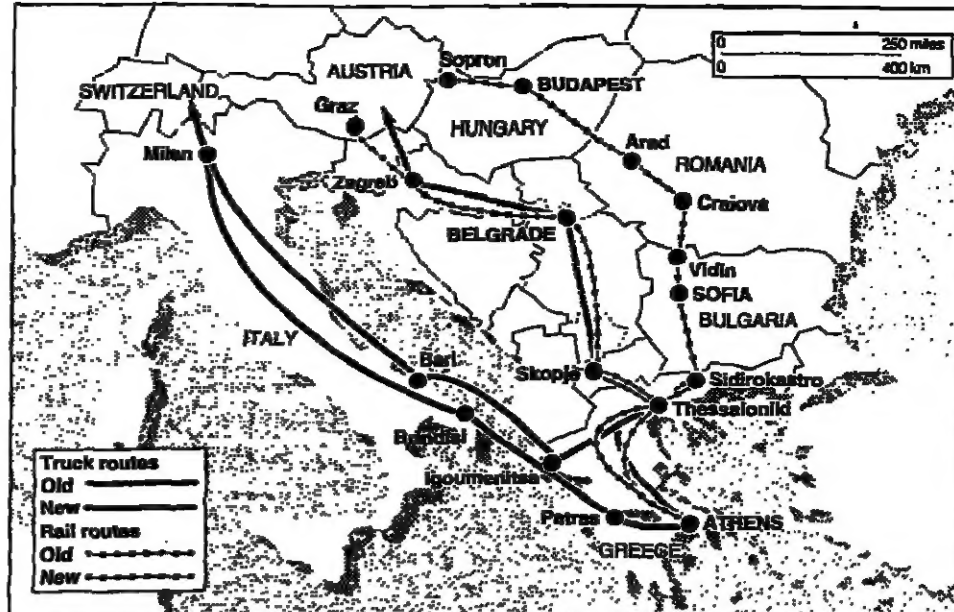
Customs officials say 100-150 international long-distance TIR trucks used to cross the Yugoslav and Bulgarian borders every day. Now fewer than 70 do so. Most drivers prefer to take a slow two-lane road through Bulgaria rather than the Belgrade highway. Greek exporters and freight forwarders expend ingenuity devising alternate routes to western Europe that avoid Serbia.

Agreement was reached earlier this year on a new rail route to Austria through Bul-

garia, Romania and Hungary. But problems of time-keeping and still looming, says Mr Eriton Ioannides of Proodos, a Greek freight forwarder. "Quality was lacking: not enough trains were available in Romania to be sure of keeping to schedule; rail theft is a problem in all east European countries."

Proodos, which imports white goods and cars by rail and exports fruit and vegetables, organised special trains to travel non-stop between Austria and Greece with an armed escort aboard. "We had the train put together at the Austrian border and made sure that, if it stopped, it would be at a small station where the guards wouldn't be attacked," Mr Ioannides said.

Trains can reach Greece in 35 hours, the time taken on the old rail route through Croatia and Slovenia. Mr Ioannides says higher costs are not enough to deter traders if it becomes impossible to transit Serbia. Trucks now take a more expensive time-consuming route, using ferries to Italy from western Greek ports. But costs are up to 30 per cent higher for manufactured goods and up to 90 per cent higher for fresh fruit and vegetables at times when the bulk of a crop becomes available.



At peak points in the season, especially summer when tourists' cars compete for space with trucks carrying grapes or peaches, not enough ferries are available. Also, the small western Greek ports are not equipped to handle large numbers of TIR trucks. An Igoumenitsa harbour official said: "Even in January it was chaos here when the oranges were leaving. We don't have parking

space for more than a handful of 20-tonne trucks." Farm produce accounts for more than 20 per cent of Greek exports, with fresh fruit and vegetables the highest earners. But, last winter, orange exports to the EC fell by 38 per cent to 87,500 tonnes, according to Incofruit, the exporters' association. Cucumber exports were down by 37 per cent to 29,700 tonnes. Exports of

oranges to eastern European countries rose by 22 per cent to 157,000 tonnes, but overall fruit and vegetable earnings still declined to \$362m for the 1991-92 season, a 6 per cent fall from the previous year. Mr George Polychronidis, director of Incofruit, estimates that exports of oranges and cucumbers would have been 30 per cent higher if access to EC markets had been easier. "We

lost market share in the EC both because of higher transport costs and poorer quality because the produce was on the road an extra 24 hours. Sales to eastern Europe can't compensate because prices are much lower and the market is still very unstable."

Bumper harvests of cherries and peaches were expected this year, but these were too expensive to find markets easily in eastern Europe. Exporters on the island of Crete, which accounts for more than 60 per cent of Greek fruit and vegetable exports, are planning for the first time to air-freight produce, aboard charter flights taking European tourists home from holidays. After years of resistance to similar proposals, the Greek ministry of transport last week agreed that tourist charter jets could carry a limited amount of cargo.

A report by the Chamber of Commerce in Heraklion, Crete's principal town, estimates that up to 750 tonnes of fruit and vegetables could be shipped each week to cities in Britain, the Netherlands and Germany. "Air freight costs twice as much as road and ferry. But we think this can be covered by the extra value of fruit marketed within a few hours of being picked," a Chamber official said.

Pepsico in Belarus bottle joint venture

By John Lloyd in Moscow

PRODUCTION OF Pepsi bottles will start later this year in the republic of Belarus under a joint venture officially announced in Moscow yesterday. The venture, named Bel-Pepsi, is between Pepsi International and Eastman Chemical Company, both of the US, and Khimvolokno chemical company and MPOST synthetic textile enterprise, both of Minsk, Belarus.

The venture will make plastic bottles for soft drinks and is expected to produce \$100m (\$56.4m) of investment over the next five years from hard-currency earnings. The initial investment, which was said to be "modest", was not disclosed.

From the autumn, Bel-Pepsi will produce polyethylene terephthalate resin (PET), a clear recyclable plastic used in making drinks bottles.

Half the production will be used for Pepsi bottles in the former Soviet Union, while the

rest will be exported to west and east Europe for hard currency.

The hard currency profits will be split equally between the two US partners and the two Belarus enterprises. Production of the PET resin is expected to grow to 25,000 metric tonnes annually, equivalent to 500m 2-litre bottles a year.

Pepsico, the leading soft drinks maker in the former Soviet Union, has a history of innovative agreements since opening its first facility there in 1974. It trades its soft drink for exports of Stolichnaya vodka and, in the past two years, commercial ships built in the Ukraine.

Mr Donald Kendall, Pepsico's former chairman, said: "There is no question that US and other western companies should come into this market now. People who wait for political stability or better convertibility of the rouble will lose out to others."

Andriessen mulls new US ideas on farm reform

By Nancy Dunne in Washington

MR Frans Andriessen, EC external relations commissioner, is bringing back to Brussels "new ideas" formulated by US cabinet officers to break the deadlock over farm trade reform in the Uruguay Round. In a day of intensive talks on Wednesday, US and EC officials exchanged suggestions and tried to work out "new formulas" now to be discussed in the EC Commission, a Brussels official said in Washington yesterday.

Senior US and EC officials are likely to meet again over agriculture before the Group of Seven summit in Germany in early July. Chancellor Helmut Kohl of Germany has voiced his desire to have Gatt matters out of the way by then, so it has become a meaningful deadline because each side believes

the other wants to meet it.

Mr Andriessen met Mr James Baker, US secretary of state; Mrs Carla Hills, US trade representative; and Mr Edward Madigan, agriculture secretary. Observers saw it as "an important political signal" to give impetus to the Uruguay Round that Mr Baker had stayed in the talks from 11am until 5pm.

Both sides were trying to narrow the gap between concessions made possible by last week's agreement on Common Agricultural Policy reform, and wider requirements for a Gatt deal. Export subsidies came up in the talks. "Rebidding", an EC proposal that would allow it to levy new tariffs on maize given, was mentioned and presumably dismissed by the Americans, who refuse to agree to new duties. The talks ended with both sides "encouraged" but uninterested in meeting again yesterday.

Third world 'faces neglect from industrial nations'

DEVELOPING countries face a "period of neglect" from the industrial north when trade and protectionism will be more important than aid or debt relief in shaping growth, Sir Peter Leslie, Commonwealth Development Corporation chairman, said yesterday. David Dowdell, World Trade Editor, reports.

Presenting the annual report of the CDC, the UK government-controlled organisation channelling aid into private-sector projects in developing countries, Sir Peter said funds were flowing less freely to the third world now than in the 1970s and 1980s.

Political and economic reform was the key to attracting investment, with good governance and an end to corruption important preconditions for aid.

He noted the "progressive disappearance" of British private investors in countries where the CDC operates, and warned the protectionist consequences of a failure of the Uruguay Round trade talks would

have "serious repercussions" on many of the 88 countries where the CDC has operations. New investment in 105 projects reached a record \$157.3m in 1991, up from \$145.9m in 1990, with less than 45 per cent provided from the UK government's aid programme.

The majority (about 587m) came from profits earned on past CDC investments, lifting to \$1.33bn total CDC investments and third world commitments.

CDC income from investments rose to \$86.5m, from \$83.1m in 1990, leading to an operating surplus of \$69.5m, up from \$67.2m.

Extraordinary profits of \$22.3m from the sale of long-standing investments in Thailand and Singapore lifted the surplus transferred to reserves to \$28.3m, almost four times the 1990 transfer of \$7.7m.

An extraordinary gain of \$46m will be reported next year, following the sale in April of its shareholding in a Hong Kong container terminal.

Building on Strength

Casio Computer has prospered by continually adding value to existing products. This policy, and the revolution in microelectronics, have enabled the company to identify new market opportunities at a time when the global economic environment is uncertain. Company president Kazuo Kashio explains.

By Russell McCulloch



Mr. Kazuo Kashio, President, Casio Computer Co., Ltd.

McCulloch: The world economy slowed markedly last year. Was this downturn reflected in Casio's business results?

Kashio: In spite of the recession that has affected the world's major economies, including Japan's, our total sales showed an increase of 15.6 per cent during last fiscal year and our pretax profits rose by 10.0 per cent compared with 1990. As Casio was able to increase both its sales and profits when other Japanese companies have seen a decrease in profits, I was very pleased with this result. It shows that we have been performing well. However in our major markets, it is difficult to see signs of an economic recovery and the future remains uncertain.

Flexibility and Self-reliance are Important

McCulloch: How has Casio been able to ride out the recession?

Kashio: The answer lies in the structure of our operations. At Casio, we develop products by ourselves, manufacture many of the key components ourselves and also market the products ourselves. This gives us a considerable advantage over other companies which have less flexibility, especially manufacturers of parts and components.

For example, shipments of personal computers worldwide dropped by about 13 per cent during 1991, and because of this, the semiconductor industry has been badly affected.

The situation is not of their making but nevertheless they must cope with the consequences. However at Casio, we are both flexible and self-reliant, and this enables us to adjust smoothly when market circumstances become difficult. This is an important factor, and it helped us to achieve our good results last year.

McCulloch: Can you maintain the momentum?

Kashio: Maintaining the growth and prosperity of any company is not possible without the full dedication

of its employees. To achieve this, targets must be set and senior management must be determined to achieve those targets. At the beginning of 1990 we set out to double revenues to \$500 billion by 1994, and regardless of economic conditions we have to attain this result. It is the responsibility of the top executives in charge of each department in the company to ensure that the individual department or section target is reached. Then, every employee is very conscious of his or her responsibilities and each selects work procedures based on whether they will help to meet their goal. In this way, growth can be assured and the momentum can be maintained.

McCulloch: If your recent business results are any indication, about one quarter of Casio's 1994 revenue will be derived from sales of digital watches. The watch market is said to be "mature" but Casio's sales continue to grow. Why is this?

Kashio: If you ask people "What is a watch?" they will invariably reply that it is something you wear on your wrist which tells time. At Casio, we ask if there is any other information instrument which you can wear on your wrist.

'Wrist Industry' Opens New Horizons

By viewing the watch as a source of information and not merely as a timepiece, we have created a completely new industrial field which we call the "Wrist Industry".

For example, we have recently launched the BP-100 Blood Pressure Monitor which is a totally new

measurement instrument that calculates blood pressure based on pulse transit time—the time it takes for a wave created by a contraction of the heart to reach the finger tips. Using sensors and microelectronics, it is now possible for everyone to measure their blood pressure in any place at any time. In addition to this, the watch performs all the usual time-keeping functions.

The watch is just the starting point. Because of the developments in electronics in recent years, the watch has become a multi-functional item of equipment whose functions cover a broad range of sports, health, business and leisure-related activities.

Pricing Policy Ensures Product Popularity

McCulloch: But even when extra functions are added, Casio's watches are utilitarian and mass produced. Mass production usually means low profit margins, so how can these watches generate profits for Casio?

Kashio: This is not the case for us. The wristwatch with the blood pressure measuring function is an epoch-making product and adds significant value. We do not necessarily need mass production to realize a profit and, in any case, I believe that the era of mass production is ending. We are entering a new age when value will be derived from the application of new technologies.

However, the key point for a manufacturing company such as Casio is how to disseminate these new products among consumers.

Consumers seek items at afford-

able prices, and it is our policy of marketing our products at prices which seem reasonable to average consumers which has, in turn, made our products popular. We will continue this policy.

McCulloch: Casio is also becoming active in Liquid Crystal Displays (LCDs) and I understand that you are planning to construct a new plant to produce advanced LCDs. Could you provide some more details?

Kashio: The market for LCDs, especially high-resolution colour screen LCDs, is expected to become huge in future. For many years we have been producing passive matrix LCDs, at our Kofu plant, for use in our range of watches, calculators, pocket televisions and other items.

However, because we expect strong future demand for colour active matrix and TFT (Thin Film Transistor) LCDs, we have decided to invest \$22 billion over the next two years to build a new plant alongside our existing facilities in Kofu in Shikoku. We expect that the new plant will be commissioned towards the end of 1993, and we hope to produce \$15 billion worth of these advanced LCDs by fiscal 1994. Output will double by 1995.

Of course, much of the production we will consume ourselves, although we are also intending to promote sales to outside companies as a way of expanding this business.

In electronic devices, the other area we are focusing on is TAB (Tape Automated Bonding) technology, which is used in bonding semiconductor chips and carrier tapes. While TAB film has various applications, the most promising for us lies in its

use with LCDs. Using this technology, bonding connections as thin as 50 microns can be made which helps us improve the resolution of our LCDs. This technology is also essential for miniaturization. We have two plants producing TAB components—at Kofu and at Ormeau near Tokyo—and our monthly production is now 6 million units.

McCulloch: You mentioned previously that in light of the continuing world recession, the future remained uncertain. Does this caution also apply to the way in which you view Europe?

Kashio: The European economy is slow at the moment but I expect this situation to improve. The integration of the E.C. markets will serve as a timely fillip for the major economies of the region. And of course, the Summer Olympic Games are to be held in Barcelona, and Seville is hosting the world Expo, so these developments should spur economic activity across the Continent in the near future.

Local Companies Foster Global Image

Casio is well placed to reap the benefits. Three of our distribution companies are located in Europe—in the UK, Germany and The Netherlands—and we have already established an office for sales and service in Poland to take advantage of the opportunities afforded by the emerging free-enterprise economies of central Europe.

The key point is that by appointing local personnel to senior positions in our overseas distribution companies, these organisations are not viewed as Casio subsidiaries but as local entities.

In other words, we have established a global network, and Casio's image as a truly global company is now well in place. Among the numerous benefits resulting from this is that consumers worldwide can feel confident about purchasing a Casio product, knowing that they can receive service and support locally.

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NEWS: INTERNATIONAL

£97m provision urged on bank in India scandal

By R.C. Murthy in Bombay

ANZ Grindlays, India's largest foreign-owned bank, has been asked to make a Rs50m (£97m) provision for possible losses at its Bombay branch in India's securities market scandal.

The Reserve Bank of India, the central bank, which asked ANZ Grindlays to make the provision, also asked State Bank of India, the country's largest bank, to provide Rs7bn. Directors of Australia's ANZ Group, parent of ANZ Grindlays, said earlier this week that they did not anticipate any losses from the Indian upheavals and that ANZ Grindlays had reconciled all its banker's receipts, a form of IOU at the heart of the scandal.

By issuing banker's receipts, banks pledged later delivery of securities for which they supposedly had already paid. They were used as collateral to fund purchases of shares in Bombay's stock market.

Two small banks which issued large amounts of receipts have been put into liquidation by the Reserve Bank of India and Metropolitan Co-operative Bank.

The extent of the involvement of ANZ Grindlays and State Bank emerged last week after a meeting of banks to reconcile their accounts, but the Reserve Bank attempted on Wednesday to force them to provide cover for the possible losses. Standard Chartered of the UK is believed to have

exposure of Rs3.62bn to Bank of Karad and Rs5.3bn to Metropolitan Co-operative Bank. Some Indian officials believe that the Rs50m provision which it has made against possible losses is inadequate.

However, the exposure of ANZ Grindlays arose because nearly Rs5bn was credited to the account of Mr Harshad Mehta, a Bombay broker, against a cheque issued by National Housing Bank. The exposure of NHB to bankers' receipts is Rs13bn.

The Reserve Bank considers that ANZ Grindlays' action in crediting the proceeds of the cheque, drawn in favour of the bank, to an individual's account violated international banking laws.

ANZ Grindlays contests this, saying it is "established banking practice".

The Reserve Bank's decision to ask for full cover is seen as a move to end the stalemate and force ANZ Grindlays to settle the dispute with NHB, which is owned by the Reserve Bank, either bilaterally or in court.

Bankers in London say that despite the high amounts of exposure of some foreign banks, they may be able to recoup part of the lost money through legal action and that the Reserve Bank's move to put banks into liquidation would make it easier to track the money.

HK looks forward to monetary authority

By Simon Holberton in Hong Kong

HONG KONG yesterday moved closer to the creation of a monetary authority, or central bank, when the government said it would set up a discount window to act as a lender of last resort to the colony's banking system.

The discount window will be administered by the Office of the Exchange Fund, a government entity which manages the colony's foreign exchange reserves, sets interest rates and is responsible for maintaining the value of the Hong Kong dollar.

The move marks a further step in the development of the Exchange Fund into an active public sector institution monitoring the day-to-day monetary affairs of the colony. It further erodes the informal style of monetary management in the colony and the role of Hong Kong and Shanghai bank

which, in the past, has acted as the government's agent in times of financial turbulence.

Mr David Nendick, secretary for monetary affairs, said last night that the government had no intention of taking away Hong Kong Bank's powers to issue bank notes or manage the bank clearing system in the colony.

Analysts expect the Exchange Fund to evolve into a Hong Kong version of the Monetary Authority of Singapore before Britain relinquishes sovereignty of the colony to China in 1997.

The "liquidity adjustment facility" (LAF), as the discount window is known, will be introduced on June 8 and will enable banks to make late adjustments to their liquidity positions. Overnight funds will normally be provided to banks through sale and repurchase agreements of their holdings of exchange fund bills and Hong Kong government bonds.

Thai political failures reach economy

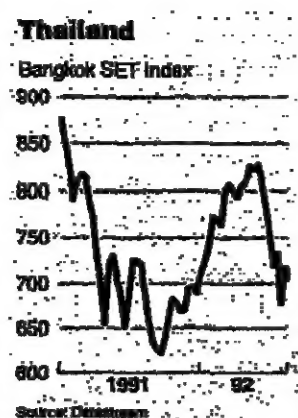
Growth will be affected but investors will not be scared off, writes Victor Mallet

THE widely held notion of the last two decades that business could be conducted in Thailand without too much thought for the antics of the politicians and generals running the country appears comprehensively discredited by last week's violence.

Government officials, economists, bankers and foreign investors have hurriedly revised their economic forecasts downwards since Thai troops killed at least 48 pro-democracy demonstrators at the height of a political crisis which finally forced the resignation of Gen Suchinda Kraprayoon, the prime minister.

Financial institutions which had been predicting real gross domestic product growth close to last year's 8 per cent are now talking of a figure below 7 per cent, while at the bearish end of the scale one stockbroker has reduced his growth estimate to 5.3 per cent from 5.9 per cent.

Such predictions are of questionable value when the gap between the guesses of different forecasters is greater than the gap between the new and old guesses of each, but all are agreed that tourism, foreign investment and the fragile property market will be hard hit by the sudden reduction of confidence in Thailand. Speculative investments based on assumptions of high growth are particularly at risk. Inter-



est rates are likely to rise - the interbank rate has already risen to 10.5 per cent from 6 per cent in the last 10 days - as foreign creditors restrict their exposure to Thailand, moderately increase risk premiums and force Thai companies to borrow more domestically.

An anticipated increase in corporate profits will be restrained by the crisis, with hotels, property and finance companies likely to suffer the most.

Factory output, exports and imports were only briefly disrupted by last week's chaos. The most immediate blow is to tourism, which provided some \$4bn (£2.2bn) in income for Thailand last year, one of the largest foreign exchange earners.

The industry was recovering

Mr Somboon Rahong, a political leader with close army links, was nominated by Thailand's dominant five-party coalition as prime minister to replace Mr Suchinda Kraprayoon, who resigned last week. AP reports from Bangkok. But opponents said he would be rejected by a public enraged by the army's suppression of pro-democracy protests. Although the coalition holds a slim majority in parliament, observers do not rule out defections from its ranks to a four-party opposition group.

But the violence has reminded investors - albeit with unpleasant abruptness - that the fallings of Thai politics were already affecting their operations.

Years of inadequate planning, a lack of infrastructure, a shortage of skilled workers, and corruption were all choking the development of industry, while environmental degradation reached the point where it started to put off potential tourists.

"People now realise they can't just leave politics alone and carry on doing business," says Professor Kasem Suwanagul, another former minister. "Business depends much on politics. You've got to have a good government."

Good government and foreign investment will be required if Thailand's development is not to be stunted in the next few years - Bangkok's \$8bn of transport projects, for example, need both foreign money and government decisions - but it could take weeks or months before the country has either.

There are two main threats to stability. First, there was yesterday no coherent government following Gen Suchinda's resignation, and second, the military are resisting demands that those who ordered the shootings of demonstrators be brought to justice. Either through negotiations between the various political parties or new elections, a prime minister will emerge, although not necessarily one with the authority to begin solving the country's problems.

But the issue of retribution over the killings could take longer to resolve. Gen Issarapong Nopphakdee, the army commander, was quoted as saying menacingly this week: "Don't force me into becoming a cornered dog."

Some Thai businessmen are hoping that the generals concerned, including Gen Suchinda, will quietly leave the country.

The alternatives of public trials or continued confrontation, would, in the words of one senior Thai executive at a multinational company, leave the whole economy under a shadow.

Central bank attacks Shamir on policies

ISRAEL'S central bank, in its annual report, has strongly criticised the government of Mr Yitzhak Shamir, the prime minister, for not generating sustainable growth or jobs for waves of immigrants. Reuter reports from Jerusalem.

Mr Jacob Frenkel, governor of the Bank of Israel, said after delivering the report to Mr Shamir yesterday that priorities must change. Huge state incentives for home building discouraged the private sector from investing in areas of permanent employment. He called for slashing housing, defence and social spending - the three main costs in the budget besides debt servicing - and for reforms to liberalise the state-controlled economy.

"The main three candidates for major cuts are social payments, housing and defence. If we don't bite into one of these, or two of them, or all of them, we simply won't mobilise the amount of money the economy needs today," Mr Frenkel said. Israel's population has swelled by about 10 per cent with the arrival of 400,000 Jews from the former Soviet Union since 1989. Gross domestic

product rose 5.9 per cent in 1991, but about half was generated by a temporary housing boom.

Exports fell 2.3 per cent in 1991. Unemployment hit a 20-year high of 10.9 per cent, with the rate 39 per cent among newcomers.

Mr Frenkel forecast that GDP in 1992 would rise between 5 and 6 per cent, much less than previously expected. Investment, spurred last year by housing, would dip after soaring 25.5 per cent.

"The investment rate grew very significantly last year. To our regret it will be much more moderate in 1992: 10 per cent which is much lower than the economy needs," he said.

Ahead of the June 23 election, the opposition Labour party, led by Mr Yitzhak Rabin, has seized on rising unemployment in a weakening economy as a reason to oust the ruling Likud party. Mr Rabin has blamed the economic woes on Mr Shamir's building boom in the occupied territories which led the US to turn down a request for \$10bn (\$5.5bn) in loan guarantees for immigration.



Jewish anger: An Israeli policeman holding a young woman during protests over the death of a schoolgirl who was stabbed by a Palestinian in the town of Bet Yam, near Tel Aviv, last Sunday

Mandela sets out moderate path for ANC

By Philip Gawth in Johannesburg

MR Nelson Mandela, leader of the African National Congress, yesterday set a moderate tone for the deliberations of its policy conference when he said the organisation was challenged "to avoid unrealistic expectations and to define a sober set of priorities".

Opening the conference in Johannesburg, Mr Mandela said members of the ANC were increasingly aware of the resource constraints that would face a future govern-

ment, and that there would therefore be "no quick fix to decades of apartheid destruction".

Mr Mandela said the Third World was littered with relics of liberation movements which had failed at the polls because of unfulfilled promises, lack of openness in policymaking and through adopting policies which their countries could not sustain. He said these were valuable lessons for the ANC to learn.

Mr Mandela also gave notice, however, that the constitutional negotiation process in

South Africa could be entering a difficult phase. The ANC and its allies were contemplating mass civil protests, possibly including a general strike, to place pressure on the government.

He gave July as a deadline by which progress should be made in constitutional talks, and said the conference would consider activities "to break the intransigence of the regime".

The four-day policy conference, being attended by 700 delegates, is the first such ANC conference since the drafting

of the Freedom Charter at Kliptown in 1955. The charter, a romantic and aspirational document, has since taken on a totemic importance within ANC ranks. Ms Cheryl Carous, a senior ANC official, said the task of the conference was "to take that magnificent vision of ours, enshrined in the Freedom Charter, and make it tangible".

Mr Mandela also took time to reply to the provisional findings of the Governance Commission, a judicial inquiry into the causes of violence in the country. Judge Goldstone yesterday delivered a report in which he

said the main cause of violence was the political struggle between the ANC and the mainly Zulu Inkatha organisation.

Mr Mandela said the findings were superficial in two respects: attributing blame to the ANC and Inkatha was to ignore the role of the government and security forces in fomenting this rivalry; and suggesting that the ANC and Inkatha were in the best position to stop the violence was to "ignore the reality that it is the National party regime who wield state power".

Growth in South Korea shows quarterly slowdown

SOUTH Korea's economic growth slowed during the first three months of this year after years of overheating that caused high inflation and large deficits, AP-DJ reports from Seoul.

According to the Bank of Korea, the central bank, gross national product during the period rose 7.5 per cent on a yearly basis, compared with 8.7 per cent a year earlier. The figure also contrasts with an economic growth rate of 8.4 per cent for the whole of 1991.

A central banker described

the level of growth in the first quarter as "very desirable" because it approached South Korea's optimum economic growth rate of 7 per cent.

The slowdown was aided by the government's tight monetary policy, said the official.

The central bank said in a separate report yesterday that the current account deficit in April was \$280m (£158m), compared with \$960m a year earlier and \$870m a month earlier. This was mainly because of a sharp slowing in construction.

purchase of cloves. While BPFC may not have operated at a profit, diplomats say it does still have financial reserves which, according to one western ambassador, are held in Singapore bank accounts.

Domestic critics of BPFC have not been exclusively opposition politicians. Mr Kharis Suhud, speaker of the parliament, has called for the

chairing of Mr Bambang Trihatmodjo - Mr Suharto's second son - enjoys exclusive rights to buy oranges in Kalimantan, formerly Borneo.

A monopoly was granted last October in the collection of television licence fees to Mekatama Raya, in which Mr Sigit Hardjodjodanto, Mr Suharto's eldest son, is reported to be a shareholder. Mekatama lost the

helped reduce the hold of the ethnic Chinese community over the economy.

Ethnic Chinese account for about 4m of Indonesia's total 185m population but control many of the largest banks and conglomerates.

"The president and his wife are proud of their children's contribution to the economy," explained one senior diplomat.

Bimantara, established by Mr Trihatmodjo in 1982, had estimated revenue in 1991 of Rp2,000bn and about 11,000 employees. Its business interests include a contract to transport Indonesia's liquefied natural gas (LNG) to South Korea and construction of a major gas pipeline.

Projects supported by Bimantara include negotiations for a \$1.95bn power station in East Java, a \$1.6bn oilfield plant in West Java, and a project estimated at \$100m to recycle toxic waste.

The Humpuss Group, Mr Putra's main company, was established in 1984 and had estimated revenue in 1991 of Rp2,000bn.

Its activities include the shipping of LNG to Taiwan, timber processing

and air transport. Sempati Air, in which Humpuss holds a stake, is the first private airline to break the monopoly of state-owned Merpati on domestic jet-powered flights.

Mrs Siti Hardjanti Rukmana, eldest daughter of Mr Suharto, has also been active in business with companies acting as local partners in major telecommunication and road construction contracts. In 1991, she helped set up TPI, a private educational television channel, which now runs in competition with state television and RCTI, a channel run by the Bimantara group.

There are signs that the children may try to defuse criticism by taking portions of their companies public. Bimantara is a shareholder in Plaza Indonesia Realty, an up-market retail and hotel company which this month floated a minority shareholding.

Shares have been valued at a price/earnings ratio of 23, compared to an average of about 14 for listed companies. Brokers say state pension funds were the principal buyers.

It was those inquiries which brought Mr Bond to court yesterday, charged with dishonestly concealing the existence of a \$150m success fee from a businessman recruited to underwrite Rothwells' share issue.

Mr Bond was the first important business figure to face trial over the Rothwells rescue. Another 19 people have been charged with more than 250 offences, including Mr Connell, who faces 78 charges.

In addition, a royal commission into Western Australian business links with politicians is expected to report in October, and further inquiries are being carried out by the Australian Securities Commission, the federal corporate watchdog.

Mr Bond will discover today whether he is to serve a prison sentence or pay a fine of up to \$250,000, or both. Meanwhile, his trustee in bankruptcy is still trying to trace what happened to millions of dollars worth of personal assets in Australia, the UK and elsewhere.

An embarrassment of riches for President Suharto

The opposition, set to lose the coming election, is making accusations of nepotism, reports William Keeling

INDONESIA'S President Suharto will have been watching the parliamentary election campaign, now in its third week, with more than usual interest. Leaders of opposition parties have highlighted an issue likely to embarrass the President: alleged nepotism within government, in particular that the business interests of Mr Suharto's children have enjoyed political favours.

The president's ruling Golkar party is still expected to win the June 9 election with a large majority, supported by a 30-year record of economic growth averaging more than 6 per cent a year. Nevertheless, the public airing of such divisive issues is a significant change in a country which prides itself on consensus.

There have been growing allegations - attributed by government supporters to jealousy - that companies controlled by members of the Suharto family have received favours in the form of monopoly rights.

The most controversial has been a monopoly in the buying and selling

of cloves granted in January 1990 to BPFC, an unquoted company headed by Mr Hutomo Mandala Putra, Mr Suharto's youngest son.

Cloves are the key ingredient in Indonesia's kretek cigarettes and, diplomats say, BPFC shareholders include many traders who had built up stocks in the mid-1980s. BPFC doubled the price paid to farmers and told cigarette companies to pay almost twice as much again, giving BPFC a projected turnover of more than Rp1,000bn (\$500m) last year.

In February, however, Mr Putra told parliament that BPFC would be unable to service Rp750bn of soft loans given to it by the central bank. He suggested a third of cloves trees should be cut down to counter over-supply.

BPFC's financial crisis has caused consternation and surprise among politicians and Indonesia's donor community. Diplomats say many clove farmers received only half-payment for their crop last year, and BPFC's income was guaranteed after the government linked the selling of cigarettes to proof of the

purchase of cloves. While BPFC may not have operated at a profit, diplomats say it does still have financial reserves which, according to one western ambassador, are held in Singapore bank accounts.

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Mr Bond's influence on corporate Australia, and his confidence after the crash, were exemplified by the rescue of Mr Laurie Connell's Rothwells merchant bank, which provided the background for the events which led to the trial.

Rothwells suffered a run on its deposits in the days after the crash, and would have been unable to continue in business without the rescue, in which Mr Connell contributed \$70m, shareholders \$150m, and the state government a further \$150m by way of a guarantee against bank loans.

Mr Connell told the court that the rescue could not have succeeded without the participation of Bond Corp, which helped to recruit support from prominent companies such as Mr John Elliott's Elders IXL (now Foster's Brewing), Mr Kerry Packard's Consolidated Press Holdings, and Mr Brian Vuill's Spedley group.

Mr Bond said no one expected the rescue to fail. But Rothwells collapsed only a year later, setting off a series of inquiries into the way the rescue was handled, and the close links between politicians and businessmen in Western Australia.

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In addition, a royal

THE FINE LINE BETWEEN LUXURY AND EXTRAVAGANCE.

Inside knowledge can be so valuable.

The biggest car fleet operator in Europe is a company called PHH AllStar. They're responsible for the care and maintenance of some 115,000 cars: a figure that includes 900 Jaguars, 1,800 Mercedes and 4,200 BMWs.

PHH compile regular surveys of their cars' costs: they're essential to the success of their business.

The surveys are of course, totally objective and independent of any car manufacturer. But the results are quite unashamedly biased in favour of the BMW 7 Series.

Running costs compared to the BMW 730i.	
Mercedes S-Class	+ 31%
Jaguar XJ6 2.9 Litres	+ 77%
Jaguar XJ6/XJS 3.6 Litres	+ 93%

Figures based upon service, maintenance and repair costs of vehicles which have covered 24,000 miles. All cars bought new between 1988 and 1991. Source: PHH AllStar December 1991.

Indeed, armed with this knowledge, one wonders what self-respecting Chief Executive could possibly be seen driving anything but the BMW 730i. (Especially by another Chief Executive.)

There's that nagging thought: if one's company car fails to demonstrate optimum efficiency, performance and drive, might the same be assumed of one's company?

To: BMW Information Service, Winterhill, Milton Keynes MK6 1HQ. Telephone 0908 249189. Please send me further information on the BMW 7 Series, including details on the PHH running cost data and the name of my local dealer.

(Mr, Mrs, Miss etc.) Initial Surname

22.01.FT28.05

Address

Town/County

Post Code

Telephone

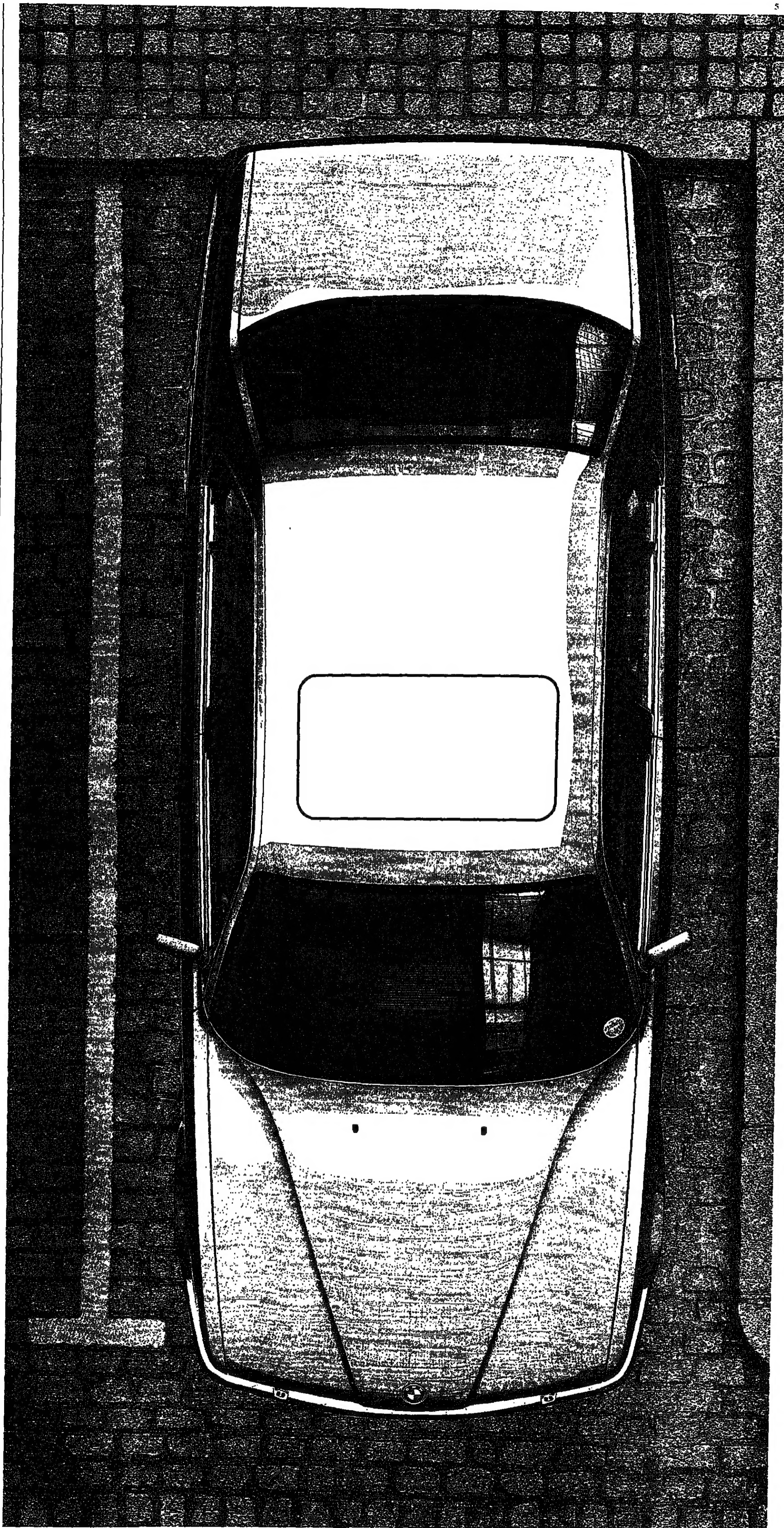
Age if under 18

Present Car

Year of reg.



THE ULTIMATE DRIVING MACHINE



NEWS: AMERICA

House passes energy bill with oil-saving aim

By Jurek Martin, US Editor, in Washington

THE House of Representatives has passed an energy bill which, according to its sponsors, could cut US oil imports by nearly one-third by the year 2010.

The bill, voted through easily on Wednesday, has been described as the most comprehensive piece of energy legislation for more than a decade. It covers most aspects of domestic energy use and regulation and includes many compromises between environmental and industry lobbying groups.

The highlights include a prohibition on further offshore oil drilling, excepting the Gulf of Mexico and Alaska, for the next decade. The administration had objected to this restriction, but not to the point of threatening a veto. On the other hand, the oil industry was relieved that it is not being forced to underwrite a proposal later stripped out of the bill for a 1bn barrels strategic petroleum reserve.

The bill is not designed to address the concerns likely to be raised at next week's Earth Summit in Rio de Janeiro.

The legislation contains no provision to force the car industry to improve fuel efficiency standards, but it does encourage greater investment in vehicles powered by other sources of energy. It also tries to stimulate use of public transport by placing a limit of \$160 a month on the value of tax-free car parking privileges offered to employees.

It promotes incentives and tax credits for further development of solar, wind and geothermal energy supplies and makes slightly easier current regulations on building nuclear power plants and natural gas pipelines. Independent non-utility companies would also be encouraged to enter the power business by requiring existing utilities to make their transmission facilities available to new entrants.

Congressman Philip Sharp, a Democrat from Indiana, estimated that oil imports could be cut by 3m barrels a day by 2010, with the equivalent of a further 2m b/d savings through increased use of other non-fossil sources of energy. The US now consumes about 17m b/d, roughly half of which is imported.



HELLO, SAILOR: Midshipman Alexis Petrosky has a close encounter with her commander-in-chief as President George Bush presents diplomas to new officers at the US naval academy's passing-out parade

Chicago brokerage charged

By Barbara Durr, in Chicago

THE US Securities and Exchange Commission has charged Stotler & Co, once a leading Chicago futures brokerage, and its top four executive officers with defrauding investors and deceiving the commission about the real state of the firm's financial condition. The agency is seeking to recover at least \$15m.

The charge is that Mr Thomas Egan, president and chief operating officer of Stotler, and three other executives engaged in various schemes to defraud investors and cover their wrongdoing

with "unlawful, contrived and bogus transactions."

The suit alleges, for example, that \$2.2m of the proceeds from Stotler's initial public offering in 1988 were diverted to certain partners.

Stotler was a futures commission merchant and a commodities pool operator, as well as a broker-dealer in US government securities.

No criminal penalties are sought but the SEC, beyond seeking that partners give up gains alleged to have been illicit, requested that Mr Egan never again be allowed to act as a director or officer of a public company.

The scandal at Stotler,

which went broke nearly two years ago, enveloped one of the futures industry's biggest names, Mr Karsten "Cash" Mahlmann. He was chairman of Stotler, and was forced to resign from the chairmanship of the Chicago Board of Trade, the world's largest futures exchange, two days after Stotler declared bankruptcy in August 1990.

Mr Mahlmann was not charged with any wrongdoing in the SEC complaint, but was named as one of 17 partners from whom the agency will seek money that should have gone - it is alleged - to the investors but was distributed to partners.

Hurd boosts Mexican links

By Damien Fraser, in Mexico City

MR Douglas Hurd, Britain's foreign secretary, has concluded a three-day trip to Mexico promising to make "a deliberate and vigorous effort" to restore the UK's "historical relationship" with Latin America.

His visit - days before the visit of Mr John Major, the British prime minister, to Brazil and Colombia - is intended to boost trade between the UK and the region, and prepare the way for President Carlos Salinas's state visit to the UK in July.

Mr Hurd pressed the Mexi-

can authorities on the North American Free Trade Agreement, urging that this not erect barriers to the outside world.

"It is rather important that British banks should not be discriminated against in any serious way," he said. Mr Hurd understood that Mexican concessions offered to the US and Canada would be made to other countries "in the reasonable future".

The foreign secretary heaped praise on the economic reforms under way in Latin America, and berated those in the UK who "are still slow to understand what is happening." He described Mexico's reforms as

a leading example of what can be done by following sensible policies."

Mr Hurd was less flattering about Mexico's path to democracy. "President Salinas is modernising Mexican democratic arrangements. I support this process: I hope it will go further," he said.

The foreign secretary visited Guadalajara, scene of the gas explosion that killed more than 200 people last month, and announced a \$100,000 contribution to the disaster relief fund. AP reports from Washington: Mexico City is to have a \$100m loan to help tackle its pollution problem, the Inter-American Development Bank announced.

Suppose the Americans hold an election and nobody wins



IT IS STILL only the Washington parlour game of the month and it is still played more with amused detachment than with real intent. But since life and

art are now patently indivisible, as Vice-President Dan Quayle was merely the last to demonstrate last week, the current fascination with what might happen if no-one wins an outright victory in the presidential election in November might just return to haunt the country.

The starting point, at which \$800 is collected, is the constitutional technicality that the presidency is won not by popular assent but through an overall majority of the 538 members of the Electoral College. This is an anonymous group chosen according to state size, whose only task has been to ratify in December the previous month's election. All but Maine and Nebraska instruct their electors to award all the state's college votes to whichever candidate carries the state, irrespective of by what margin.

If no candidate gets the minimum 270 college votes needed for outright victory, the 12th amendment to the constitution applies, under which the newly elected House of Representatives convenes in January to choose the next president from among the top three finishers in the electoral college; this last happened in 1824. Simultaneously the new Senate gets together to choose the next vice-president from the top two running-mates.

The catch is that, although the 100 Senators (two from each state) cast individual votes, the House must decide on a one-vote-per-state basis. This puts Vermont, which has but one congressman and a socialist to boot, on a par with California, which has 52. According to one lively calculation by Lloyd Cutler, lawyer extraordinaire and White House counsel under President Jimmy Carter, this could mean that the 26 least populous states, with only 16 per cent of the national population, could decide who will be president.

On balance this system would currently appear to favour the Democrats, who have a majority in 31 of the House delegations, compared to only 10 for the Republicans, with the rest evenly divided and Mr Bernie Sanders representing Vermont, assuming his re-election. But there could be a wholesale shake-up in November, even though the disappearance of both Democratic majorities may be unlikely.

However, nobody knows under what rules House state caucuses would determine who gets the single vote (simple majority, absolute majority, plurality) or whether indeed common rules would apply to all the states. Even if they did, that might not help a state like Maine, which currently has one Democratic congressman and one Republican, neither of whom might want to give way.

Mr Norman Ornstein, of the American Enterprise Institute, has pointed out the extreme difficulty that individual congressmen could face. "What if," he wrote in The New York Times, "your district went for

Perot, your state went for Bush and you are a Democrat?" The prospect for countless state impasses clearly exists.

In any event, somebody has to be sworn in as president, acting or permanent, on Inauguration Day, changed by the 26th amendment from March 4 to January 20. If this were not to happen, then the Senate's choice as vice-president "shall act as president" until the House makes up its mind. If both Houses are deadlocked, then the Speaker of the House, by law, takes over in the interim, unless he declines, in which case the secretary of state, if there is one, steps in.

These are the rules of the game, more or less. How it plays out depends on the impasses. Much would obviously rest on the order in which the three candidates finish, by which time the third-placed running-mate would in any case be out of contention. Certainly if Mr Clinton finishes a poor third it would be hard for a Democratic House to vote him. But it might prefer to hand the presidency to the

Jurek Martin burrows into the US constitution to figure out what would happen if no-one gets an overall majority in the presidential election, come November

Independent Perot than to the Republican Bush, regardless of who held the job.

One of Mr Ornstein's scenarios posits a House deadlock, has Senator Bill Bradley of New Jersey as Mr Clinton's running-mate and assumes Mr Clinton finishes second, not far behind Mr Bush. He cannot imagine the Senate, still in Democratic hands and with public opinion behind it, ever preferring Vice-President Quayle to the admirable Mr Bradley, who gets sworn in as president pro tem - and then, when the House gives up the ghost, gets the job.

Alternatively, under the divide-and-rule principle, the House might then elect Mr Bush, producing the remarkable result of a Republican president and a Democratic vice-president.

A USA Today variation has Mr Clinton ahead in the electoral college and Mr Perot a poor third. Mr Perot then endorses Mr Bush, but not Mr Quayle, inducing the House to vote in Mr Bush and the Senate to go with Mr Clinton's running-mate. Alternatively, if Mr Clinton finishes third and his running-mate is thus out of it, the Senate, still baulking at Mr Quayle, would choose Mr Perot's partner.

In all these variations, the fact that Mr Perot lacks a mainstream party does not help, though it certainly increases his appeal at present with the public at large. But underlying the whole game is the knowledge that nobody knows now who is going to win in November and whether that victory will be enough. Such are the delights of a three-horse race.

Perot seeks clutch of expert advisers

By Jurek Martin in Washington

POLITICAL experts known for their work in the Carter and Reagan presidential campaigns have been asked to help plan Mr Ross Perot's drive for the US presidency.

Among them are Mr Hamilton Jordan, Mr Carter's campaign manager in 1976 and subsequently White House chief of staff; Mr Ed Rollins, instrumental in Mr Ronald Reagan's victory in 1984; and Mr John Sears, who ran Mr Reagan's narrowly unsuccessful bid for the Republican nomination in 1976 and was his campaign manager again before being replaced early in 1980.

Mr James Squires, Mr Perot's spokesman, confirmed that the approaches had been made but denied that Mr Jordan and Mr Rollins were being offered joint leadership of the

Perot effort. However he said both "could fit nicely into this campaign in a number of ways."

Mr Rollins, now a political consultant whose wife works in the Bush White House, said yesterday he thought Mr Perot had a good chance of being elected president, whereas two months earlier he had dismissed such a prospect.

Mr Jordan has been quoted as being an admirer of Mr Perot, though his former boss, Mr Carter, has come out strongly for Governor Bill Clinton. Mr Jordan, after a spell running the Association of Tennis Professionals, is now president of Whittle Communications.

There may be some irony in Mr Perot, the ultimate outsider, considering recruiting insiders, but this was probably bound to happen as the campaign gathered momentum.

FT WRITERS ON PREPARATIONS FOR THE EARTH SUMMIT NEXT WEEK IN RIO DE JANEIRO

Brazil attacks lack of backing for Amazon

By Christina Lamb, in Rio de Janeiro



A PROJECT to protect the Brazilian Amazon, that was originally planned as the centrepiece of the Earth Summit, may prove an embarrassment. Brazil claims the industrialised world is failing to take the project seriously, and that too little money is being committed.

The \$1.5bn Rainforest Pilot Project was approved by the Group of Seven leading industrial nations in 1990 and declared by the World Bank to be an "example of co-operation between developed and developing countries on global environmental issues."

Yet, two years on, only \$63.5m has been raised, and this only after Brazilian President Fernando Collor had written an angry letter to G7 heads of government. The US, which has been one of the leading critics of Amazonian deforestation, gave only \$2m.

"The world is being very hypocritical - it annoys me tremendously," complains Mr José Goldemberg, Brazil's Environment Minister. "We get a lot of advice and rhetoric but very little money."

He also complains that mul-

tilateral institutions are forcing Brazil to support projects in the Amazon of which he is "very sceptical," such as extractive reserves - areas reserved for activities like the gathering of Brazil nuts and rubber-tapping which do not harm the forest but which many analysts believe are condemning people to poverty. "The maintenance of extractive reserves is very artificial in economic terms - we're having to make an enormous effort to subsidise these people."

A senior World Bank official said that he was not aware of any complaints by Brazil on this issue. But he admitted that international response to the Amazonian Pilot Programme had been "disappointing" and that the project would be "smaller and slower than planned."

Of the money pledged so far, \$19.5m is from Germany and \$15m from the EC. Canada has contributed less than \$1m. The G7 has promised a further \$200m over the next three years, of which 10 per cent must be provided by Brazil.

However, the official said most of this is bilateral aid already committed by G7 countries. There is almost no add-on, if at all - it's just consolidating old aid in a new account.

Treasure trove carries warning

By Clive Cookson, Science Editor

TECHNOLOGY transfer has been a frequent incantation in the endless preparatory meetings for the Earth Summit in Rio.

As Mr Mustafa Tolba, director of the UN Environment Programme, told a conference at Chatham House in London: "If developing countries follow the short-cuts of using obsolete, economically inefficient technologies based on resource and energy glut and catastrophic pollution and waste generation, then our destruction is assured." But the phrase "technology transfer" and its practical implications are understood quite differently on opposite sides of the north-south divide.

"It is a horribly confused issue," says Mr Chris Rose, programmes director of the environmental group Greenpeace. "Some people are talking about patents and some are talking about equipment." Politicians in developing countries demand access to what they see as a treasure trove of advanced technology in industrialised countries, which would allow them to combine fast growth with environmental improvement.

In the industrialised world, governments, companies and environmentalists agree that scientific knowledge and technical skills need to be transferred on a large scale to devel-

oping countries, if practical progress is to be made on any of the specific global problems from climate change to the extinction of wildlife. But they say the Third World is missing the point when it pays so much attention to patented western technology.

As a United Nations preparatory committee for the Earth Summit pointed out, "a large body of useful technological knowledge lies in the public domain and is unaffected by the international patent system. Also, most proprietary technology is available through commercial channels."

The obstacles for developing countries are first to find out about appropriate technologies and then, far more difficult, to find funds to introduce them. Any practical steps taken at the Rio conference are likely to focus on the first stage: improving access to environmental technology. UN staff estimate the international community will need to contribute \$150m-\$200m a year to run an expanded worldwide network of technology information exchanges.

An example is the International Cleaner Production Information Clearinghouse (ICPIC) which UNEP is using to transfer information about CFC-free manufacturing, as part of the Montreal Protocol, the international treaty to phase out ozone-depleting chemicals.

Mr Tolba sees the Protocol as a model for environmental



Tolba: Fearing short cuts to destruction

technology transfer. The original 1987 Montreal accord was amended in 1990 to set up an interim fund of \$100m - contributed by the industrialised world - which will be used to help developing countries eliminate consumption of CFCs.

Technology transfer to combat global warming through more efficient use of energy will be more expensive. Mr Klaus Topfer, the German environment minister, pointed out after a recent visit to China that the average Chinese power station burns 400 grams of coal to generate 1 kilowatt-hour of electricity, while a modern German power station consumes 300g of coal per kWh today - and will burn 220g - 250g in the year 2000.

Mr Toufic Siddiqi, an environmental policy analyst at the East-West Centre in Hawaii, calculates that an investment of \$6bn in improving the energy efficiency of Chinese

power stations would save 10m tonnes of coal a year and reduce carbon emissions which contribute to global warming. An even larger contribution could be made by adapting China's 400,000 small industrial boilers to burn coal more efficiently; their efficiency today averages 30 per cent less than comparable boilers in industrialised countries. This programme too would cost billions of dollars.

The example shows that identifying the technology is the easy part of technology transfer. The difficulty is finding funds to transfer it. Across the whole range of environmental challenges discussed at Rio - reducing pollution of the air, water and ground, together with issues such as preserving biological diversity - hundreds of billions of dollars will be needed. There appears little prospect that such vast sums will be available.

Rights to the planet's many species in dispute

By Christina Lamb

IF a cure for cancer is found in the bark of a tree grown only in the northern Amazon, is that tree a Brazilian asset? If so, how should it be valued? Should countries with the technology to turn it into a pharmaceutical product be given access to it and if so should they pay royalties to Brazil? Can a tree be patented?

These are questions being raised in negotiations on biological diversity - one of the main issues at the Earth Summit and very complex.

Biodiversity refers to all the species of animals, plants, genetic material and ecosystems in the world. These are essential for the world's food and fibre needs, and for many medicines,

but knowledge of the subject is far from complete.

To date, 1.4m species have been identified but biologists believe at least 10m - maybe as many as 100m - exist.

Many species are being wiped out at the rate of as many as 75 per day, along with the acre of tropical forest that vanishes every second because of human activities such as mining, logging, agriculture and polluting industries.

The belief that species as yet unknown are being lost, and which are potentially valuable for economic and scientific development, has made biodiversity an increasingly important issue.

A biodiversity convention was

agreed last weekend in Nairobi, at the final preparatory meeting for the summit, with the aim of maximising and spreading benefits of biodiversity and improving its conservation.

There is a clear north-south split on this issue, as most of the planet's biodiversity is to be found in developing countries while the technology to exploit it lies with the industrialised ones. Countries such as the US want better access to genetic resources of the third world, while countries such as Brazil and Malaysia want to ensure a share in its utilisation, thus ensuring into thorny areas such as intellectual property rights and transfer of technology and resources.

"To call it a convention on biodiversity is misleading," says Mr Marcos

Azambuja, Brazil's chief negotiator. "The real problem is with biotechnology". Brazil, and other developing countries, complain that multinational pharmaceutical groups use substances such as snake venoms and tree barks found in Brazil without having to pay royalties. The companies can then sell the drugs on the Brazilian market.

Differences over who should bear the cost of protecting the world's resources, and how profits for exploitation should be shared, led to an impasse in the Nairobi negotiations.

The final document was watered down in the view of non-governmental organisations, and lacked specific commitments on both sides.

While developing countries believe

that the issue of biotechnology transfer has not been clarified as much as they would hope, some countries - such as US, France and Japan - are threatening not to sign the convention because they would like tighter commitments on conservation from developing countries and more protection for their own pharmaceutical companies.

Included in the convention is the need for countries to make inventories of their ecosystems and for the interim use of the Global Environment Facility, administered by the World Bank, to fund the programme. In the convention's current form, the door is left open for the patenting of genetic material by developing countries.

CANARY WHARF: WHAT NOW FOR THE DOCKLANDS

Political line raises hopes

By David Owen

THE FINANCIAL collapse of Canary Wharf does not necessarily spell the end of the Jubilee Line extension or the government's plan to move civil servants to a Docklands site.

In spite of the government's insistence that there was no prospect of a publicly funded rescue to bail out the development, the message emerging yesterday from Westminster's corridors was more hopeful.

The calculation behind it was informed both by hard-nosed pragmatism and an assessment of the political fail-

out that any decision will bring in its wake.

On the Jubilee Line, the government has repeatedly emphasised that the extension would not be built without the £400m private-sector contribution that Olympia & York had promised to put up.

Although that remains the position, the hurdle is not as formidable as it at first appears. Only £100m of the money is due while the extension is being built. The balance does not even begin being paid until after completion, with instalments stretching more than two decades into the future. On that basis, the effective present value of the £300m

shrinks towards insignificance. If the failure to lure private money leads to the extension's being scrapped, the government may face charges of cutting off its nose to spite its face.

In terms of political capital, however, the government has a huge amount at stake in Docklands' success. It might receive as much flak for deciding not to proceed with the extension - hence placing a question mark over its future urban regeneration policies - as for pumping in a relatively small amount of additional money. A cross-party early day motion calling for a parliamentary inquiry to reassess future pol-

icy in this area reinforces that impression.

Such considerations will strengthen the hand of those within the cabinet, such as Mr Michael Heseltine, trade and industry secretary, who may be expected to lead calls, against fierce Treasury opposition, for an active role in preserving confidence.

Mr Michael Howard, environment secretary, contrived yesterday to reinforce the tough government line towards new public money while expressing confidence the extension would be built. In terms of relocating civil servants, the government faces a fait accompli in that the Marsham Street premises

housing thousands of Environment Department and Department of Transport officials are to be vacated.

As Mr Howard admits, there are strong arguments for moving to Docklands. The department had been advised that "the best value for money currently available" was in the area, he said yesterday.

The prospect of Department of Transport employees' being moved to the development does appear somewhat diminished, however, after the instigation of an internal review into how many Marsham Street staff should remain in London. Some 1,300 transport employees are to be relocated.

A body blow to plans for east London

By Vanessa Houlder and Andrew Adonis

CANARY WHARF'S failure and increased uncertainty over the Jubilee Line extension may deal a blow to plans to develop east London.

Private-sector investment and improved transport play a critical part in the government's ambitious plans to develop the east Thames corridor, an area stretching from the London Docks through Essex and north Kent.

Although it is the only area capable of substantial growth in the overcrowded south-east, its development will involve reversing decades of decline created by its physical isolation, the run-down of its maritime-based industries and the age-old gravitation of wealth to the west of the City.

Hillier Parker, a firm of chartered surveyors, believes that extending the London Underground's Jubilee Line would greatly enhance the development opportunities of at least 37 sites covering a total of 1,000 acres. The firm estimates that the value of the land would exceed £100m if it were developed.

Prospects of developing those sites, which have already been set back by the commercial property decline, might be pushed back indefinitely by delays in the improvement of transport links. "Transport links are crucial in terms of development land," says Mr Paul Woods, a planner at Hillier Parker.

The largest sites that would benefit from the Jubilee Line extension are Canary Wharf itself, a 260-acre development on land belonging to British Gas on the Greenwich Peninsula, for which a mixed retail, commercial and residential (5,850 homes) scheme is planned; a 180-acre site at Victoria Dock; and a 240-acre site at Stratford railway.

Where anyone appears to be no immediate threat to the last three of those, British Gas - which is to contribute about £25m to the Jubilee Line - described the threat to the Underground extension as "a bit of a hiccup", but it still intends to proceed with its planning application, which envisages an Underground link at North Greenwich for the development's last phase in 1997.

More concerned are the local councils immediately affected - Southwark, Greenwich, Tower Hamlets and Newham - which fear for the prospects of future development.

The difficulties encountered by Docklands' developers, coupled with the overall slump in the commercial property industry, is likely to deter future investors.

Attempts to attract developers to the Royal Docks, the huge expanse of land to the east of the Isle of Dogs have met little interest.

The London Docklands Development Corporation, the government-funded body set up to oversee the area's regeneration, remains hopeful that the Jubilee Line extension will go ahead.

Mr Eric Sorensen, chief executive, emphasised the importance of the line in creating additional river crossings and opening up Rotherhithe and Deptford.

But even without the extension, the area's road and light railway transport was improving sharply, he said. "We hope by the final completion of the road network plus a reliable railway, we will maintain the momentum of the area."

Property resists tremor

By Vanessa Houlder, Property Correspondent

CANARY WHARF'S insolvency has severely dented the already battered image of London's property industry. The banks' decision not to support the project is a striking vote of no confidence in the property market's future over the next ten years.

Nonetheless, the consequences for the London property market may be rather less dramatic than feared. Although the market's reputation among banks and investors has been severely tarnished by Olympia & York's problems, these have been apparent for many months.

As a result, shares in property companies which were knocked sharply when the scale of O&Y's problems first became known in the spring, were little moved yesterday.

Canary Wharf's problems could even have a beneficial effect on the market in the rest

of London. If Canary Wharf is no longer seen as a rival to the West End and the City, the position of Central London landlords may improve.

"The impact could be quite positive in six to twelve months time if the Jubilee Line is not built and tenants start moving back to the City," says Mr Graham Stanley of County NatWest, the brokers.

Canary Wharf's move into administration has large implications for tenants who have not yet moved into the project. Only 11 per cent of the buildings are occupied, although leases have been signed on 57 per cent of the space.

The problem is that the costs of the incentives offered to tenants such as fitting out buildings and taking on the space left vacant in central London could exceed the economic benefit from the rents paid on the office space. These obligations to the tenants are not binding on the administrators, unlike the company. The result may

be that a number of Canary Wharf's leases are cancelled. In particular, it is possible that large tenants such as Texaco and American Express, which are due to move to Canary Wharf, will not move from Central London.

American Express's building at Canary Wharf is not yet finished. Moreover, the cost of the office space rented by American Express in Canary Wharf is exceeded by the costs of the old space it occupies in Central London - in particular the 340,000 sq ft of space let by its Shearson Lehman subsidiary in Broadgate in the City. The administrators could decide to seek to cancel American Express's lease at Canary Wharf to limit the costs of paying rent of about 240 per sq ft on the take-back space.

American Express declines to comment, except to say that it is monitoring events carefully.

The costs of rents and rates on Canary Wharf tenants' old

space is likely to exceed £30m a year. O&Y took responsibility for about 500,000 sq ft of tenants second-hand space at a time when it expected to be able to relet the property.

Apart from American Express, the companies that had most space taken back by O&Y are thought to be KPMG, Peat Marwick, for which O&Y took back 68,000 sq ft in Queen Victoria Street, Fleet Street and Stamford Street and Manufacturers Hanover Trust, for which O&Y also took back 40,000 sq ft at 7 Princes Street.

If some of these tenants returned to Central London and others were deterred from taking space in the Docklands, it would have a beneficial effect on the core London office market. But the impact should not be overstated. The Docklands accounts for just 4.1m sq ft of empty space out of 34m sq ft in Central London, according to a survey published by Debenham Tewson & Chinnocks.

Why the banks ran out of patience

By Robert Peston

A BOMB WENT off in the heart of London's Docklands when the companies that own Canary Wharf, Europe's biggest new office development, went into administration under UK insolvency procedures.

Creditors and tenants were yesterday trying to predict the damage from the initial impact and its aftermath. Bank creditors face losses of £800m on that project alone. But if the price of adjacent properties falls sharply, the financial carnage may be much worse.

The project's 11 leading bank creditors make no attempt to absolve themselves from responsibility for causing the explosion.

At mid-afternoon on Wednesday, in the offices of Allen & Overy in the City of London's Cheapside, they decided they would no longer finance the

project as a going concern. In the circumstances, there were only three alternatives: liquidation, receivership or administration. They opted for the route that gives Canary Wharf a vestigial chance of being "brought back to life", in the words of Mr Michael Dennis, a director of O&Y Developments, owner of the Canary Wharf companies.

However, some of Canary Wharf's bankers believe the UK government is partly to blame. "The government's silence created the project," one of the lenders to Canary Wharf said yesterday.

What that banker meant was that the banks wanted the government to make a public commitment to take space for civil servants at Canary Wharf. The Department of the Environment, the Department of Transport and the Department of Trade and Industry have all

been in talks about renting hundreds of thousands of square feet. The Environment Department in particular is at an advanced stage of negotiations on taking 400,000 sq ft for 2,000 civil servants.

The banks believed a government commitment of this sort would have been a sign to other prospective tenants of the government's commitment to press ahead with the redevelopment of Docklands and it would have lifted the overall occupancy rate at Canary Wharf from 50 per cent to 70 per cent - close to the level at which it would be possible to find new outside sources of finance for individual buildings.

Yet although the government is keen that the regeneration of Docklands should succeed, it is anxious not to appear to be giving subsidies to a private-sector project.

So over the past week, the banks and the government began a game of cat and mouse, with Mr Pen Kent, an associate director of the Bank of England, trying to translate the meows and squeaks into a common language.

The prime minister, Mr John Major, appointed Mr John Wakeham, the lord privy seal, to co-ordinate all government negotiations with Canary Wharf. Last week, Lord Wakeham told Mr Kent that the government was thinking very hard about moving to Docklands.

Mr Kent duly relayed that to the 11 banks: Barclays and Lloyds from the UK; Canadian Imperial Bank of Commerce, Royal Bank of Canada and National Bank of Canada; Commerzbank from Germany; Credit Lyonnais of France; Credit Suisse of Switzerland; Kansallis-Osake-Pankki of Fin-

land; and, from the US, Citibank and Manufacturers Hanover. But the government's good intentions were not good enough for the banks. Although they understood that the government would need time before it could sign heads of agreement to take the space, they still wanted the government to make a public statement that it intended to go to Canary Wharf.

Two days ago, Mr Kent then delivered that message to Lord Wakeham. The government felt it could not comply. It sent another coded message that it would take space - but it could not give a firm commitment to do so unless the banks had first agreed to provide sufficient funds to keep Canary Wharf going.

The government could not understand why the banks should insist on embarrassing it by forcing it to make a pub-

lic statement before the banks provided the requisite funds. Anyway, some ministers did not believe the banks would pull the plug - surely the banks had too much to lose.

Lord Wakeham was to see the banks on Wednesday to explain in person. Shortly after 2pm on that day, though, it became clear to the banks at their meeting that there was no possibility of their reaching a unanimous agreement on providing the £800m of new banking facilities that Canary Wharf needed. Unanimity was a condition of the rescue plan going ahead and only four banks - Credit Suisse, Citibank, KOP and Credit Lyonnais - were strongly in favour of providing the new money.

In the event, Lord Wakeham was told not to bother to come to the bankers' meeting. Instead, he alerted Mr Major to the imminent explosion.

Family's £1.6bn hole in the ground

By Bernard Simon in Toronto

CANARY WHARF has been a huge drain over the past four years both on Olympia & York Developments and on its owners, the Reichmann family.

O&Y was so strong when it became involved in Docklands that the Reichmanns decided to finance the project without partners and without pre-arranged bank finance.

Since 1988, O&Y has ploughed US\$3bn (£1.6bn) of its own money into the project.

It leveraged many of its properties in the US and Canada to provide the funds for development of Canary Wharf, thereby heightening the risk to the entire company if the Docklands gamble failed to pay off.

A growing chunk of income from the north American properties had to be funnelled across the Atlantic as revenue continued to fall short.

Mr Paul Reichmann, the family's master strategist, has always had a special affection for Canary Wharf. He has taken a close personal interest in even the smallest details of its construction, and remained unshakingly confident in its eventual success.

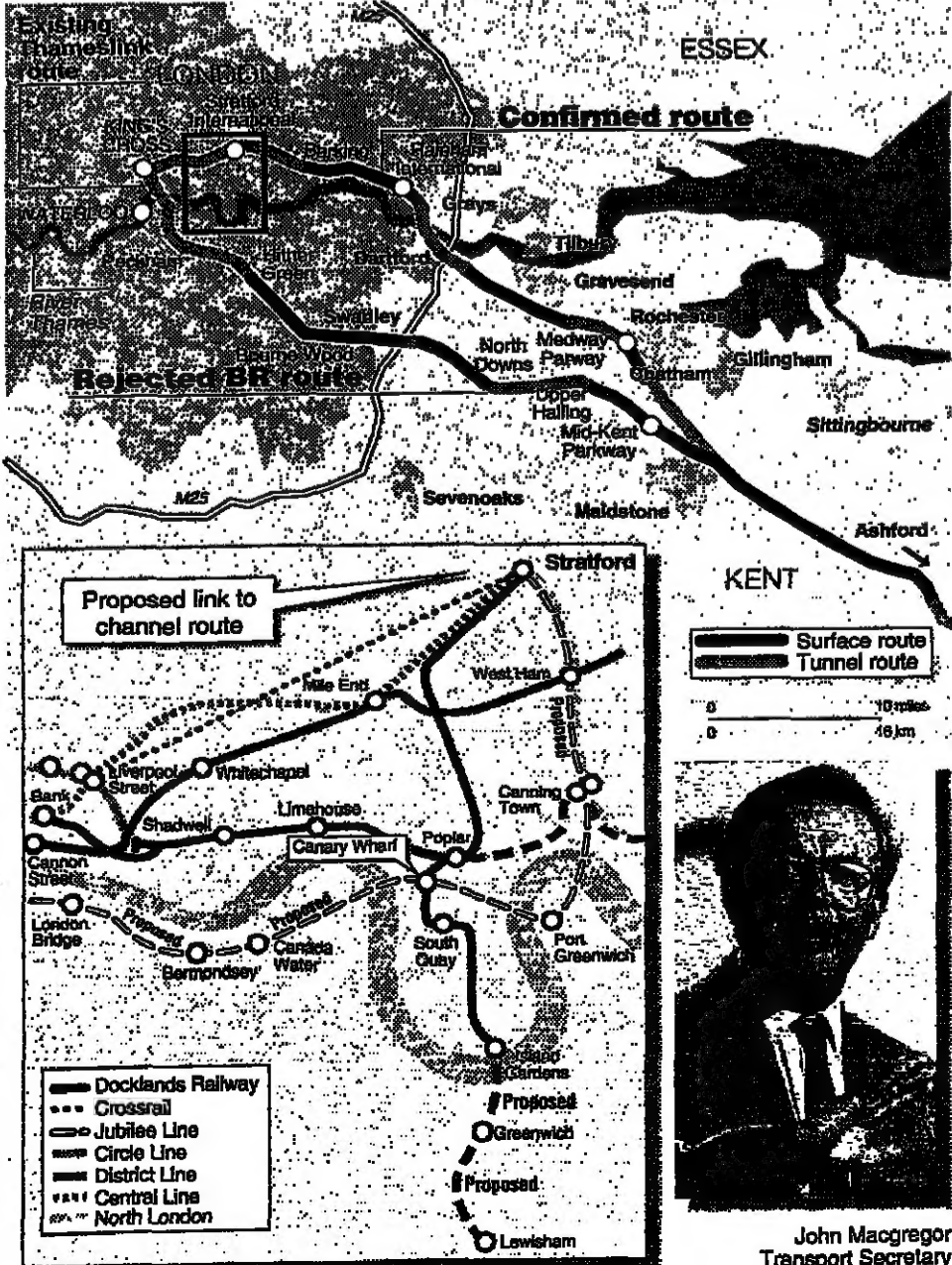
Even as O&Y's difficulties surfaced two months ago, it appeared that Mr Reichmann would spend more of his time in London, seeking badly needed tenants for the project and overseeing construction work.

Yet the cash demands of Canary Wharf, together with O&Y's inability to repay holders of short-term securities issued to refinance one of the Toronto buildings, precipitated the liquidity shortfall that has now led the Canadian parent and Canary Wharf to seek court protection from their creditors.

The Reichmanns have never disclosed details of their own financial position, but it appears that the bulk of their vast wealth is tied up in O&Y. Among the few exceptions are Olympia Flie, the business that spawned O&Y in the early 1960s and which is now one of north America's biggest floor-covering distributors. The family also owns a few smallish buildings separately from O&Y.

Mr Paul Reichmann is working hard behind the scenes to try to dig the family firm out of the deep hole it now finds itself in. But his older brother, Albert, as well as other members of the family and their close-knit circle of confidantes have been largely sidelined by the fast-moving events of recent weeks.

Transport after collapse of Canary Wharf



High-speed link is stopped in its tracks

LONG-delayed plans to build a 34m high-speed rail link between London and the Channel tunnel seem certain to be thrown into further turmoil by Canary Wharf's financial collapse.

Last October the government rejected British Rail's plans for a line running into the capital from the south and announced that the private sector would be invited to build the link through Stratford and the east Thames corridor.

The assumption underlying the plan was that the private sector would relieve the government of the financial burden involved because of the potential for property gains from inside developments.

However, the combination of Canary Wharf's insolvency, uncertainty over the outlook for the regeneration of the east Thames corridor and a massive overhang of empty property means it is highly improbable that the private sector will see any potential for property gains for years.

The result may be that the construction of the line will be further delayed until well into the next century. It may also raise fears in south London that the original BR proposals for a southern approach might be re-adopted.

BR has been trying since 1987 to win government permission to build a new, faster line to the Kent coast to provide extra capacity for Channel trains. However, its plans have been stymied by a combination of Treasury objections to the cost and the political

Richard Tomkins finds Docklands no longer a dream destination

controversy over the route. After the rejection of two previous proposals for the line's construction - one by BR alone and one by a consortium of BR and the private sector - BR last year came up with its definitive plan for a line that would help to pay for itself by providing capacity for high-speed commuter trains as well as the Channel tunnel expresses.

In what Sir Bob Reid, BR chairman, described in an unguarded moment as a "pantomime", the plans were thrown out by the government in favour of an eastern approach proposed by Ove Arup, the consulting engineers, and strongly advocated by Mr Michael Heseltine, then environment secretary.

Although appealing to the extent that it fitted in with Mr Heseltine's vision of regenerating the east Thames corridor, the route appeared to make little financial sense. Not only did it cost £500m more than BR's preferred route: it also attracted £235m less in user benefits because of the fewer commuters it would serve.

The government dismissed such criticisms, claiming that the potential for the line lay in the development gains from

the exploitation of sites along the line from Stratford in east London to Rainham in Essex. Doubts were cast on that assessment immediately when BR disclosed that Pleda, the planning consultants it had retained to study the route options, had assessed the potential benefits at £100m.

The government has nevertheless pursued its intention of finding a private developer to fund the route. Earlier this year it appointed Samuel Montagu, the merchant bank, to help it find a developer. BR's role has been reduced to that of preparing a project ready for the private sector to take over at the end of the year.

Growing uncertainty over the outlook for property gains in the east Thames corridor, however, means it is increasingly unlikely that a private sector developer will be found. That carries two possible implications: first, that the Channel tunnel link will be further delayed or second, that the government has to admit defeat and take the project back into the public sector.

There is just one other possibility. If the Jubilee Line extension were to be cancelled, the Department of Transport would be left with £1.6bn to spend over the next three years and nothing to spend it on. It is just conceivable that Mr John Macgregor, transport secretary, might consider deploying the windfall by making an early start on the Channel tunnel link via Stratford: but the possibility is remote in the extreme.



John Macgregor Transport Secretary

NEWS: UK

Life companies win concessions on new reforms

By John Authers

THE Securities and Investments Board, Britain's chief investment watchdog, yesterday announced new concessions to the life insurance industry.

But the conclusions to the SIB's 13-month review of disclosure and standards of advice for investment companies will still, if enacted, administer a rigorous shake-up to the UK's life insurance and investment industry.

Subject to government consent, the SIB proposals will be enacted by the end of this year. Insurance companies would then be given a two-year transitional period to implement most of the changes.

Two changes have been made since its last consultative document was published in March:

● For endowment policies, the SIB will no longer require product providers to reveal the "break-even year" at which the proceeds investors would receive on surrendering a policy would exceed the premiums they had already paid in. On some 25-year policies, this point may not come for ten years.

● The "reduction in policy proceeds" which companies were required to publish as an

illustration of the effect of costs on investment returns from life policies may now be renamed the "reduction in benefits".

The SIB has also dropped plans to force companies to use their own charges in projected illustrations of future performance, and to force independent intermediaries to disclose the commission they receive at the point of sale.

It felt that independent intermediaries would be put at a disadvantage if they were forced to reveal commissions and directly employed sales agents did not.

The Consumers Association, however, has expressed concern over the plans. A spokesman said: "We don't agree with the SIB on commission disclosure. They are more concerned to protect the independent sector than with protecting investors, and we very much hope OFT will step in." It was also concerned by the lengthy transitional period which companies have been allowed.

The Association of British Insurers has welcomed the proposals and the transitional period, which it said would reduce expenses for investors.

But it is dissatisfied with the proposals for disclosure of costs, which it said could cause confusion.

Deficit halts motor industry revival

By Kevin Done, Motor Industry Correspondent

The UK motor industry trade balance fell back into deficit in the first quarter of 1992 bringing an abrupt halt to the improvement achieved during the deep recession in UK new vehicle sales.

In the last three months of 1991 the motor industry achieved its first quarterly trade surplus since the early 1980s with a surplus of £121m.

According to figures released yesterday by the Society of Motor Manufacturers and Traders (SMMT) the motor industry accumulated a trade

deficit of £532m in the first quarter of 1992, however, compared with a deficit of £341m in the same period a year ago.

The sudden deterioration in the sector's trade balance is a further sign that the prolonged UK recession could be ending, as imports have again begun to rise faster than exports.

The performance of the motor industry is a large factor in the development of the overall UK trade balance, and as domestic demand for new vehicles picks up the deficit is expected to grow.

The motor industry trade balance has been in deficit every year since 1983, but last

year's deficit at £1bn was the lowest for nine years and showed a sharp fall from £4.6bn in 1990 and a peak deficit of £6.6bn in 1989.

The rapid improvement in the last two years was driven both by the recession, which sharply depressed imports of new cars and commercial vehicles, and by the industry's strong car export performance.

The big growth in exports has come to an end, however, and imports are rising again.

According to the SMMT the value of imported automotive products rose by 12 per cent year-on-year to £3.3bn in the first quarter, while export

earnings rose by only 6 per cent to £2.8bn.

The value of car imports jumped by 13 per cent in the first quarter to £1.6bn, while the value of car exports rose by only 3 per cent to £987m.

The growth in the value of imports of auto parts and accessories, which started in the second half of last year, accelerated in the first quarter with a jump of 11 per cent to more than £1.4bn. Exports of parts and accessories also rose strongly by 10 per cent to £1.2bn and accounted for almost 45 per cent of total UK motor industry exports in the first quarter.

Britain in brief



BSkyB likely to win rights to FA Cup

British Sky Broadcasting is likely to win five-year rights to show live matches in the FA Cup, the country's leading soccer tournament, as well as home fixtures involving the national side and games in the new Premier League.

BBC and BSB, before it merged with Sky, signed a four year deal worth £30m with the FA. The deal which gives the BBC the right to show one live FA Cup match for every round plus the semi-finals and final has one more year to run.

The two broadcasting organisations, under the terms of the original agreement have the right to first negotiations for a renewal of the contract. It is believed that BSkyB, a venture in which Pearson, owners of the Financial Times has a stake, and the BBC have an agreement in principle for a renewal.

Former Paribas trader cleared

A former UK head of principal trading and sales with Banque Paribas has been cleared on the directions of a judge at the Old Bailey of involvement in an alleged insider dealing network. Mr Keith Tondur had denied a charge of unlawfully dealing in the shares of Pleasurama, the leisure group, in advance of an announcement of a bid for the company by Mecca Leisure in 1989. The charge was one of several against Mr Tondur relating to Pleasurama on which Judge Bruce Laughton QC directed the jury to acquit.

Opera House to be refurbished

The Royal Opera House in London has confirmed that it

is to close for three years in 1997 for a £250m refurbishment programme. An appeal is being launched to find £50m - the rest will come from a shops and offices development. Redevelopment is planned to improve backstage and front-of-house facilities and bring the Royal Ballet on site.

Deal sought on car converters

Government and motor industry officials are negotiating the details of a programme under which cars not fitted with catalytic converters which are still in the supply pipeline after January 1 next year can be sold without breaking EC exhaust emissions rules.

EC environment ministers have accepted the principle of a "reasonable" period for such sales after January 1, when an EC directive requiring every new car registered to be fitted with a "cat" goes into effect.

The UK scheme currently being negotiated provides for a cut-off date for the manufacture of "non-cat" cars.

Fury at Ulster tour promotion

Tourist officials in Northern Ireland found they had promoted fury as well as holiday-making after suggesting that inquisitiveness about the conflict between Protestants and Catholics could be a selling point for the province.

The listing by the Northern Ireland Tourist Board of the "curiosity factor" as an important strength in the province was condemned by political leaders and business.

Tourist board officials hurriedly made clear that its three-year corporate plan would emphasise the need for an increasing understanding about the "troubles".

Oil output recovers

North Sea oil output staged a healthy recovery in April, according to the Royal Bank of Scotland's OCS index, prompting hopes of improvement in the UK's next balance of payments figures. Output rose by 4.3 per cent to an average of 1.8m barrels per day.



Surfing NRA: The National Rivers Authority is using surfers to collect samples for a seawater survey in south west England. Surfers including Mark McMaster, pictured at work in Croyde Bay, north Devon, have been employed by the NRA for the tests in 100 resorts. The move follows a separate survey published this week by the Tidy Britain Group which said 14 UK beaches failed to meet new environmental and safety standards.

Services earn £117bn in export trade

By David Dodwell, World Trade Editor

BRITAIN earned £117bn in 1991 from the export of invisibles - significantly more than visible exports of £104.8bn - and second only to the US, according to a report published yesterday by the Department of Trade and Industry.

The report says 40 per cent of Britain's total output is now

accounted for by invisible, or tradeable services such as tourism and insurance. The fastest growing areas include information transfer and transport services.

It says the creation of the single market in Europe, and international recognition of a number of professional qualifications has also boosted invisibles trade. At the same time, the report illustrates how criti-

cally the UK depends on the successful conclusion of the Uruguay Round of world trade talks, which would include for the first time an agreement on multilateral rules for the liberalisation of trade in services.

The world trade in invisibles was estimated to be more than £750bn in 1991, with the UK accounting for about 14 per cent of the total. In 1990 the UK was second only to the US,

with Japan, France and Germany falling into third, fourth and fifth places.

Small British firms have been particularly active in invisibles trade, according to the DTI. "Smaller firms have found that large turnover and staffing levels are not a prerequisite for success, and many have been gratified to find that the international business language in services is English."

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FT LAW REPORTS

Digest of Easter Term cases

DENNEY v JOHN HUDSON & CO LTD (FT, May 8)

In the instant case, the creditor made deliveries of diesel oil to the company both before and after the petition for compulsory winding up. The liquidator sought a declaration that payments for the deliveries were void under section 52 of the Companies Act 1985 and section 127 of the Insolvency Act 1986 which provided that "...any disposition of the company's property...made after the commencement of the winding-up, unless the court otherwise orders, is void". Dismissing the liquidator's appeal from a decision that the payments made after presentation of the petition were valid, the Court of Appeal stated that the parties were acting in accordance with their normal and established course of business. Under its standing arrangement, the company received a supply of fuel oil for which payment was deferred until the next supply was required. The supplies enabled the business to be carried on and earn revenue and the court could reasonably assume that what was for the benefit of the company would be for the benefit of the general body of creditors. Thus it was not a situation in which one pre-liquidation creditor was being preferred to the others.

FREEDMAN & OTHERS v BRITISH RAILWAYS BOARD AND ANOTHER: CHURCH COMMISSIONERS FOR ENGLAND v BRITISH RAILWAYS BOARD AND ANOTHER (FT, May 13)

Some 125 acres of derelict land north of King's Cross Station, which were to form the terminus of the Channel tunnel rail link and a large commercial development, had been compulsorily acquired pursuant to the Great Northern Railway Act 1846. The act empowered the company of that name to build the railway between London and York and the land had since passed into ownership of the defendants, British Railways Board and National Carriers Ltd. On a preliminary issue, it was held that the successors from whom the land had been compulsorily acquired could buy back some of it at the original acquisition price and that acts passed in 1923, 1935 and 1949 had not repealed the relevant sections of the 1846 act. Allowing the defendants' appeal, the Court of Appeal stated that section 69 of the British Transport Commission Act 1949 expressly had repealed those sections. A "code" of provisions had been incorporated into the 1846 act and the purpose of section 69(1) was to cancel the effect of the code and other provisions to the same effect.

BACHCHAN v INDIA ABROAD PUBLICATIONS INC (FT, May 14)

The plaintiff was successful in a libel action and obtained judgment for damages in London against a journal, India Abroad, for an edition which

had been printed and distributed in the UK by a subsidiary. He sought to enforce the judgment in New York where India Abroad had also published the libel. However, giving judgment for the defendant in New York, the judge stated that the protection of free speech and the press would be seriously jeopardised by entry of foreign libel judgments, granted pursuant to standards deemed appropriate in the UK, but considered antithetical to the protection afforded to the press by the US Constitution.

LEWIS & PEAT (PRODUCE) LTD AND OTHERS v ALMATHI PROPERTIES LTD AND OTHERS (FT, May 15)

Lewis & Peat obtained judgment against three defendants and sought to execute that judgment. Its attempts resulted in court orders which included a garnishee order nisi against Midland, and injunctions restraining Midland from dealing with the proceeds of sale of two cargoes of cocoa and coffee beans after collection of the sale proceeds by Midland. Mr Justice Gagehouse set aside the garnishee proceedings and discharged the injunctions against Midland, declaring that Midland was free to deal with the proceeds of sale in accordance with the instructions of its customer, the National Development Bank of Sierra Leone (NDB), and that NDB was free to give such instructions as it might see fit, including instructions to transfer the monies out of the jurisdiction. Lewis & Peat sought to set aside discharge of the injunctions, and the declaration. Dismissing the appeal, the Court of Appeal stated that it was of the first importance that routine banking transactions such as these should not be subject to interference by the Mareva jurisdiction, except where an exceptionally strong case had been made out to set aside well-settled principles of banking law.

LAWSON (HM INSPECTOR OF TAXES) v JOHNSON MATTHEY PLC (FT, May 20)

Johnson Matthey owned all the shares in Johnson Matthey Bankers (JMB) which became unable to pay its debts. It was realised that if JMB could not open for business, Johnson Matthey itself could not continue to trade. It therefore agreed to sell the JMB shares to the Bank of England for £1 and to contribute £50m to JMB's resources. It now sought to deduct that sum in the computation of its profits as a revenue and not as a capital expenditure under section 74 of the Income and Corporation Taxes Act 1988. At first instance and in the Court of Appeal, it was held that the £50m was paid to get rid of the shares and so was a capital expenditure. Allowing Johnson Matthey's appeal, the House of Lords stated that, in the light of the authorities, if the £50m was paid to procure the transfer of shares, it was attributable to capital whereas if paid to remove the threat posed by

JMB's insolvency, it was attributable to revenue. The £50m had been paid solely to enable Johnson Matthey to be able to continue in business and was not paid to persuade the Bank to take the shares, which were fully paid up and worthless.

KHERSON (FT, May 21)

The vessel, Kheron, which was owned by a Georgian state company, carried a cargo of oil to Rotterdam, and the cargo-owners claimed damages for breach of contract. The cargo-owners sought to arrest Kheron in Rotterdam in October 1990 when security was not forthcoming. In March 1992, a sister ship, Kheron, was arrested at Felixstowe and the shipowners acknowledged service of the writ so that the action ceased to be *in rem* against the ship and now proceeded *in personam* against its owners. Article 21 of the 1968 Convention on Jurisdiction and Enforcement of Judgments provided that where proceedings, involving the same cause of action between the same parties, were brought in different contracting states, only the court that was first seised should have jurisdiction. The cargo-owners contended that Article 21 was inapplicable because it was a different cause of action being *in rem* and not *in personam*, which also involved different parties. Declining jurisdiction, Mr Justice Sheen stated the only differences lay in the remedies available to a successful plaintiff and the procedure to obtain those remedies. In the instant case, Article 21 applied as the Rotterdam action and the action before him involved the same cause of action and the same parties.

HAMED EL CHIATY & CO v THOMAS COOK GROUP LTD (FT, May 22)

Claims were brought against Thomas Cook by the plaintiff, an Egyptian tourist company, under agreement for charter for a vessel on package tours on the Nile. The written contract had provided that the agreement would be governed by Egyptian law but was silent as to jurisdiction. Thomas Cook contended that the contract was intended to be subject to the exclusive jurisdiction of Egyptian courts. Staying the actions in the UK, Mr Justice Hirst stated that Thomas Cook was entitled to rely on the principle in *El Amria* (1981) 2 Lloyd's Rep 119 that the court would generally enforce an agreement on a re-confirmation order where there was convincing proof that there had been a prior agreement that was still effective when the instrument was executed and that by mistake the instrument had failed to carry it out. Moreover, in applying the test of which country was the natural forum, the evidence as a whole pointed overwhelmingly in favour of Egypt since the actions had their most real and substantial connection there.

Aviva Golden

GLASGOW

The FT proposes to publish this survey on June 25 1992.

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FT SURVEYS

PEOPLE

P&O expands into Asian waters

Ian Mullen, a 44-year-old merchant banker, has been hired by P&O to spearhead its expansion in Asia. A Scot who has spent 13 years in Hong Kong, Mullen has been appointed executive director of the newly-established P&O Asia which is based in Hong Kong.

Although P&O has long historical ties with Hong Kong - Thomas Sutherland, one of P&O's more famous chairmen helped found the Hongkong and Shanghai Bank - it is under-invested in the area. Last year P&O's stock was

listed on the Hong Kong stock exchange and P&O chairman Lord Sterling, who will also be chairman of the new Hong Kong-based company, has given Mullen the job of getting P&O more heavily involved in the fast-growing economies of the region.

Mullen, a former director of Midland Montagu where he was responsible for the parent bank's £20bn UK corporate banking portfolio, plans to expand by a combination of organic growth and non-hostile acquisitions. P&O Asia will have offices in Singapore,

Indonesia, Malaysia and Japan.

Before joining Midland Bank in 1984 as the Hong Kong-based regional head of corporate finance, Mullen had been a shipping adviser with the Hong Kong Bank. A graduate of Edinburgh University, he began his career in shipping in Shetland with Hay and Company and in Italy and the Far East with Mollers Group.

The other members of the new P&O Asia board are Brian Baillie, executive deputy chairman, Bruce MacPhail, Sir Frank Lampl, Tim Harris, and Richard Hain.

■ Cecil Buckett has become finance director of BRITISH FITTINGS GROUP in place of Brian Smith.

■ Charles Taylor has been appointed md of Fortress Interlocks, a subsidiary of HALMA.

■ Jonathan Ward, previously a director of Tootal, has been appointed chairman of REPORTS FOR BUSINESS.



■ Robert Meakin (above left) is appointed director of personnel at BRITISH AEROSPACE on the retirement of Frank Saunders. ■ Gerald Owen (above right), lubricants Asia director of BURMAH CASTROL, is appointed director chemicals and to the main board, on the resignation of John Griffiths because of ill health. ■ Mike Harling, Midlands divisional director of DIXONS, and Ted Stanley, who moves from Federal Express, have been appointed sales and operations director.

respectively, of E&S Retail, the joint retailing venture between Eastern Electricity and Southern Electric.

■ Justin Jewitt has been appointed md of LAUNDRYCRAFT, part of Initial UK, he moves from Rent-a-Center, a North American subsidiary of Thom EMI.

■ John Broadbent has been appointed md of MARLEY FLOORS.

■ Stephen Connock, general manager (human resources) for Pearl Assurance, is appointed personnel and public affairs director of EASTERN ELECTRICITY, on the retirement of Lawrence French.

■ Mark Galsworthy has been promoted to md of the British operations of KNOGO.

■ Jim Grant, md Somerset, and Bryan Taker, organisation and manpower development director, have been appointed to the main board of GATEWAY FOODMARKETS.

■ Terry Green, chief executive of Debenhams, and Geoffrey Powell, group operations director, have been appointed to the board of The BURTON Group. Martin McNamee is appointed md of Burton Menswear, replacing Brian

Moody who is leaving.

■ Paul Mason has been appointed director of logistics at B&Q.

■ Michael Chambers has been appointed development director of CULLENS.



■ Gerry Orbell (above left), previously director of exploration for Fina Exploration, part of Petrofina, has been appointed to the board as director of exploration at PREMIER CONSOLIDATED OILFIELDS.

■ Bob Andrews (above right), formerly group company secretary of Agis, has been appointed group company secretary of BOOKER.

■ Richard Read has been promoted to chief executive of LOBNE STEWART, a BET plant services company.

■ Lionel Moore has been appointed finance director and company secretary of RADAMEC GROUP on the resignation of Clive Lewis.



York-based mergers and acquisitions firm.

■ Sir Alex Jarratt, 65, succeeds Trevor Holdsworth as a deputy chairman at the PRUDENTIAL Corporation, the UK's largest life insurance and financial services group. Sir Alex, a former chairman of Reed International, is resuming a position he has already occupied between 1987 and 1991. He is a director of Smiths Industries and chancellor of the University of Birmingham and has been a director of the Prudential since 1985.

Three non-executive directors Lord Hunt, Lord Butterfield and Julie Neave have retired from the board.

■ Paul Fletcher, previously md of Holman Wade, and Jamie Hay, previously a director of Oakwood Underwriting Agency, have been appointed directors of CASSIDY DAVIS MEMBERS AGENCY.

■ John Clayton has been appointed company secretary of GUARDIAN ROYAL EXCHANGE on the retirement of John Evans.

■ John Bacon, John Howard, Bob Murrell, and Geoff Sherman have been appointed directors of RICHARDS, LONGSTAFF (INSURANCE); Bill Wright is appointed a director of its estates and private clients division, and Chris Allen a director of its merchant banker, Emmanuel Olympitis, to be its managing director. Olympitis, now in his early 40s, has also been appointed managing director of Johnson & Higgins Holdings and a director of Johnson & Higgins UK.

He was formerly group chief executive of Aitken Hume International, the publicly quoted banking and financial services group, and earlier was a partner in The American Acquisition Company, a New

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Much the same as you no doubt. Judy Dempsey returns from Chelyabinsk with a moving story of life in a Russian hospital. Christian Tyler asks Sir Crispin Tickell what qualifies a former classics scholar to explain how science could tackle the world's environmental problems. The answer is robust. Scheherazade Daneshkhu finds out whether investing in Green funds is good for the pocket as well as the soul.

What is the FT getting up to this Weekend?

Michael Thompson-Noel runs Derby day backwards and pockets his losses with confident anticipation.

Cooking? FT writers take courses in how to do it better.

Nicholas Woodworth, traveller extraordinary, reveals the secret of buying expedition clothes which make a man for all occasions.

Robin Lane Fox subjects an unprecedented gardening season to philosophical analysis. And so it goes on...

Weekend FT
Saturday May 30

THE PROPERTY MARKET

Spoilt for choice

By Vanessa Houlder

Canary Wharf's plunge into administration stems in part from the UK government's dithering over whether to relocate its civil servants to the 4.5m sq ft development in the London Docklands.

The delay is more than just an illustration of the slow pace of government decision-making. The Conservative government, which faces considerable embarrassment over the plight of the Docklands because of its strong ideological and fiscal support for the region, has been anxious not to appear to be bailing out a bankrupt developer. For the government, the need to obtain value-for-money in its choice of office space for Whitehall-based civil servants has been all important, prompting a careful consideration of other potential accommodation in the Docklands.

Two weeks ago Sir Terence Heiser, permanent secretary at the Department of the Environment, and a score of his most senior civil servants went on a tour of the Docklands in search of offices to house some 2,000 civil servants.

The senior civil servants' visit underlined one of the most remarkable features about the parlous state of Docklands: the abundance of empty, modern buildings that are large enough to accommodate an entire government department.

There are three premises - besides Canary Wharf - on the civil servants' list of potential new homes for Department of Environment staff. All are large, audacious schemes.

In the middle of the Isle of Dogs, the half-empty Harbour Exchange is a 1m sq ft behemoth of dark, mirrored glass. East India Dock, on the eastern edge of the enterprise zone, is a light, neat edifice totalling 600,000 sq ft. Thomas More Square,

a pale elegant structure on the western fringe of Docklands, contains 550,000 sq ft of space of which 80,000 sq ft has been let.

Three out of the four schemes have been built by non-UK developers - as good a sign as any of overseas developers' more adventurous outlook towards the Docklands.

East India Dock was developed by the Swedish partnership of NCC and SPP. Thomas More Square was built by Skanska, the Swedish developers. Canary Wharf is, of course, the work of Olympia & York, the Canadian developer which has sought protection from its creditors.

Harbour Exchange has been built by Charter Group, a private UK property company, which was once one of the most successful Docklands developers, although it has recently run into difficulties. Like O&Y, Charter Group was admitted by Mrs Margaret Thatcher, former UK prime minister, who wrote the forward to one of its marketing publications.

The claims made by the developers are depressingly interchangeable: "A magnificent building with facilities unmatched in London"; "an unrivalled modern office scheme"; "the quality of the buildings surpasses that of any other office accommodation in the capital".

Most property experts undoubtedly believe the quality of the Canary Wharf buildings is a cut above other Docklands competitors.



Waiting for tenants: Thomas More Square in the Docklands

And Canary Wharf is likely to be favoured by the government in its final selection of a new home for Department of Environment civil servants if a deal is struck with O&Y's bankers over the Jubilee Line extension. Whichever of the quartet is selected, the new premises would be a huge improvement on the crumbling bulk of the Department of the Environment's current offices at Marsham Street in Victoria.

The four buildings' location and facilities differ substantially. East India Dock is surrounded by traffic, a housing estate and the Financial

Times's printing plant. Both Canary Wharf and Harbour Exchange are in the heart of the Isle of Dogs with a reasonable selection of shops nearby. Thomas More Square, to the east of St Katherine's Dock by the City, is 10 minutes walk to the nearest tube station.

The government has said that its final decision will rest on value for money. Canary Wharf's owners are believed to be asking £15 per sq ft; the government has been offering only £13 per sq ft. O&Y's move into administration could lower asking rents in the area still further.

Arriving at a swift decision over

the Department of Environment's new home has been a prime concern for the government. However, Knight Frank & Rutley, the government's adviser, has argued it needs more detailed negotiations before it can come to a conclusion over which is the most suitable site.

Yet the decision to move to the Docklands is by no means cut and dried. Certainly, the outcome is likely to be jeopardised by the cancellation of the Jubilee Line extension, following O&Y's move into administration.

One alternative for the government would be to consider using those central London premises made vacant by the relocation of civil servants from other departments. "There is a possibility that the government could take the option of using the existing government estate," says Mr Michael Soames of Knight Frank & Rutley.

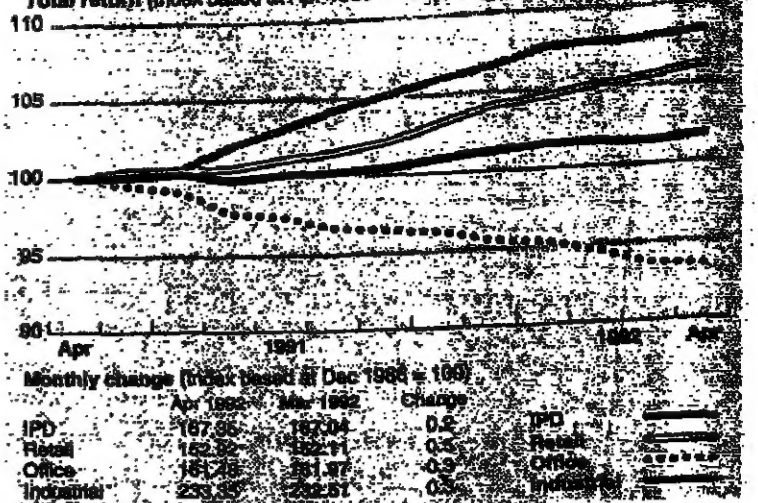
The Department of Transport, which shares the Marsham Street premises with the Department of Environment, is undertaking separate reviews of its relocation needs and is thought to be unwilling to make any rapid decision to move staff to the Docklands.

Civil servants would welcome any proposal that avoids the Docklands. Many staff are incensed by the prospect of being sent to an area that has been largely spurned by the private sector. The civil servants' unions are seriously concerned about the impact on staff of splitting up the department, longer journeys to work and the relative shortage of facilities in the Docklands.

"The effect on staff morale will be devastating," says Mr John Rouse of the First Division Association. Mr John Delaney of the National Union of Civil and Public Servants goes further. "It could well lead to industrial action," he says.

IPD monthly index

Total return (index based at Apr 1981 = 100)



Signs of stability

The commercial property market is showing some signs of stabilising, according to the April figures from the Investment Property Databank, an independent research group.

Property yields remained static at an all-time high of 9.7 per cent and the total return for the month was positive at 0.2 per cent. This indicates that high income returns are counteracting the negative impact of capital value decline, says IPD.

Rental values continued to fall in all sectors, although the rate of decline is showing some signs of slowing for the first time this year. The figures for the year to April still show an improvement in total return, which now stands at 1.8 per

cent. In spite of a slight recovery in its long term performance, the office sector continues to depress all property returns with a negative impact of -13.4 per cent.

The return from the retail sector of 0.5 per cent outperformed that of industrial at 0.3 per cent.

The capital and rental growth measures for industrial property declined by half a point in April but total return crept back up to 0.3 per cent, following a sudden downturn in February.

In the long term, industrial property maintained its position as the market leader, with a total return of 6.4 per cent for the year to April, two percentage points above the annual return for retail.

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9. The offers will be opened in the Committee Room of Planning Division, Block F, Federal Secretariat, Islamabad at 1400 hours on June 30, 1992 in the presence of a high level Committee and the bidders who may wish to be present.

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No longer the ugly duckling

Daimler-Benz, Germany's largest industrial group, wants to spend more money in Britain. Keen to cut costs, it has embarked on a thorough search for sources of supply cheaper than high-cost Germany.

Now that the UK has largely shed its strike-prone image, and Germany has acquired one of its own, Daimler feels the time is ripe to look for reliable, quality-minded suppliers. "For several years now, we have ceased to be concerned about British suppliers' performance," says Klaus Engelhardt, Daimler's purchasing director.

Last year, the company bought DM57bn (\$56bn) worth of parts and supplies, but only 15 per cent came from overseas. The group's aim is to raise that share to 20 per cent in the next few years.

It is concentrating on the UK partly because it is fairly close and, as Engelhardt says, "we can see that the UK motor industry is starting to flourish again".

At present, the UK is third on the list of foreign suppliers, just behind France and the US and accounting for DM1bn of group purchasing.

Daimler decided to make a big splash in London last June with a one-day supplier conference, its biggest ever. Around 340 companies wanted to come, but only 95 could be accommodated. Daimler is still in contact with most of them.

"We don't just look at the naked price," Engelhardt explains. "Semi-automated production can be costly by weight, packaging, insurance and other costs. If there is still a pricing edge of at least 5 per cent Daimler will take parts for testing and later place firm orders."

Altogether, the process from initial talks to final ordering takes around two years. Engelhardt's department works closely with the divisions using the bought-in components. The main thrust now is on the car side, where cost pressures are most acute.

There is a twist to Daimler's interest in the UK. Attracted by the Japanese-led resurgence in the UK motor sector, German suppliers like Siemens, VDO and Bosch have set up component subsidiaries in the UK; others are following. So Daimler may find itself buying British with a German flavour.

Andrew Fisher



NAME your 10 favourite large service organisations. If you are anything like me, they will include several retail chains, a travel agency, a hotel group, and perhaps an airline, a utility, or a car rental company. My list is topped by three retailers: Boots and John Lewis in Britain, and L.L.Bean in America.

But unless you live in the US, or use Citicorp or American Express abroad, I'll bet that none of your favourites is a bank or a credit card organisation. In Britain most retail banks seem to equate good service with little more than glossy advertising and stylish branch interiors. This is not just a matter of personal prejudice. My distrust of banks is shared, for a start, by Linda King Taylor, a service expert who is the author of a new book with the ambitious title of *Quality: Total Customer Service*. She refused to include any bank in her volume, which consists of British case studies.

Yet, she says, was that she could find no UK bank which met her criteria of excellent customer service. These include: total board commitment to it; adaptation of all the company's systems to suit the needs of the customer; thorough training and empowerment of staff to deliver consistently good service; and continual measurement to ensure this.

She did, however, include cases on building society (the Portman), on one part of a utility (the south-eastern region of British Gas), and even - surprisingly - London's Metropolitan Police.

With the exception of several small branches of two banks, my experience echoes Taylor's judgment to the letter.

I have just had a telling experience with my new National Westminster Access credit card. Earlier this month, a polite standard letter arrived, pointing out that I had exceeded my credit limit, and asking for a payment. No deadline was given, nor any warning to avoid using the card until payment had been received. Yet a few days later I heard from a puzzled shop that a tiny charge - for £10.50 - had been refused.

Not even the once-villified North Thames area of British Gas, in its blackest days of service quality (now very much rectified), would have done such a thing. Cutting off a customer's supply without warning, whether the commodity be gas or credit, is to break one of the most fundamental principles of any type of service: the need to keep the customer informed.

To be fair to NatWest, both its

Christopher Lorenz finds out why the clearers seem unable to match other companies in terms of service

No credit to banks



No British bank met the criteria of excellent customer service

Access department and its HQ staff handled the matter helpfully. They also admitted that the velvet-phrased letter and the iron-fisted action were inconsistent, or "faintly strange", as one employee put it. The mismatch between the offending systems is now being reviewed.

This responsiveness in dealing with at least one customer's complaint divides (very slightly) one's obvious surprise at finding NatWest listed as one of "40 European companies with top quality service" in a new book which is directly competitive with Taylor's.

The volume, under the main title of *Total Customer Satisfaction*, is co-authored by two consultants, Jacques Horowitz and Michaela Jurgens Panak. The latter has particular expertise in banking.

But this does not make her any kinder to that industry than Taylor. She cites three main reasons why retail banks, especially in Britain, generally fail to offer as high a service quality as many other types of organisation.

First, she says they have to deal with relatively large numbers of people, both internally and exter-

nally. (She cites NatWest's 110,000 employees and 6m customers.) That makes for plenty of fallible human contacts between employees and customers. Yet some retail chains have nearly as many people to deal with, both internally and externally, and yet provide an excellent standard of service.

Second, Jurgens points to the banks' high rate of staff turnover, which makes quality service difficult to achieve and sustain. Yet turnover is equally high among some retail chains - especially those laggards which do relatively little to retain staff.

Jurgens hits the nail on the head with her third reason: that, until recently, British banks have not experienced much competition. Here they do differ markedly from the big retailers, who have to battle almost every week to stop flighty customers deserting to rivals.

So why did Jurgens include NatWest? In some ways she is heavily critical of the bank, saying that it still suffers from considerable bureaucracy and an inward-looking culture that puts self-protection before the interests of its customers. It still has systems that she calls "so anti-customer that it's unbelievable".

All the same, she says there is now a solid group of individuals within the bank committed to giving good service. She included NatWest because of the considerable and instructive effort which it has made since introducing its service quality programme in 1983. This has had patchy results, and has made little difference to the overall public perception of the bank vis-à-vis its principal competitors; customer expectations are at last rising. But the programme constitutes a vital part of the bank's future competitiveness.

For organisations in any type of industry, Jurgens' book, like Taylor's, contains plenty of helpful advice on how to improve service quality.

Good service companies empower their middle managers, the book argues, by giving them considerable independence, albeit within varying limits. Banks need to act likewise: to strike the right balance between empowered people who can make decisions on their own, and well-designed systems to which managers and other staff are programmed.

Most banks still err excessively towards over-programming - to systems which are not even particularly well-designed. They do so at the expense not only of managerial morale but also of customer service and loyalty.

* Published by Century Business in Sunday Times Business Skills series, £20. ** Published in Financial Times/Pitman series of Books for Business, £24.

Making the boss feel above par

By Kate Button

Only in California would you find a family therapist turned management consultant running his business on a sail boat and a golf course, and making a good profit during recession.

J "Mitch" Perry, president of the Perry Corporation based in Palo Alto, California, is a pioneer of soft consultancy. While British management consultancies are facing increased competition and lower profits, Perry expects to increase sales this year by a third.

Soft consultancy uses unorthodox means to get across some of the woollier aspects of corporate strategy. The idea is that by combining management theory with some practice on the golf course, the ideas are more likely to stick.

One of Perry's leading products is the Executive Cup, a lesson in teamwork. For two days and for \$1,500 (£850) each, candidates are put in a classroom and taught how to perform well in a group. They are then cast off in sailboats on the San Francisco Bay to put the methodology into practice. "There is an enormous difference between what people intellectualise in the classroom and what they actually do in a boat," says Perry.

At the end of the course each participant has to declare how they intend to adapt their behaviour, thus creating what Perry calls "emotional sign up" to corporate objectives.

Cynics might say this is simply a tax-efficient way of giving executives a good time. Yet Perry's clients, having thoroughly enjoyed themselves, swear it has been of real use to their companies.

Sam Jones, president of the Product Exchange, a fresh produce dealer based in San Ramon, California, sent 20 of his workforces on the Executive Cup, at a total cost of \$75,000. He claims that the programme transformed the whole mentality of his staff. "It was a

wonderful experience," says Jones. "It is no longer 'them' and 'us', but 'we', the Product Exchange."

Another "magic and substance" product offered by Perry is the Performance Classic. This three-day programme costs \$2,500 per person and includes three mornings on one of California's most prestigious golf courses. This is not simply a way of improving your handicap, says Perry: "It is about you and your performance in all aspects of life - personal and business."

Jim Dobbins, president of Crestwood Hospitals, a nursing facility based in northern California, spent more than \$100,000 with the JM Perry Corporation in 1991, more than he had ever spent before on consultancy and training. He attended the Performance Classic

and says: "I wanted to improve my game, but I came away with much more than that. I had a real good feeling for the principles of reacting rapidly to adversity. Mitch Perry taught."

Not all organisations are supportive of this kind of consultancy. "Some companies are concerned about their image and say, 'People will think I'm having too much fun if I go sailing'," admits Perry.

However, a surprisingly large number of US companies seem to view golfing, sailing, white water rafting and cross country skiing as legitimate ways of developing business skills. Even during a recession, companies including Amdahl, Citibank, NEC Technologies and Andersen Consulting have commissioned services from the JM Perry Corporation. IBM recently joined the ranks, signing a contract to send 85 employees on the Executive Cup.

It is hard to see the idea working well in Britain: while many businessmen might relish the idea of three days' golfing on company expenses, their shareholders might take another view.



LEGAL NOTICES

Advertisement of Creditors Meeting Under Section 482 of the Insolvency Act 1986. Registered in England and Wales. THE INSOLVENCY ACT 1986. Notice is hereby given, pursuant to section 482 of the Insolvency Act 1986, that a meeting of the creditors of the above named company will be held at 174 High Road, London E12 6JH on 5 May 1992 at 11.00 am for the purpose of having 12th June 1992 as a day for the presentation of claims and for the purpose of having 12th June 1992 as a day for the presentation of claims and for the purpose of having 12th June 1992 as a day for the presentation of claims.

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COMPANY NOTICES

LEUMI INTERNATIONAL INVESTMENTS N.V. US \$60 MILLION GUARANTEED FLOATING RATE NOTES 1992 (2nd ISSUE). The interest rate applicable to the above Notes in respect of the six month period commencing 29th May 1992 has been fixed at 6.5 per cent.

NOTICE IS HEREBY GIVEN, that the creditors of the above named company are required to attend on or before the 14th day of June 1992 to send their names and addresses and the names and addresses of their solicitors, if any, to the Liquidator, at 174 High Road, London E12 6JH, for the purpose of having 12th June 1992 as a day for the presentation of claims and for the purpose of having 12th June 1992 as a day for the presentation of claims and for the purpose of having 12th June 1992 as a day for the presentation of claims.

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TECHNOLOGY

Optical illusion on disc

Until last year Carlin Music, one of Britain's oldest music publishers, kept 85,000 contracts in filing cabinets. Contracts were pulled out whenever they were needed and as a result many became dog-eared. Occasionally a copy might even go missing. The catalogue continued to grow and Carlin finally realised that it needed a more efficient method of storage. "Adding more staff and filing cabinets would have only made the problem bigger," says Amos Siegun, computer manager at Carlin.

The obvious alternative was an electronic imaging system, but until recently they have been prohibitively expensive. Now, however, falling hardware prices and software packages which will run on industry standard PCs have brought such systems within the reach of small businesses like Carlin.

Beginning in December Carlin began the process of replacing its manual filing system with a document imaging system based on a PC-based document image processing (DIP) software package called ScanView Professional from Greengate Development, a leading UK-based DIP developer.

Using a high-speed, 20-page-per-minute document scanner Carlin's contracts were scanned into the system and squeezed using file compression techniques. They were then stored electronically. Because Carlin needed to store so many documents, an optical "juke box" was also installed which makes several discs - each of which holds up to 30,000 pages - available instantly.

The system including hardware cost about £30,000 and is expected to pay for itself quickly. Carlin is now considering using Greengate's latest product, FilePlus V2.0, for its other document storage and retrieval needs including copyright, royalties and accounting.

Greengate will be one of the exhibitors at the two-day OIS/Document Management 92 conference and exhibition at Wembley Conference and Exhibition Centre in London, which begins on Tuesday. The event has been arranged by Meckler, the IT conference and exhibition organiser, and Clintech (the National Centre for Information Management and Technology).

Paul Taylor

Is your desk a mess? Do you have a hard time keeping track of notes from meetings and phone calls? Have you ever missed an appointment because you forgot to write it in your diary after a business trip?

What you need, according to Apple Computer, is "Newton", a pocket-sized electronic gadget that will help you to "take control of your life and get organised".

John Sculley, Apple chairman and chief executive, will provide the first public demonstration of prototype Newton technology at the Consumer Electronics Show in Chicago today. "This is the beginning of the biggest thing Apple has ever done. Our goal is to be the Johnny Appleseed of this new market for highly personalised devices that you can carry around in your pocket," Apple plans to start selling the devices early next year.

The prototype is just the beginning. Apple executives stress. Even so, it has an obvious appeal. A little black box, about seven inches by four-and-a-half inches, at first glance Newton looks like a Sony Diskman, with curved surfaces and rounded edges: a "soft friendly shape" that invites you to hold it, as Apple's marketers put it.

A flip-up lid reveals a five-by-three-inch grey screen with black "icons" printed on it. There are no buttons to press, except the on/off switch. A pen-like stylus slots into the side of the unit.

You use Newton like a note pad, jotting down lists of things to do, sketching diagrams, recording appointments as you talk on the phone or taking notes in a meeting. Automatically, the machine will file the information, putting appointments in the electronic calendar, recording phone numbers and addresses, or storing away notes that can be retrieved easily.

Newton's biggest advantage over paper and pen, even for the most well-organised of people, is its ability to communicate via facsimile, telephone or computer networks. You could, for example, scribble a "Happy Birthday" note to be sent tomorrow. Newton will make sure you don't forget, and send the message automatically.

Or perhaps you are going to Paris. A phone call will supply Newton with such information as a map of the Paris Metro, along with a built-in phrase book and perhaps a guide to the Louvre. Point to a spot on the map and it will tell you how to get there. Write what you need to say and it will translate.

The extent to which Newton can call upon outside help, such as the Paris guide, will depend upon the development of third-party software and information services.

Establishing new distribution channels for Newton is also an

Apple will today unveil Newton, an electronic gadget which it claims will help you take control of your life, writes Louise Kehoe

Feel the force



Newton is aimed at a wide audience unimpressed by technical detail

important step in Apple's strategy to play a leading role in what Sculley predicts will become \$3.5 trillion (million million) market by the turn of the century for a new class of consumer products that blend computer and communications technologies with entertainment and information services.

Apple aims to sell Newton to people who have little interest in technology, and even those who are averse to high-tech gadgets, so the company's promotions will not

stress technical details.

However, some sophisticated computer hardware and software will be hidden inside Newton's little black box. The unit will be powered by a Risc processor designed by Advanced Risc Machines of Cambridge, England, which engineers say was chosen for its high performance and low power consumption.

To provide strong data storage capacity, Apple will make use of "flash memory cards" that can store up to 30 Mbytes of data on a card

not much bigger than a credit card. Early models of Newton will incorporate infra-red communications to exchange data with computers over short distances. Ultimately, however, Apple aims to give Newton the ability to operate across longer distances by using radio communications.

Yet Apple's strength, in what is expected to become a highly competitive market, lies in its software. The handwriting recognition programs demonstrated by Apple are winning acclaim among industry experts. Unique to Newton is its ability to recognise and make symmetrical rough sketches of shapes. A user, for example, may scribble a circle and it will automatically be rounded and centred. Future Newton products will also incorporate speech recognition.

Perhaps Apple's greatest advantage as it approaches this emerging market is imagination. Numerous companies have introduced "pen computers", but none has so far aimed them at the mass consumer market. Others, such as Hewlett-Packard, Pocket Computer and Psion offer pocket-sized computers, but none is as simple to use as Newton. There are also plenty of "electronic organisers" on the market, but these appeal only to high-tech gadget fans.

None the less, Apple faces some significant challenges. The company's reluctance to detail features of its first Newton appears to reflect the difficulty it faces in compromising between performance and price. The data storage capacity of the first Newton model may, for example, determine whether it will sell for about \$500 or for more than \$700.

Breaking with its past practice of jealously guarding proprietary technology, Apple is looking for technology partners who will license its Newton technology to create compatible products that may also compete with Apple's Newton. Royalties from licensees will make up a significant portion of Apple's Newton revenues within a few years, the company predicts.

The first such Apple Newton partner is Sharp Electronics of Japan, which will manufacture Newton products for Apple as well as making its own versions for the Japanese market.

Apple is also expected to face stiff competition. Casting a shadow over today's demonstration at the Consumer Electronics Show in Chicago was the announcement yesterday that Tandy, a force in the US consumer electronics market, is to collaborate with Casio, one of Japan's leading consumer electronics manufacturers, to develop, manufacture and market a line of personal information devices based on "open standards" that will compete directly with Apple's Newton.

Worth Watching - Paul Taylor



Driven to distraction

Japanese drivers will soon have no excuse for being lost - or suffering from boredom on long trips. Pioneer Electronic is to market a car navigation system which also offers drivers quiz programmes, horoscope readings and karaoke tunes.

The Avic-G10 computer system, which uses satellite signals to pinpoint a car on an electronic map, will be launched in Japan next month at a cost of ¥465,000 (\$2,000). It will also play navigational and entertainment programmes on 11 compact discs costing between ¥9,800 and ¥29,800 each.

According to Pioneer: "Demand is growing. We expect car navigation systems to become a pillar supporting the car electronics market along with car audio systems." Pioneer Electronics Japan, 03 494 1111.

Two cables are better than one

Electricians have long known that current in electrical systems can be monitored by measuring the magnetic field around conductors in the circuit. But there is no method of monitoring current in twin or multiple cables without disturbing the protective sheath, writes Andrew Baxter.

Now Mike Watson, a British inventor, has developed a cable coupling transformer which provides the long sought-after non-contact method of monitoring current in twin-core cables. The Watsonline system can send or receive electrical information without picking up interference, allowing a high level of amplification.

Watson, who is managing director of Paraphone, the group set up to exploit the product commercially, tests a range of

applications for the device apart from providing a simple way for electricians to check currents or do fault diagnosis.

Connected to a loudspeaker, it could replace inductive loops for people with hearing difficulties. Alternatively, it could be used as an instant pocket telephone loudspeaker or for underwater voice communication. Paraphone, 0932 220612.

Good vibrations on the local network

Local area networks (Lans) are an effective way of linking desktop PCs together. But managing and maintaining complex networks can be difficult for managers who have to use separate software packages for each task, such as systems maintenance.

Microcom, the US-based data communications and connectivity specialist, has launched LANtord which it claims is the first integrated software package for the centralised management of PC workstations on networks.

LANtord automatically collects, stores and updates network and workstation statistics and notifies managers if any pre-set "alert-thresholds" are reached, thereby helping network managers to anticipate problems as well as responding to users' requests for help. Microcom: US, 817 561 1000; UK, 0453 749783.

Sea sponge soaks up barnacles

Barnacles on ships' hulls lead to increased friction and higher fuel consumption, slowing down the vessel and speeding up metal corrosion. On offshore platforms the deposits can cause a destabilising load on the structural members.

At present there is no ideal recipe against fouling. But researchers at TNO, the Netherlands Organisation for Applied Scientific Research, believe that sea sponges may hold the secret to an environmentally friendly anti-fouling technology.

Field and lab tests using 50 different species of sponge from the Caribbean Sea have revealed the sponges' ability to slough barnacles, mussels and algae. But the active substances, providing this protection are not yet understood. TNO: Netherlands, 3118 694070.

Macedonia

For 4,000 years,* steeped in the history of Greece.

Statue of Aristotle, Stagira

Aristotle, the tutor of Alexander the Great, was born in Stagira in Macedonia in 384 BC. Together with Plato, he is regarded as one of the greatest philosophers the world has known. Aristotle was a true academic, concerned with Physics, Astronomy, Rhetoric, Literature, Political Science and History. His teachings have laid the foundation for modern scientific thought.

The White Tower of Thessaloniki

Thessaloniki, the heart of Macedonia, is a modern city with 1,000,000 inhabitants. It is strategically located at the crossroads of Europe with Asia. Having spread the word at Philippi, the Apostle Paul continued his teachings in Thessaloniki. Its important monuments and relics, dating through the ages, provide testimony to the role that the city has played as the second capital of Hellenism.

The Bust of Alexander the Great, Vergina

Alexander was born in 356 BC in Pella, Macedonia, established by his father, Philip II, as the centre of Hellenism. Nurtured on the thoughts of his tutor, Aristotle, he rose to fame as a brilliant military leader. He influenced the course of history, rightfully earning his title as Alexander the Great. In 335 BC he became Military Chief of all the Greeks. By the time of his death in 323 BC he had created an enormous empire, stretching from the Adriatic Sea to the Indus, and from the Caucasian Mountains to Egypt. He spread the Greek spirit far and wide among nations who idolised this great man.

Symbol of the Greek Macedonian Dynasty from the tomb of Philip II, Vergina

This 16 pointed star of Vergina was uncovered during the archaeological excavations at Vergina. This symbol of the Macedonian Dynasty decorated the golden tombs of Philip II. The Star of Vergina, extracted from the soil of Macedonia, has since become the symbol of Hellenism.

The Olympian Aphrodite, Aphrodisias (B.C. 150-100)

This statue of Aphrodite came to light during archaeological digs at the ancient sacred city of Dion. Dion, at the foot of Mt Olympus, was the most important spiritual site for the Northern Greeks, playing the same role in their lives as that of the oracle at Delphi.

St. Dimitrios, saint of Thessaloniki

St. Dimitrios, Protector of the city of Thessaloniki, was martyred in 305 AD defending Christianity. He is regarded as the Patron Saint of Thessaloniki saving the city during its difficult moments.

GREECE
Chosen by the Gods

FOR MORE INFORMATION, PLEASE CONTACT THE GREEK NATIONAL TOURIST ORGANIZATION: 2 AMERIKAS ST. GR 105 64 ATHENS GREECE. TEL: 001 322 3111 322 3704

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This one-day conference will examine Sweden's economic and financial reforms, its privatisation programme and assess the opportunities for foreign investment.

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ARTS

The mystery of the two yarnwinders

Patricia Morison on a question of attribution

Leonardo da Vinci was infinitely distractible. In 1501, the head of the Carnalities in Florence wrote to warn Isabella d'Este that her chances of getting a painting out of Leonardo looked worse than ever. Leonardo, the prior reported, was so enthralled by mathematical experiments that "he cannot bear the brush". No doubt more irritating still, for the marchioness was to learn that another collector, a Frenchman called Florimond Robertet, had now jumped the queue.

Distracted Leonardo might have been, yet even so he managed to come up with what the prior recorded as a novel version of the Virgin and Child: the "Madonna with the Yarnwinder". Soon, Leonardesque painters were turning out versions and pastiches of it, both good and bad. Leonardo da Vinci.

"The Mystery of the Madonna of the Yarnwinder", at the National Gallery of Scotland in Edinburgh, takes a close look at a problem which has long bothered Leonardo scholars. Two unquestionably lovely versions of the theme have survived. Which has the stronger claim to be by Leonardo, and could it be the painting for Robertet?

Puzzle-solving exhibitions have been the success story of this decade. The Edinburgh show runs true to type in not being particularly large, although it is filled out with drawings and historical material on Robertet, secretary to Charles XII. But the fact of the puzzle being about Leonardo, make this the most significant show about scholarly sleuthing yet. The scholar in question is Professor Martin Kemp, creator of the memorable Hayward Gallery show of 1989.

In 1888, two Madonnas with Yarnwinders were exhibited in the Burlington Fine Arts Society. One belonged - as it still does - to the Duke of Buccleuch. The other was the property of Lord Battersea and now belongs to a New York collector. As is the way of these things, each has had adherents as well as detractors, even as recently as the last decade. Researchers beavering away in the archives and scientists using infra-red reflectography, have helped push the question forward.

Now, for the first time in almost a century, the two versions meet again. At a glance, it is clear that for all the obvious similarities, there are important differences. The New York version is brighter in colouring but, even to the layman's eye, more damaged. With its deep green-blue hue, the Buccleuch painting shows more clearly Leonardo's extraordinary "smokey" technique in the way the flesh is modelled. It carries a strong echo of the Virgin of the Rocks.

But most of all, the difference lies in entirely different backgrounds. In the New York painting, the Virgin and Child are seated in front of a desolate, dead-calm sea - something found nowhere else in Leonardo's work.

The Buccleuch version sets the figures in front of a murky landscape with rocky outcrops and bushes which border a desolate, dead-calm sea - something found nowhere else in Leonardo's work.

If the varnish were not dirty and discoloured, the band of light at the horizon might be more eye-catching and point more clearly to the time-honoured description of the Virgin as stella maris, star of the sea. That said, it is hard to



The version of Madonna of the Yarnwinder in the Duke of Buccleuch's collection

feel happy with the idea that anyone might fiddle about cleaning this calmly beautiful, melancholy painting.

As the prior Fra Pietro implied to the marchioness, there was much for a sophisticated Christian to ponder in this novel scene. On one level, Leonardo shows a young mother patiently restraining her lively son who is in the way of her spinning. Medieval society naturally viewed the Virgin as a busy working mother. But the cruciform yarnwinder represents the cross and the Virgin's solemn expression suggests premeditation of the sacrifice which her son will one day eagerly embrace.

Many painters, notably Raphael, took up the idea of baby Jesus as an active little chap. No one, however, appears to have followed Leonardo's notion explored in one of his exhibition drawings, of showing the Christ Child in the Virgin's arms, squeezing the life out of a cat. There was a legend that a cat gave birth at the same time as the Virgin, but Leonardo was motivated less by an interest in inventing subjects for their meaning, and far more for the formal opportunities they offered.

The drawings, from public and private collections, bring out well Leonardo's insatiable curiosity about the underlying structure of the natural world. How did a child's anatomy differ from a man's? (It is a macabre thought, but Leonardo was presumably not able to dissect infants as he did grown men.) Babies dimpled, he noted, exactly where grown men had bulges.

Among the sketches in the exhibition, we see a sheet covered in drawings of chubby

limbs, together with studies of the Christ Child standing and walking, and of a child's head probably done to help members of the studio.

Contemporaries particularly admired Leonardo's brilliance at conveying emotion through movement. Furiously executed sketches show him working out ideas. A sketch from a private collection shows one of the artist's stranger inventions: Christ slipping off the Virgin's lap, who in turn rises from the lap of her mother, St Anne.

This drawing may help Leonardo scholars solve another mystery. It conforms exactly to

another description by Fra Pietro, again writing to Isabella, this time about a cartoon. Could it be that the drawing is a fake, produced by someone who had read the prior's letter? Professor Kemp takes a more charitable view; that Leonardo went first, then someone with a clumsy touch went over the top of his outlines.

What then, of the "Mystery of the Madonna of the Yarnwinder"? Kemp's view is that both the Buccleuch and the New York paintings were mainly painted by Leonardo, but partly also by his assistants.

The Buccleuch painting is perhaps a decade earlier, and that is the one secured by Florimond Robertet. But the New York painting is emphatically no mere "copy".

Here is yet another exhibition which, like the Mantegna and the Rembrandt shows, aims to kick a hole through rigid ideas of Old Master authorship. From start to finish, the professor concludes, Leonardo had his hand in both these beautiful little Madonnas; he painted the faces, the hands, the feet, the hair, the drapery, the background, the whole thing. He was, in other words, a "fully acceptable" work by Leonardo.

Exhibition runs to 13 July. Sponsored by Martin Brut

Sviatoslav Richter

Andrew Clements

The pianist was scheduled to give two recitals in London's Festival Hall this week, as part of a British tour which is taking him to Oxford (where he was awarded an honorary doctorate), Harrogate, Birmingham, Cheltenham and Alderbury.

Sunday's programme of Bach and Brahms was cancelled at three hours' notice - the pianist was suffering from heat exhaustion. However, on Wednesday he did appear, playing to a darkened auditorium as he always does nowadays, his scores spread before him and illuminated by a single lamp.

Richter is 77; the stern, measured platform manner has not wavered. He has always been the most introspective of pianists, but, if anything, his playing appears to have become even more inward-looking and intimate over the years.

It is less concerned than ever with projecting grand dramatic schemes, much more focused on a minutely nuanced exploration of phrase structure and expressive meaning. If his sheer technical power seems fractionally more effortful than in the past, the range of colour, touch and articulation remains unequalled.

Haydn's F minor Andante con variazioni and Beethoven's Sonata Op. 110 made up the first half of Wednesday's programme.

The Haydn was presented at a lithe, moderate pace - for this most Schubertian of Haydn's works one had half expected Richter to settle into his most leisurely Schubertian mode. Each half of the main theme was coloured and flecked with glistening detail, the tiniest of rhythmic emphases, and there was never any doubt about the point and purpose of every single phrase.

The sonata offered countless points for contemplation, especially the weighty, deliberate tempo for the scherzo, certainly not the allegro molto of standard usage, yet chiming precisely with the pulsing accompaniment to the main theme of the following Adagio, and the extraordinary, unearthly progression, half muffled, half percussive, that marked the mid-point of the final fugue, in which every voice had its own colour, character and purpose.

After the interval, Richter started with Chopin's *Polo-naise-Fantaisie* in a performance almost entirely purged of rhetoric, as if conceived for a handful of friends in a quiet *dacha*, its focus switched entirely from heroic gestures to the meditations of its lyrical core.

He then moved on through Scriabin to Debussy. The Scriabin performances (the two Mazurkas of Op. 40 and the *Poème Nocturne* Op. 61) were astonishing acts of re-creation, poetic fantasies that hardly seemed to touch solid ground for a moment.

Debussy's *L'Isle Joyeuse* was warmed into life with infinite patience, the edges of its rhythmic shapes gradually hardened, the colours moving from indistinct greys to bright primaries.

More Debussy was offered as an encore: "La cathédrale engloutie" from the first book of *Préludes*, a sequence of veiled perspectives, controlled with absolute precision.

No one plays Debussy's piano music like Richter; no one combines his musical insights with the complete technical command to realise them exactly. But then, no one plays most of the piano repertoire as he does, with such love and supreme intelligence.

Venus Observed

Christopher Fry's play must have seemed pretty odd even in 1950, when first produced by Laurence Olivier, with Olivier in the key part of Hereward, the Duke of Altrich.

On one level it is remarkably erudite: there are literary and classical allusions all over the place, as well as some science as the Duke surveys the stars and the planets from his observatory. At another level there are some very funny lines and marvellous opportunities for stage effects like the eclipse of the sun and the Duke's country house catching fire. There is a good plot to go with it.

Yet even in an age when verse drama was more fashionable than it is today, audiences may have been deterred by the occasional ramblings off into poetic monologues. The piece does not quite fit together.

And so it is at Chichester, where Donald Sinden has stepped comfortably into the role once played by Olivier. The Duke is an ageing seducer who brings back his lady friends to watch the eclipse with the intention of settling down with one of them for good. The trouble is that his son, Edgar, is cast in his father's mould. Both father and son fall for the unexpected

guest Perpetua, who is the daughter of the embezzling estate manager, Redbeck.

Sinden is a most accomplished seducer and an actor who delights in exotic lines as much as the bawdy. On the first night he looked a bit nervous, as if wondering how such an extraordinary play would go down at the Chichester Festival. He need not have worried unduly. He was applauded on his first entry and *Venus Observed* has enough good things in it to make it succeed.

Chichester is an excellent place for it. The semi-circular stage reaches out into the audience and, with lighting all round, is just the setting for an eclipse. Curiously this is the one area where James Roose-Evans' production does not rise to the challenge. The eclipse is partial: the lights never quite go out. It would be much better if the audience and the cast could be given a frisson by temporary total darkness. On the other hand, the fire in the second act suggests the entire stage may be in danger of burning down.

There is a curiosity about the verse. Sometimes it is only barely detectable. It comes out most strongly in some of the lines spoken by Perpetua, played by Heather Stannard.

Some of Sinden's speeches are also strikingly poetic. I find these changes of gear rather pleasing; others may think them confusing and even archaic.

Literary flourishes abound. The Duke tells Perpetua that she must try to use longer sentences. She then speaks what must be the longest sentence in the history of the English theatre, although there is a slightly questionable use of a colon in the middle. The audience is applauding her home as if egging on an athlete towards the end of a middle-distance race.

The primary influence on the play appears to be Shaw, perhaps because we have recently seen *Heartbreak House* revived at the Haymarket. There is a lot of Captain Shotover in the Duke of Altrich. Fry also has Shaw's fascination with language and his ability to make sudden jokes like the lines about how to spell "epidemic" and how many children had the Roi du Soleil.

Again, as in Shaw, some of the characters are more developed than others. Apart from Sinden, outstanding here are Denis Haynes as the estate manager and Valerie Taylor as Rosabel, the old flame whom the Duke decides to settle for, once she has done her spell in prison for arson.

Malcolm Rutherford

Berlin Festival Fringe

With a wheelbarrow, a crutch and a bicycle, a new work by an obscure young director leaps on to a stage made of wooden crates and in 75 minutes knocks out its sedate festival audience. The unexpected hit of the Berlin Festival, *The End of the Workhouse*, seems to announce in Andrej Woron and his Teatr Kreatur an exciting force in European theatre.

The play is a fragment of an Isaac Babel story about a group of Jews in post-revolutionary Odessa who take out a living burying the dead in shrouds, with a single reusable coffin. When a revolutionary hero dies, the Russian boss orders him to be laid to rest in the coffin itself. Their livelihood gone, the Jews are expelled from the workhouse and starve.

But for Woron the story is a starting point for theatre as a return to myth. With barely a dozen phrases spoken - "To the cemetery!", "In Odessa!" - he sketches it as a montage in which the rituals of mime, dance, and music crystallise an image of eastern European Jewish life in 1917 and make it a symbol for timeless themes: survival versus mass destruction.

and tempo now speeded up to a frenzy, now wound down to slow motion. But the fearful, eager look in their eyes, directed always at us as they hardly react to each other, is almost unbearably moving, the more so as it is set off by Woron's cast of broken mechanical toys - an armless harlequin on a bicycle, a two-headed doll somersaulting in a prism - which his real actors do, yet do not, resemble.

It is history dramatised as a sort of beggar's opera for our times. To waltzes and folk-songs and jazz, marches and drumbeats, strident, yearning and joyful, Woron's troupe of puppet players live out ceremonies, revolutions, circuses, and funerals.

With faces exaggerated into grotesque masks, some bony and chalk-white, others of the workhouse, and curtains fall from the stage and it breaks into dozens of little boxes which each actor chases furiously before opening the lids and pulling out an effigy of himself as a corpse: "the dead live longer than the living". Not since the "happenings" of Woron's fellow Pole, the great director Tadeusz Kantor who died in 1990, have I experienced theatre at once so raw and emotional and yet so precisely disciplined, in execution and conception, into an artistically coherent whole.

It is the play Berlin has been waiting for; it now deserves an international tour.

Jackie Wullschläger



Donald Sinden and Susannah Harker

INTERNATIONAL ARTS GUIDE

Of all European festivals, Lucerne regularly attracts the most impressive line-up of major orchestras - and this summer's festival (August 15 until September 9) is no exception.

Highlights include the Berlin Philharmonic with Abbado, the St Petersburg Philharmonic with Tuganov, the Dresden Staatskapelle with Sinopoli, the London Philharmonic with Tennstedt and the Royal Concertgebouw with Chailly.

Giulini will give the opening concert with the European Community Youth Orchestra. Anne-Sophie Mutter will play a new violin concerto by Wolfgang Rihm, Peter Maxwell Davies will conduct the Scottish Chamber Orchestra in a programme including two of his own works, and there will be recitals by Pollini and Carveras.

There will also be a series of events devoted to Les Six

— three of whom were born 100 years ago - including a staging of Poulenc's *Les mamelles de Tirésias* and performances of Honegger's *Christoph Colomb* and Jeanne d'Arc au Bûcher. Among the novelties introduced by incoming festival director Matthias Bamert are an improvisation concert and a street music competition.

The lake paddle steamers, mountain railways and Alpine views complete the picture (tel 41-235272 fax 237784).

The Henry Wood Proms at London's Royal Albert Hall open on July 17 and end on September 12. Andrew Davis opens the season with Verdi's *Requiem*, and also supervises the last night, in which Kiri Te Kanawa will be the main soloist.

Christoph von Dohnanyi conducts the Cleveland Orchestra in two concerts in late July, and the Vienna Philharmonic will also give two programmes, one conducted by Abbado and the other a programme of 20th century masterworks conducted by Pierre Boulez.

Among the BBC commissions for the Proms will be new works by James Dillon, Simon Holt, John Casken, Richard Rodney Bennett and Elena Firsova.

Glyndebourne Festival Opera brings a semi-staged version of its new production of Tchaikovsky's *The Queen of Spades*, and John Tomlinson will sing the title role in a semi-staged version of

Opera North's production of Boris Godunov (071-823 9998).

EXHIBITIONS GUIDE

AMSTERDAM
Van Gogh Museum Prints by 19th century Japanese artist Yoshitoshi. Ends June 28.
Masters from the Meesdag Collection. Ends Aug 19. Daily.
Rijksmuseum The Influence of Japan on Dutch Art. Ends July 26. Closed Mon.

BERLIN
Haus der Kulturen der Welt Civilisation of ancient Peru. Ends Aug 30. Closed Mon.

BRISBANE
Andikensammlung The Fame of the Pantheon: 100 engravings and etchings of Rome's great architectural monument. Ends Aug 16. Closed Fri.

SEATTLE
Seattle Center's Palace of the Gods: 1500 years of Indian art. Ends June 28. Closed Mon.

BERNE
Kunstmuseum Picasso: Pink Period 1905-6. Ends July 26. Closed Mon.

FLORENCE
Uffizi Florentine drawing at the time of Lorenzo the Magnificent, with works by Filippo Lippi, Leonardo, Michelangelo, Botticelli and other Renaissance artists. Ends July 26.

SPEDALE DEGLI INNOCENTI
Architecture in Florence and Tuscany in the time of Lorenzo the Magnificent. Ends July 3.

GENOA
Palazzo Reale and Palazzo Spinola di Pellicceria Genoese art of the Baroque age. Ends July 26.

GRANADA
Alhambra Art of Islamic Spain. Ends Aug 16. Closed Mon.

LIVERPOOL
Tate Gallery Stanley Spencer: paintings and writings. Ends Jan 10. Closed Mon.

LONDON
Barbican The Celebrated City: Treasures from the Collections of the City of London. Artists represented include Landseer, Holman Hunt, Millais and Rossetti, and there are 83 17th century Dutch paintings. The historical sections of the exhibition include early charters, manuscripts, views of London before and after the Great Fire. Themes such as the role of the Lord Mayor, the relationship between the City and the Sovereign, and the life of the City are also covered in this wide-ranging show. Ends July 19. Daily.

Hayward Gallery Magritte: 150 paintings, collages, sculptures and surrealist objects by the Belgian artist now acknowledged as a central figure in 20th century art. Advance booking on 071-928 8800. Ends Aug 2. Daily.

Tate Gallery William Blake (1757-1827): the apprentice years. Ends Aug 16. Also David Hockney: Seven Paintings. Ends July 26. Eric Marden (b New York 1938): leading contemporary painter-engraver. Ends June 21. Daily.

Accademia Italiana Rediscovering Pompeii. Advance booking on 071-379 4444. Ends June 21. Daily.

Royal Academy of Arts
Alexander Calder (1898-1976): versatile and popular US artist. Advance booking on 071-237 9579. Ends July 7. Daily.

Courtauld Institute Hogarth and Piranesi: engravings and etchings by two great 18th century printmakers. Ends June 7. Daily.

Victoria and Albert Museum Sovereign: items belonging to the Royal Family which have never been seen in public. Ends Sep 13. Also 20th century costume jewellery by Chanel, Dior and others. Ends July 5. Daily.

MADRID
Calcografía Nacional One Hundred Years of Spanish Graphic Art: 60 works by artists from 1897 to the present day, illustrating how Spain since independence has been fertile territory for artists, architects and designers. Ends June 28. (Alcala 13).

Fundación Juan March Alexej Jawlensky (1864-1941), Russian painter who was influenced by Matisse. Ends June 14. Daily.

Centro de Arte Reina Sofia Marcel Broodthaers (1924-1976): 200 works and films by the Belgian artist. Ends June 28. Closed Tues.

MARTIGNY
Fondation Pierre Gianadda From Goya to Matisse: 160 prints, showing the development of the art of etching from the late 18th century to the early 20th. Ends June 8. Daily.

NEW YORK
Metropolitan Museum of Art

Korean Ceramics from the Ataka Collection, the first time these outstanding glazed ceramics and porcelain celadons have been shown outside Japan. Ends July 12. Also Andrea Mantegna. Ends July 12. William Harnett, late 19th century American master of still-life painting. Ends June 14. Royal Art of Benin. Ends Sep 13. Closed Mon.

Frick Collection An Album of 19th century interiors: watercolours from two private collections. Ends Aug 23.

Museum of Modern Art Antoni Tàpies (b1923): prints and illustrated books by the Catalan artist. Ends Aug 9. Closed Wed.

Brooklyn Museum Piranesi's Prisons: first edition prints from the museum's permanent collection of work by the 18th century Italian artist. Ends July 26. Closed Mon and Tues.

Jewish Museum African Americans and American Jews. Ends July 19.

Whitney Museum of American Art Richard Prince (b1949), controversial artist who originated re-photography. Ends July 12. Closed Mon.

PARIS
Galerie Schmit French Masters of the 19th and 20th centuries. Ends July 18. Closed Sun (396 rue Saint Honoré).

Grand Palais The Vikings. Ends July 12. Toulouse-Lautrec. Ends June 1. Closed Tues, late opening Wed (ave du General Eisenhower).

Musée d'Art Moderne Sima (1891-1971): 200 works by the Czech painter. Ends June 21.

Closed Mon, late closing on Wed (11 ave President Wilson).

Galerie Didier Dierker Robert Henry Moore Intime. Ends July 24.

Closed Sun (19 ave Maitignon).

Musée D'Orsay Guimard (1867-1942), art nouveau designer. Ends July 26. Closed Mon.

Louvre Clodion (1738-1814), French sculptor. Ends June 29. Closed Tues (Hall Napoleon).

VIENNA
Albertina The Eloquence of the Body: a thematic guide to the body in art. Ends July 7. Daily.

Schloss Hof im Marchfeld The Baroque View of America in Hapsburg Lands. Ends Sep 13. Daily.

Naturhistorisches Museum The Bear Facts: a history of the teddy bear, with copious examples from Viennese private collections, plus the bear in modern art, with works by Peter Amermann, Arnulf Rainer and others. Ends Oct 26. Closed Tues.

WASHINGTON
National Gallery of Art Art of the American Indian Frontier. Ends Jan 24. Dürer to Diebenkorn: 114 recent graphic art acquisitions. Also Käthe Kollwitz (1867-1945). Ends Aug 16. Ernst Ludwig Kirchner. German expressionist painter. Ends Aug 16. Jacques Callot: etchings and engravings by the early 17th century French printmaker. Ends Sep 7. Daily.

National Air and Space Museum Star Trek Retrospective: props, costumes, models, photos and other Trekke memorabilia. Ends Sep 7. Daily.

FINANCIAL TIMES

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Friday May 29 1992

How to revive a dead canary

THE insolvency of Canary Wharf raises two possible prospects. One involves cancelling a proposed underground rail link to central London, thus adding to the pressures on tenants already dismayed by the collapse to invoke escape clauses in their leases and so being left to watch as Europe's biggest office development, already half empty and worth half as much as the debt carried in its name, becomes a marbled haunt for bats and river rodents.

The second is that those with a direct interest in avoiding this outcome — namely the banks which effectively own Canary Wharf and the government — do something to stop it.

So far, the government has reasoned that the banks will see that if they are to avoid adding to their losses they must stump up the cash the original developer, Olympia & York, promised to co-finance the Jubilee Line link. Mr Major was firm again yesterday that he has no intention of bailing out Canary Wharf.

The government is right to drive a hard bargain; the banks are exposed not only to Canary Wharf but to numerous other projects in east London. They cannot expect to avoid paying a heavy price for their commercial misjudgments.

But the bargaining cannot end there. The upgrading of east London's transport infrastructure is crucial to the future of the only substantial part of greater London capable of absorbing more people and buildings, not to mention its position at the fulcrum of the proposed Channel Tunnel link. A very large amount of public funding has already been committed to Docklands, much of it in a belated dash to address the area's chronic transport problems.

If it is true that the Thatcher

government's biggest mistake in Docklands was its failure to provide an adequate transport system, it hardly makes sense to deny proper transport now that the area is heavily developed. The government should declare swiftly and firmly that it is negotiating with the administrator to ensure that it gets the best terms possible for moving its civil servants to Canary Wharf and for co-financing the new railway.

There is also the wider question of the government's credibility. Its urban development corporations, using public funding to attract private sector investment, have mostly been a success. So much so, that Mr Peter Walker, the former Welsh Secretary with whom some of those successes are associated, is about to become head of a new urban regeneration agency. If the government proves too hard-nosed over Canary Wharf, it will hardly be seen as a reliable partner in future projects.

The key to Mr Walker's Welsh achievement was his ability to combine mixed funding and a constructive relationship with (mainly Labour-controlled) local authorities. Most of the problems of Docklands stem from the failure in London's more turbulent political atmosphere to achieve a similar unity of purpose. The City of London, the east London boroughs and the government have, literally, played beggar my neighbour.

Canary Wharf may never become a global financial centre. But there is no reason why it cannot be nursed towards playing a useful part in the economic rehabilitation of east London. Mr Major has set up a Cabinet Committee to co-ordinate London's woefully strategy-less development. It is time Londoners heard from it.

Swiss movement

AFTER YEARS of dithering, the Swiss have reached a moment of decision. Last week's referendum, in which they decided to join the IMF and the World Bank, confirms earlier hints of withdrawal from dogmatic neutrality. The government's move to apply for membership of the EC, together with the scheduling of two referendums later this year on joining the European Economic Area, has clearly posed the European question.

From the EC's viewpoint, Swiss membership in both bodies is welcome. Exporters of goods and services to Switzerland would benefit from the removal of mechanisms which still protect 70 per cent of Swiss internal trade from market forces. Politically, Britain in particular would find Switzerland a valuable ally, sharing its concern about the EC's bureaucratic and centralising tendencies. And the Community as a whole would benefit from Swiss administrative and diplomatic competence.

From the Swiss viewpoint, closer links with the EC would improve the economic outlook at a time when the special circumstances which led to Switzerland's postwar industrial and financial success have disappeared.

Contrary to some perceptions, the Swiss have never been isolationist. But they risk being isolated in the future unless they

move closer to the EC. The young are suffering from being unable to work and study freely in other European countries. By joining the EEA, the Swiss would assure themselves a place inside the world's largest trading bloc.

There are heavy costs, notably a commitment to invest a colossal \$250bn or so over the next 20 years to build two new rail tunnels through the Alps. Yet the Swiss have much more to gain than to lose from EEA membership.

The question of joining the EC is more difficult. The Swiss confederation is a relatively weak alliance of four linguistic groups, which do not obviously have much more in common than a currency, a railway and a postal service. It has been held together by a light and decentralised structure of government, and by the tradition of referring most decisions to the people. If it joined the EC, regional and linguistic alliances could become stronger than the national one, and the frail glue that holds the confederation together could weaken further.

Perhaps that would not matter. If the Swiss succeeded in communicating the secret of their improbable cohesion to a wider Europe, of which they are already the geographical heart and linguistic microcosm.

Damp strike

YESTERDAY'S DAMP squib of a general strike in Spain marked a victory for the efforts of Mr Felipe Gonzalez, the prime minister, to steer his country down the road of EC convergence. However, the toughest part of Spain's bid to prepare for economic and monetary union is still to come. The drive to bring Spain's economy more into line with the performance of its European partners represents a threefold challenge. It will test Mr Gonzalez's ability to govern up to and beyond the next general election, due to take place no later than October 1993. It will test Spain's ability to compete successfully with the rest of the industrialised world. And it will test the Community's ability to sustain a political consensus in favour of the strict EMU disciplines imposed under the Maastricht treaty.

On the first point, Mr Gonzalez's achievement in standing up to union opposition must improve his chances of going to the polls as Spain's unscathed Don Quixote.

The latter two tasks will be more difficult. The challenges have been increased by slower growth in western Europe, now weathering a period of economic doldrums comparable only with the 1981-82 recession. Spain, in common with other EC countries, has tailored its medium-term economic strategy to the goal of meeting — if not bettering — the Maastricht economic convergence objectives.

Yet the strictness of the targets seems likely to limit the opportu-

nities for a resumption of higher EC growth by the mid-1990s. Without this faster expansion, Community members will face great problems in generating the extra fiscal revenues needed to satisfy the EMU requirement of bringing their budgets into better balance. The EC must be alive to the risk that the Maastricht route could turn into a vicious circle.

Spain's general government budget deficit is still stuck at more than 4 per cent of gross domestic product, against the Maastricht target of 3 per cent. Lowering this fiscal imbalance by cutting public subsidies and reducing unemployment benefits forms the centrepiece of Mr Gonzalez's convergence plan. Spain arguably has a better chance of meeting the Maastricht targets than Italy, warned by the EC last week in the stiffest terms to bring its budget policies on track for EMU.

To soften the impact of planned fiscal austerity, Madrid is placing great store on the Maastricht pledge for the northern states to provide southern EC members with "cohesion" funds to ease the strictures of EMU. Germany, whose generosity as the EC's principal paymaster has been necessarily reduced by reunification, is however making clear that cutting its own budget deficit must take priority over channelling largesse southwards. Mr Gonzalez may have parried yesterday's thrust from the union leaders. He still has to grapple with Chancellor Helmut Kohl.

In Japan we have a saying that if you keep talking about ghosts in a dark room, the ghosts get bigger and bigger and more fearsome. That, says Mr Yoshimasa Nishimura, deputy head of the banking bureau of Japan's Ministry of Finance, is just the way foreigners are scaring themselves about the health of the Japanese banks.

His former colleague Mr Toyoo Oyohito, now at the Bank of Tokyo, is even more emphatic: "There is absolutely no concern about a systemic problem of the banking industry here," he says.

Not everyone shares his view. Japanese bank shares have lost nearly 40 per cent of their value since the beginning of the year, in anticipation of the falling profits and rising bad-debt provisions which the top 11 commercial banks reported yesterday. Western bankers have been asking their Tokyo offices for urgent reassessments of the credit status of the Japanese banks with which they do business. Do they know something about ghosts that the ministry does not?

For part of the answer, talk to Mr Tetsunari Ushimaru of Teikoku Databank, a Japanese credit-data service. As Japan's economy has slowed over the past year, bankruptcies have risen, he says, but the debts of the average bankrupt company have risen far faster, threefold in three years.

Mr Ushimaru calls these "bubble bankruptcies", after the surge in asset values that drove Tokyo land and share prices to unsustainable heights in the late 1980s. Shares have since halved and property values have dropped by a third — and speculators are paying the price. So are their banks.

The Ministry of Finance says the 21 big Japanese banks have non-performing loans worth perhaps ¥7,000-¥8,000bn, some 2-3 per cent of total assets of ¥350,000bn. Bankers in Tokyo estimate that loans worth ¥56,000bn may eventually run into problems; some economic analysts put the figures higher still. Even if loans turn sour, however, most of the money lent may be recoverable in time. The question for the banks is how much — and how long it will take.

A bank of Japan official says the bad debt problem is "serious but not lethal"; Mr Makoto Utsuni, special adviser to the finance minister, talks of "a few years in a very hot tub" for the banks.

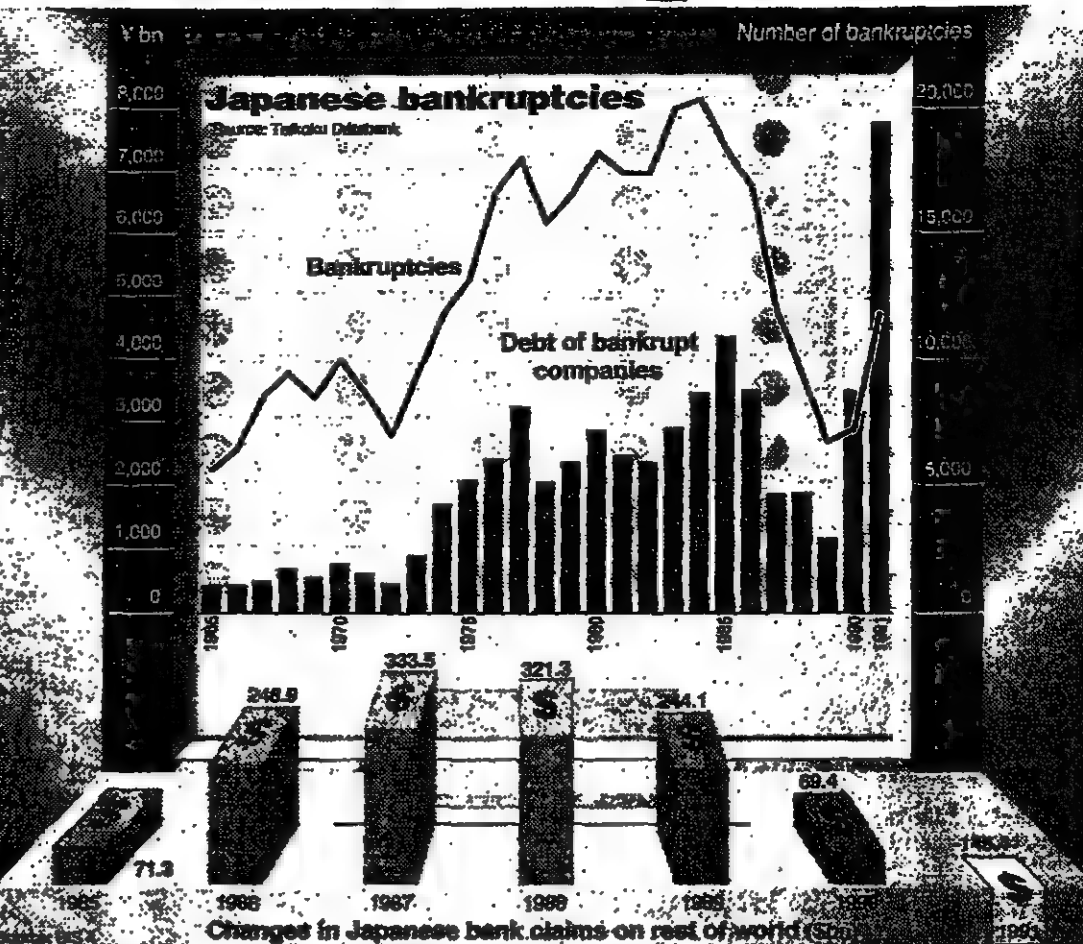
The exact temperature of the water is still unclear. Japanese banks recognise loans as non-performing only when no interest has been paid for six months. The close ties between lender and borrower often lead the banks to cut interest rates for a troubled debtor — a concession that keeps the loan out of the non-performing category. Bad-debt provisions are thus traditionally low; yesterday, the 11 big commercial banks announced a threefold rise in provisions, but the combined figure was still only ¥344bn.

One feature of the bubble years adds to the lack of clarity. The banks lent ¥80,000bn to non-bank finance companies, which then lent much of the money on to property developers. "Non-bank banks" borrowed from a bank they would not have to put up collateral, says Mr Tokio Inoue, senior managing director of Dai-ichi Kangyo Bank, but the bank would want to see that they had adequate collateral for their own lending. Major banks typically lend up to 70 per cent of the value of collateral, but in recent years non-bank loans made of 100 per cent of the value of real estate.

This means, he says, that the pro-

The Japanese banking system is under strain from doubtful property loans and a sliding stock market, says Peter Martin

Ghosts of the decade past



portion of money recoverable is lower than before, but time will solve the problem. His confidence is shared. Mr Kazuhiko Kasai, senior managing director of Fuji Bank, says: "Even at the current market price our troubled loans are fully covered by collateral."

Up to a point. There is no real secondary market for buildings in Japan, so the market price is an estimate rather than one derived from actual transactions; it may not be very accurate at the moment. Still, as Japanese bankers point out, there are very few "transparent" (unlike) buildings in Tokyo. "We don't have as serious a situation in the real estate market as in the City of London, New York, or Melbourne," says Mr Yoh Kurokawa, president of the Industrial Bank of Japan. "The problem will be over in one to two years."

Bad loans are only one of the banks' problems, however. Just as important is the way the sliding stock market affects the capital adequacy standards of the Bank for International Settlements, which are due to take effect next year. These standards require international banks to have capital equivalent to 8 per cent of assets. Half that capital must be "tier 1" — shareholders' equity; the other half is "tier 2", such as subordinated debt.

Ten years ago, when the capital

standard was first proposed, Japanese banks had tier 1 ratios of about 2½ per cent. They had one advantage, however: they could count 45 per cent of unrealised gains on their equity portfolios as tier 2 capital. As stocks soared in the late 1980s, the banks' share portfolios soared in value, boosting tier 2 capital; and they were able to issue large amounts of equity, boosting tier 1.

Now that process has gone into reverse, as the stock market has fallen. Unrealised gains for the 21 big banks have dropped by two-thirds, to ¥17,000bn in March 1992; and the window for raising equity has slammed shut. Achieving BIS standards next March depends critically on the stock market. With the Nikkei below 17,000 — as it was in April — many big Japanese banks would not meet the new standard. Above 18,000, the level seen for much of May, most of them do. Yesterday, the Nikkei closed at 17,931.25.

What if the stock market falls again? One fear, heard in Europe or the US rather than in Tokyo, is of a downward spiral: to shore up capital, banks liquidate part of their equity portfolio, but that pushes the market down further, forcing the banks into more share sales, leading to a further market decline,

and so on down to disaster.

The big banks did sell some of their share portfolios in March, says the Bank of Japan. But a full-scale liquidation is unlikely. Those equity shareholdings represent important links in the web of cross-holdings characterising Japanese industry.

"We have 1 per cent of Japan Inc in our portfolio," says Mr Reese Harasawa of Mitsubishi Bank. "I don't think we'll be changing that." Sales of the banks' core equity holdings would totally change banking relationships, he says. The bank has tried to find shares to sell, such as those of unprofitable customers. "To our regret, the number of shares we could identify in this category was very small."

Dai-ichi Kangyo Bank's Mr Inoue cites other possible changes. For example, when a Japanese bank makes a loan, the borrower must usually re-deposit a chunk of the money with the bank. Such "compensating balances" make up 10-30 per cent of the big banks' total deposits, he says. Eliminating these and the corresponding borrowing would lower the banks' assets and stretch capital further. "I hope we do not have to do this," says Mr Inoue, "because it might jeopardise customer relationships. But it may be a final resort."

By such means, the banks are likely to squeak by the BIS ratios

next March even if the stock market weakens again. More generally, the Ministry of Finance has guided the Japanese banking system so skilfully over the years that it must be given the benefit of the doubt. No Japanese bank, large or small, has failed since the 1930s.

None the less, the Japanese financial system is undergoing profound changes. Some, under way in the mid-1980s but muted by the bubble years, are reasserting themselves.

One is a tug of war over the banks' profitability. As Japanese interest rates are deregulated, the banks' cost of funds is rising; at the same time, they will have to write off some of their 1980s lending. Both these will reduce profitability. There are also forces pulling in the other direction, however. Because the rates at which banks lend have been deregulated before those they pay to retail depositors, they have been able to widen margins sharply as the overall level of interest rates has fallen in the past year.

In the short run, underlying profitability is rising — yesterday the 11 highest banks reported that "net business profits", a measure of lending profitability, rose 32 per cent last year. In the long run, the banks, like other Japanese industries, are likely to place greater emphasis on profit, less on volume.

This change stems in part from the second trend at work: a sharply higher cost of capital for all Japanese businesses, not just the banks. In the 1980s, as soaring share prices allowed companies to issue large amounts of stock, Japanese firms' cost of equity was about 4 percentage points lower than in the US, says a study by J.P. Morgan. Now it is 1 percentage point higher. At the same time, banks must cope with the difficulties of slower growth. In the late 1980s, Japanese bank assets grew at more than 12 per cent a year in real terms. No other group of banks achieved even half that growth rate. British banks grew at 3½ per cent. US banks at less than 2 per cent. Last year Japanese banks' lending grew by only a nominal 2.9 per cent; at Sakura Bank, loans actually fell.

The strains in the Japanese banking system have big implications for the rest of the world. Japanese banks have been cutting back sharply on low-yielding assets, especially overseas interbank lending. This has not represented a net drain of capital in the world, however, because Japanese banks have run down their overseas liabilities even faster than their foreign assets.

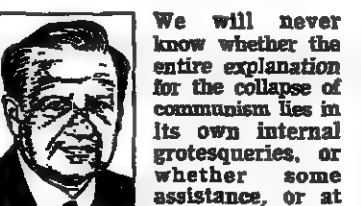
As the Japanese pull back, there has been a marked impact on competitors' international banking markets, whose margins are widening accordingly.

There may be a lasting trend. Japanese banks clearly believe they were too cautious in their international activities in the late 1980s. Mr Nishimura, of the finance ministry, says: "Judging from results, probably the international activities of Japanese banks were above the capabilities they had at that time." And Mr Ken-ichi Saematsu, president of Sakura Bank, one of Japan's biggest, goes further: "Most if not all of Japanese banks' international activities, I feel, were a failure."

"Japanese banks lacked due caution in doing business. They tried to get involved in lending to big international projects without paying due attention to profitability and local practices." In ways like these, Japanese bank managers will have to live with the ghosts of the 1980s for years to come.

Joe Rogaly

Freedom's radio days are not yet over



We will never know whether the entire explanation for the collapse of communism lies in its own internal grotesqueries, or whether some assistance, or at least a gentle nudge, was given by broadcasts from the west. Was it the food and consumer goods shortages alone, or were the words transmitted across the Iron curtain by the BBC World Service, the Voice of America, Radio Free Europe and Radio Liberty really effective? There can be no precise answer, but most people believe that the wireless facilitated the liberation of eastern Europe and the former Soviet Union. Britain's Mr David Howell, once energy and then transport secretary under Mrs Thatcher and latterly chairman of the parliamentary select committee on foreign affairs, argued some years ago that the spread of world communications would do irreparable damage to totalitarian regimes.

In his predated Mr Francis Fukuyama, whose celebrated book, *The End of History and the Last Man*, suggests that the ideological struggle has come to an end — that, as the author would put it, liberal democracy remains the only coherent political aspiration that spans different regions and cultures across the globe. On a bad day, if you have your guard down, it is not difficult to persuade yourself to fall for this hokum. One speaker at the recent conference of the International Press Institute described how Japanese technicians are working on "down-sizing" satellite TV receiver dishes. They are currently

around 600mm wide, so you must nail them to an outside wall. The Japanese aim is a diameter of 50mm by the end of the century. Then tiny clandestine TVs could enhance the further spread of western ideas; eventually everyone would live in a pluralist democracy and shop at a Safeway. It is a comfortable materialistic fantasy, but the truth is that proponents of liberal democracy can never rest. The battle is not over.

I was reminded of this in Budapest last week. The Hungarian prime minister, Dr József Antall, had attempted to sack the heads of the state radio and television administrations. The state president, an unassuming intellectual called Árpád Göncz, refused to sign

The spread of 'BBC standards' across eastern Europe and the former Soviet Union has yet to be achieved

the dismissal documents. Mr John Major met both of them yesterday; the hope must be that if the subject came up he reinforced the view of the president that democracy would be jeopardised by the dismissals. What Hungary needed, we were told by Mr Göncz when I was there, was "BBC standards".

Anecdotes of this kind are capped dozens of times over in two volumes published by Broadside Books, London, yesterday to mark the 60th anniversary of the BBC World Service. The first, *A World in Your Ear*, by John Tusa, managing director of the World Service, is a happy collection of letters, essays and

diary extracts; the second, *A Skyful of Freedom*, by Andrew Walker, is an illustrated popular history. Both are inevitably flavoured with corporate self-congratulation, but this is excusable. The World Service has much to congratulate itself about.

As one example, Mr Tusa reprints a letter from Romanian Moldavia, received in February 1990: "I have persistently listened to your broadcasts, many times hidden under a blanket in my monastic cell... I am convinced you made an important contribution to what we Romanians are experiencing today." Another, recalled by Mr Walker, is the tale of how news from Mr Boris Yeltsin's revolutionary "white house" during the attempted coup of 1991 was relayed through the BBC Moscow office. Listening in during his confinement was Mr Mikhail Gorbachev. The BBC's reports, he said afterwards, had been the most reliable; to his way of thinking they had confirmed that the whole action was doomed to failure.

The BBC's reputation for objectivity has been hard-earned. Its power derives from its refusal to propagandise. There is no need to be carried away by this. I broadcast regularly on the overseas service during the 1960s and, while I was never censored or instructed, the producers were often ready with a "could you perhaps put that another way?" — always, of course, in the interest of balance. Bush House, headquarters of the service, is not inhabited by saints or political eunuchs.

The more hard-edged American services lack the BBC's brand name, but they have been powerful in their own way. The Voice of America is forever condemned to be regarded as a weapon of the Cold



War. It was founded in 1942, as a counter to Nazi propaganda; it turned to its anti-Communist crusade later, as an arm of the US Information Agency. Radio Free Europe and Radio Liberty began as CIA operations, but for many years they have tried to win reputations for presenting the truth. Their journalists are certainly less politically tainted than some of those who work on Britain's popular papers.

Like the BBC, Radio Liberty had its own correspondents inside Mr Yeltsin's white house; its broad casts in 13 Soviet languages were used by Mr Yeltsin as a means of circumventing the official media during the coup. Such investments have paid dividends. Most ex-communist countries now permit the BBC and the American voices to relay news directly to their domestic listeners. Their news-gatherers operate locally.

You might think that since the Cold War is over there is no reason for British and American taxpayers to continue to finance such outfits. Not so. For what we get the money is peanuts, but that is beside the point. There are two important jobs yet to do. The first is to protect the governments of the newly liberated countries from succumbing to the

temptation to bully their broadcasters, just as the communists did. The spread of "BBC standards" across eastern Europe and the countries of the former Soviet Union has yet to be achieved. It is hard to emerge from 40 years of darkness with an understanding that democracy means learning to live with the accusations of your political opponents.

The second job for the freedom broadcasters is to work in those vast areas of the globe that have not yet behaved according to the suppositions of Mr Fukuyama. The people of the Middle East, much of Africa and all of China are in need of objective information about what is happening inside their countries. A US federal commission has been considering the establishment of a "Radio Free Asia"; it is said that President Bush is opposed, on the ground that it would upset the government of China. This is perverse. The purpose of factual broadcasts in Chinese, by Chinese speakers, should be to upset the government of China. This is perverse. I hope the BBC maintains its traditions in its daily 45 minutes of Cantonese and 3½ hours of Mandarin, broadcast from Hong Kong. Someone has to give the Beijing regime a nudge.

France accelerates into the overtaking lane

Andrew Adonis and William Dawkins examine evidence that London is falling further behind Paris in its transport connections

Londoners spend longer commuting further in more late-running, overcrowded trains and buses than their Parisian counterparts, and their relative plight looks set to worsen during the 1990s. Even Paris' notoriously congested motorway system is to be improved by a network of privately financed motorways, while "no change" is the name of the game for London.

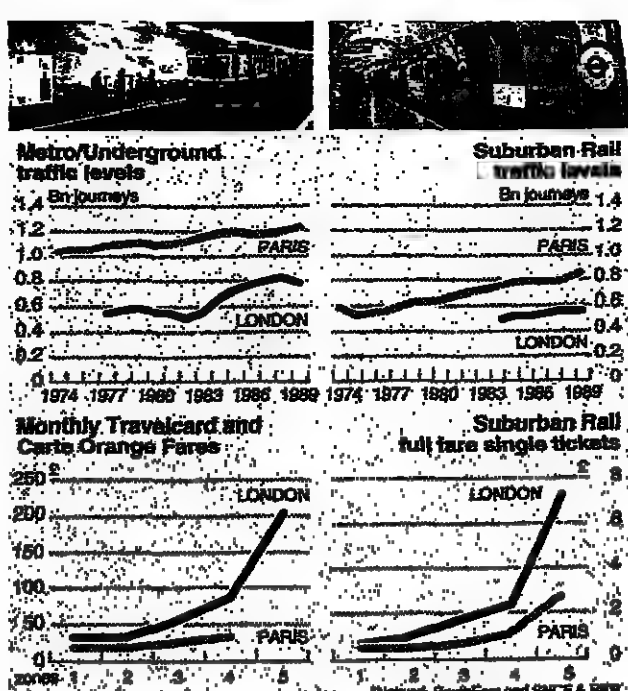
Only in buses - where both capitals are progressively privatising their routes - are the two cities on the same road, to evident advantage.

These are the findings of a report comparing transport in the two cities, to be issued next month. It is the joint work of the London Research Centre, an independent think tank, and Laurit, planning institute for the Ile-de-France regional council, which embraces Paris. Their conclusion, that London is the poor relation in urban transport, has been reinforced this week by the inactivity of Canary Wharf, the business development in London's Docklands to whose success inadequate rail links were a significant impediment.

In both Paris and London, commuting is the grim lot of a similar share of the workforce. The proportion of journeys to work made by public transport is higher in Paris (43 against 37 per cent). But London's more dispersed residential geography means that its commuters typically travel about a tenth again as far as their Parisian counterparts - offsetting the relative advantage of London's more far-reaching Underground and suburban Network SouthEast systems.

Besides that, the honours are with Paris. Its central area rail network is now far superior to London's: within a comparable central zone the Metro runs across almost twice as many kilometres as the Underground, and the average distance between its stations is half that in London. La Défense, Paris' edge-centre business district, has fast suburban-line connections and gained a Metro link last month. Docklands, its London equivalent, has a sub-standard railway. An Underground link, through an extended Jubilee line, has been jeopardised by the failure of Canary Wharf.

Paris also benefits from more express cross-city rail routes: it has three through lines, with a fourth partially built and a fifth projected. Thameslink, London's sole equivalent, is infrequent - especially in peak hours, because of capacity constraints. Another (cross-rail) is planned, but work has yet to start. Forty years after it



Overcrowding* on rail networks in central Paris and London

	Paris	London
Inner Central zone	28%	33%
Outer Central zone	27%	34%

*For the Metro, SNCF and RER more than 4 persons standing per square metre. For the Underground more than 2 persons standing per square metre. For the Network SouthEast more than 2 persons standing per square metre. For the Docklands Light Railway more than 1 person standing per square metre.

opened, Heathrow airport still lacks a fast rail link to the city. A British Rail/British Airports Authority consortium has permission to build one, but is strapped for cash and looking for other partners.

It is not just on routes, but on overcrowding, punctuality and frequency, that London scores poorly. Three facts suffice. Almost a third of the Underground's network is judged overcrowded in the central zone, compared with 5 per cent in Paris; 94 per cent of Paris peak hour suburban services arrived within five minutes of schedule in 1989-90, compared with 83 per cent in London; central zone Metro train frequencies in Paris range from 1.5 to 4 minutes in peak hours - in London the range is 2.5 to 8 minutes.

"These differences are crucial," says Mr Caralampo Focas, editor of the joint study. "While journey times are not much different, people have to allow far more time to travel by public transport in London." Behind such contrasts lie crucial differences in investment and organisation. It is not just government largesse: business pays a share of the

cost of Paris' public transport and the RATP city transport authority raises capital on the bond markets.

Bus and train fares in Paris are only half those in London, and revenue from passengers and commercial activities accounts for less than half the spending of Paris' two main public transport providers - RATP and the SNCF state railways. About half of the rest comes from a payroll tax on enterprises with more than 10 employees, levied at a rate of 2.2 per cent in Paris city and half that in the suburbs. Companies are also obliged to reimburse half the cost of employee season tickets.

By contrast, London's business makes no contribution to transport spending beyond one-off levies in exchange for development consents.

Paris is planning similar levies to fund expansion of its roads system for the region. The Ile-de-France region is about to finalise a 25-year development plan for the capital which envisages a fourth ring road and at least five underground motorways which charge tolls. The idea is to copy in Paris the system of toll motorways crossing the rest of

France and to keep the cost to the taxpayer down. In London, by contrast, there are few development plans for roads. "There is a national concern in France to make the Paris transport system shine," says Mr Focas. "It is seen as a facilitator to development, while terms such as 'making London into a great city' don't appear anywhere."

The different government structures in the two capitals also help explain their divergent paths. Central government is the principal player in both cities: their main transport providers are nationalised industries with remits set by ministers. In Paris, though, the powerful City government and the Ile-de-France region - neither with a London equivalent - are powerful lobbyists for the city's transport needs. They also put money behind their dreams, footing a large part of the bill for capital spending.

More than a third of the region's 1991 budget of FF10.6bn (£1.06bn) was devoted to transport. The city government spends about FF2bn on transport, including roads, parking and a contribution to the RATP. The city has equal representation with the state on the Syndicat des Transports Parisiens (STP), the body responsible for public transport planning in the capital.

The contrast with London is stark. As the report puts it: "Overall and comprehensive planning of transport has been abandoned and the operation of the transport system has been increasingly dismembered among private developers, boroughs and counties, different government departments, nationalised industries and quangos." The result in London, the past 25 years has seen the construction of 38km of new Underground/suburban track and 260km of new motorway; in the same period Paris has brought 157km of new track and 500km of motorway into service. As to London's long-term plans - there are none.

There is a neat symmetry to all this. In the 1950s and 1960s Parisian planners looked to London, its Tubes, red buses and city-wide council for inspiration. Now the wheel has come full circle, with Paris the model to be followed. Perhaps understanding will be facilitated by the opening of the Channel tunnel link - albeit delayed, and with no fast link to London.

*Available from HMSO, £22.99. This is the second in a series on planning and public services in Paris and London. The first appeared on February 12.

OBSERVER

Those who teach...

Where does the world's best known management school look for a leader for its new publishing venture?

Not to the august experts on its teaching staff, in the case of Harvard Business School, even though one of them - the famous Rosabeth Moss Kanter - already edits its flagship publication, the Harvard Business Review.

Having decided to group its disparate publishing activities into a single enterprise expected to generate \$40m a year in revenue, the school is importing a publishing professional to run it in the shape of Ruth McKillen from Wiley. Kanter, a professor of organisational behaviour, will step down as editor of the review although she becomes vice-chairman of the board of the new unit.

While her two-year stay in the editorship has been stormy at times, insiders say the real source of the evident tension is not her management but the hybrid nature of the product. The bi-monthly review is neither an academic journal nor a typical business magazine.

Even so, with efforts in train to make it less stuffy and attractive to a wider public, Kanter's departure may signify Harvard's recognition that business academics aren't always the best people to run businesses in practice.

Still kicking

Britain's high-minded music critics seem to have been caught off-guard, if not downright disappointed, by the fact that the 76-year-old Frank Sinatra can still thrill a Royal Albert Hall packed with folk looking for

something more than a trip down memory lane.

Ready to gloat at the dimming of the old blue eyes, the critics seemed to have their worst prejudices vindicated by the presence of banks of autotunes, not to mention an in-ear hearing aid. On his first night in London of this heavily bagged European tour, Sinatra managed to introduce his wife, seated in the audience, twice over, and later tried to leave the stage by the wrong exit.

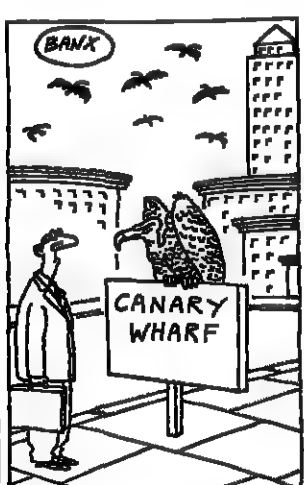
But even his detractors could not but be awed by the vast stage presence, and the, as ever, impeccable sense of timing. An ageing voice jarred more in the spoken asides than when he sang. Anyone with the temerity to argue Sinatra should have put his feet up long ago might care to compare his current rendering of "Wildcat" with that of a 1957 recording, re-released on CD - the considerably more youthful version, bland, even banal, certainly with none of the beguiling quality that so captivates today.

On the move

Did the Cadbury report say anything about putting staff convenience above shareholder value?

Sir Adrian Cadbury's review of corporate governance this week happened to coincide with an announcement from his old stable Cadbury Schweppes that the sweets and drinks manufacturer is on the move. Having outgrown its corporate headquarters near Marble Arch - Connaught Place, which it owns - it is trading up some to Berkeley Square in the heart of Mayfair at a tidy £55 per square foot.

Challenged about this apparent extravagance in the midst of Britain's gathering property crisis, the company says it thinks it has an



excellent deal, including an unspecified rent-free period. While it looked "around the M25 corridor", it prefers the West End; one of its primary concerns is not to uproot its staff. It adds that it is looking forward to the big cash flow boost from the sale of the old building - "when the market picks up".

L of a reason

Venture capital director Stephen Hill permitted himself a small, wry smile yesterday as news broke that Canary Wharf was going into administration.

Hill, managing director of LICA Development Capital, a "boutique" venture capital company, had just dusted down an investment assessment he produced in 1984 for his then boss Bill Norris, the legendary founder of Control Data.

The American computer group was thinking of setting up a new UK Business and Technology Centre where resources and facilities are shared.

Hill's boss was not best pleased by his verdict that the

centre would not be viable in the short term and things would only get worse in future.

The November 1984 report quoted the UK property industry adage that there are three main ingredients for a successful development: "location, location and location".

Control Data indeed decided not to go ahead and dropped its option on a development site.

It was later snapped up by none other than Olympia & York - for Canary Wharf.

Down the river

As fireworks flashed and balloons soared above London's Canary Wharf yesterday, overseas visitors may have been prompted to think the Brits at least take business failures bravely. That, however, would have been the wrong conclusion.

What the high-jinks marked was not Europe's biggest property development going under, but the formal launching by Dame Kiri Te Kanawa of the £70m, twin-hulled liner Radisson Diamond just across the Thames.

Diamond Cruise's 19,000-tonne ship was of course already afloat, having sailed up from Tilbury overnight for the naming ceremony at Greenwich. The shipowners' president, Christian Aspegren, said he'd chosen the site, with Canary Wharf's tower dominating the background, as the place "where world time begins and where we are celebrating the beginning of a new time in the world's cruise industry".

"It is a great privilege to be on this glorious ship," declared Dame Kiri as she christened each of its hulls with a bottle of champagne - a marked contrast to the bitter cup being drunk over the water.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Kosovo's autonomy must be restored

From Sir Russell Johnston MP.

Sir, As sanctions are imposed on Serbia and as the possibility of using aerial and naval blockades to restrain Serbian aggression in Bosnia Hercegovina and Croatia is seriously considered, in my view not before time, the EC ministers must give serious attention to the situation in Kosovo.

I have just returned from observing Sunday's unofficial elections there and can confirm your correspondent Laura Silber's report, "Kosovo elections raise risk of conflict" (May 26). The position in that province, which had full autonomy within the former Yugoslav federation, is that of a people under occupation. Police are everywhere and, even in the short time I was there - a day and a half - I was questioned once by the roadside and on another occasion taken to a police station for three-quarters of an hour. Most of the police are young, about 20, appearing at once aggressive and insecure and all armed with Kalashnikovs.

While the policy of the Albanians, led by Dr Rugova, has been to seek to avoid both confrontation and violence, how long this can hold in the face of continued harassment, the closure of educational establishments (there has been no Albanian secondary education for over a year and Albanians have been sacked from the university, this in a province which is 90 per cent Albanian and only 9 per cent Serb) and the erosion of job opportunities, is hard to forecast. At any time things could snap, and given that the Serbians have all the military power and have shown a capacity to use it, unhesitatingly and ruthlessly, the outcome could be horrendous.

Throughout the break-up of Yugoslavia the EC approach has been misplaced, first believing that Yugoslavia could, even ought, to be held together and then attempting even-handedness between Serbia and Croatia, in the face of the evidence of Vukovar, Osijek and Dubrovnik.

Now that the approach is more realistic, the problem of what to do about Kosovo cannot be avoided. It is not simply that Kosovo would be made to suffer disproportionately if sanctions bite, it is the fact that, so far, the EC has only reacted to displays of force. The Albanian community in Kosovo has avoided force, so it has had little attention paid to it by the EC and relatively little media attention. If this peaceful approach is ignored much longer, it cannot hold

Views of balance of payments trend in UK too relaxed

From Mr Nicholas Knight.

Sir, The relaxed attitude displayed by most to the deteriorating trend in the UK's current account deficit is very worrying. Lex (May 27) was certainly helpful, therefore, in that it drew attention to the damage that even a weak recovery is already doing. To suggest, however, that this "does not matter in the short term because foreign money is flowing abundantly into post-election Britain" is little more than a statement of historical fact, and to suggest in the next sentence that the estimate for invisible earnings may have to rise is perverse in the extreme - foreign inflows will, of course, increase the outflow of interest and dividends.

Whether, when the time comes, the UK authorities will have the nerve to do this before the market demands it of them remains a moot point.

Nicholas Knight, equity strategist, Nomura Research Institute - Europe, Nomura House, 1 St Martin's-le-Grand, London EC4A 3NF

and we would share responsibility for the outcome. The EC should now make it unequivocally clear to Milosevic that the general resolution of the problems in what was Yugoslavia, which must come at some stage, has to include provision for the restoration of autonomy to Kosovo.

It should be guaranteed an internationally organised plebiscite on its future, similar to what was done in the Saar. Russell Johnston, (Liberal Democrat spokesman on Europe), House of Commons, London SW1A 0AA

Current account deficits are by definition balanced by capital inflow - all that is in question is the price demanded through higher interest rates or currency depreciation. In this sense the UK still has plenty of "independent" control over monetary policy - interest rates can still be put up after all.

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Insights into investment performance of pensions

From Mr Mike Brown.

Sir, Mr Lee Mallett (Letters, May 19) complained that he found it difficult to obtain details of the investment performance of pension funds and, if such performance were more widely reported, then he would find it easier to pick the fund of his choice.

In fact there is one pension fund whose investment performance he is already entitled to know about and that is the fund of which he is a member or a prospective member. The Social Security Act of 1985 requires the trustees to produce an annual report giving information about, among other things, the investment performance of their fund.

It is quite true that he is not entitled to similar information about the funds of other employers but neither is he entitled to join the fund of any other employer. There are good reasons why employers should be given every encouragement to provide good pensions for their own employees. It is hard to think of a single reason why they should be forced to provide pensions for the employees of their competitors.

Mike Brown, director of information services, National Association of Pension Funds, 12-18 Grosvenor Gardens, London SW1W 0DH

Reality of pound/franc merger in EMS

From Lord Cobbold.

Sir, Picking up Anthony Harris's reference to my suggestion for a pound/franc merger within the EMS ("When gentlemen prefer bonds", May 26) the immediate question is whether the pound and franc together would be better able than individually to break below the Deutsche mark interest rate barrier.

The weighting of the D-Mark in the Ecu is 30.86 per cent. The weighting of the pound/franc would be 12.60 + 19.32 =

31.92 per cent. A window of opportunity has been reopened by the recent strength of the pound - up 2.5 per cent against the franc since the election and only 1.5 per cent away from the magic figure of 10 francs to the pound.

All that would initially be required is a declaration of intent from the two governments and a 1.1 per cent adjustment of the pound's central rate within the EMS parity grid (from 9.8836 to 10 in the case of the franc). It could

be done at the same time as the government moves to the narrow band.

In the medium term the pound/franc would provide an alternative to the D-Mark/Ecu in the move towards Ecu - in line with the Treasury's erstwhile preference for competing currencies and an evolutionary approach.

Cobbold, managing director, Gasacorp UK, 7 Adam Street, London WC2N 6AA

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Diamond Cruise's 19,000-tonne ship was of course already afloat, having sailed up from Tilbury overnight for the naming ceremony at Greenwich. The shipowners' president, Christian Aspegren, said he'd chosen the site, with Canary Wharf's tower dominating the background, as the place "where world time begins and where we are celebrating the beginning of a new time in the world's cruise industry".

"It is a great privilege to be on this glorious ship," declared Dame Kiri as she christened each of its hulls with a bottle of champagne - a marked contrast to the bitter cup being drunk over the water.

By Leyla Boulton in Moscow

The report by the Russian Union of Industrialists and Entrepreneurs is based on opinion polls and interviews involving 200 of Russia's biggest enterprises. It paints a portrait of an average senior manager who finds it unethical to charge "excessive" prices to his friends

It also notes that 80 per cent of managers favour privatisation, believing it will attract foreign capital. There is a widespread belief that foreign investors will avoid state-owned enterprises.

But it remains to be seen whether the government, which faces political pressures not to allow production to collapse, will carry through on its threats.

KGB to cut back agents, Page 2

**By Alexander Nicoll,
Asia Editor**

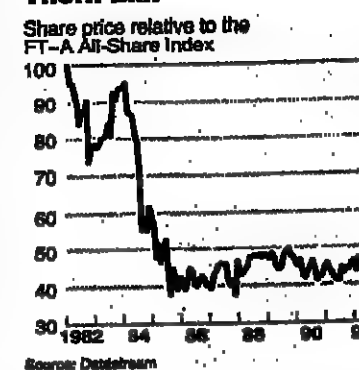
Scalfaro calls for reform

THE LEX COLUMN

MEPC

The short term impact of the Canary Wharf administration on the likes of MEPC may well be mildly positive. But it would be unwise to gamble too much on tenants flocking back from Docklands - or no longer being tempted to go there - when there is still the distinct long term possibility of a receiver simply slashing the rents. In the meantime, yesterday's decision by MEPC merely to maintain its interim dividend emphasises why investors in property companies are

FT-SE Index: 2694.2 (-4.4)

Therm EM

Thorn EMI

The weakness of Thorn's shares in the last week - in contrast to the immediate post Virgin euphoria - no doubt owes something to the second instalment on the rights. It may also reflect the market's uncertainty as to whether the stock is primarily a defensive or a recovery one. The improvement in music margins (ex Thames) vividly demonstrates its defensive appeal, but though US rental volumes

Perhaps most importantly, the arrangement will be kept separate from the industry's price review in 1994. That reinforces the impression that the companies as a group are doing their best to limit Ofwat's ability to squeeze the price formula. In part that involves judicious control of profits via restructuring provisions or a greater interest burden. It will be harder to avoid scrutiny of operating margins in the basic rate business which, in the case of the most efficient companies, are creeping towards the top end. But South West and North West have persuaded Ofwat to accept a long-term view. Shareholders should not expect the rest of the sector to enjoy similar treatment.

Policemen clash with picketers who were trying to stop buses in Valencia yesterday

By Peter Bruce in Madrid

There were some arrests

Those policies include freezing

other parties.

Continued from Page 1

Any sharp drop in the forecast occupancy rate at Canary Wharf would seriously reduce the likeli-

Banks' exposure comprises a core loan of £566m to Canary Wharf, a finance lease of £58m which is guaranteed by Barclays, a separate £450m loan from four Canadian banks and £100m from the European Investment Bank.

Continued from Page 1

Mr Scalfaro, a long-time widower and devout Catholic, inherited its 16th century palace with 1,200 rooms used by 30 former popes, four kings and eight presidents. The total presidential staff numbers 796 with a budget of L207bn (\$166m) a year. This may now be subject to scrutiny.

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World Weather		°C		°F		°C		°F		°C		°F		°C		°F							
				Boulogne	C	23	73	Frankfurt	S	25	77	Majorca	S	22	72	Oporto	R	16	60	Tenerife	S	21	70
				Brussels	S	13	55	Geneva	S	23	73	Malaga	F	23	72	Paris	R	28	77	Tokyo	C	20	68
				Buenos Aires	C	24	75	Madrid	S	24	75	Mallorca	F	23	72	Seville	S	19	66	Toronto	F	23	72
				Buenos Aires	C	23	73	Manila	F	18	64	Miami	C	26	79	Orlando	F	17	63	Turkey	S	27	81
				Cairo	S	27	81	Helsinki	S	21	70	Melbourne	F	14	57	Riyadh	C	10	50	Valencia	F	26	79
				Cape Town	S	24	75	Hong Kong	C	24	75	Moscow	R	24	75	Santiago	S	19	66	Washington	F	20	68
				Cancun	C	31	88	Imbroschi	F	22	72	Montevideo	S	24	75	Sao Paulo	S	24	75	Yokohama	C	16	61
				Caracas	C	31	88	Interlaken	F	14	57	Milan	C	25	77	Rome	F	24	75	Zurich	R	13	55
				Chiang Mai	F	22	72	Inverness	C	14	57	Minsk	C	15	59	St. Petersburg	S	15	59				
				Casablanca	F	7	45	Istanbul	C	24	75	Montreal	S	15	59	Stockholm	S	15	59				
				Cebu	S	27	81	Kobe	C	24	75	Nairobi	S	24	75	Taipei	S	24	75				
				Dallas	F	11	52	Kuala Lumpur	C	33	91	Manila	C	20	68	Saoul	S	21	70	Temperatures at midday			
				Danvers	S	10	50	La Paz	S	16	61	Mexico City	F	25	77	Singapore	S	29	79	yesterday			
				Delhi	S	27	81	Ordu	S	23	73	Johannesburg	S	19	61	Havana	S	20	68	Lowest temperatures			
				Detroit	S	11	52	Osaka	C	23	73	Kobe	C	23	73	Lima	S	20	68	C-Pairly Fr-Fog-H-Hall			
				Dublin	C	14	57	London	C	23	73	Nassau	F	10	50	Stockholm	F	25	77	S-Clear Dr-Drizzle			
				Durham	S	19	66	Los Angeles	R	18	64	New Delhi	S	24	75	Sydney	F	22	72	S-Fair Fr-Fog-H-Hall			
				Edinburgh	R	19	66	Luxembourg	S	23	73	New York	F	13	56	Taipei	S	24	75	R-Fair Fr-Fog-H-Hall			
				Fair	S	31	88	Madrid	S	23	73	Nice	S	22	72	Tangier	F	22	72	Sr-Sleet Sn-Snow			
				Florence	C	26	79	Moscow	R	18	61	Nicosia	F	28	75	Tel Aviv	S	30	86	T-Thunder			

KOREA

Friday May 29 1992

Seoul officials learnt an important unification lesson from Germany, Page 2

SECTION III

Korea has much to feel proud of but it also has ample cause for concern as the country's success has bred new problems. Whoever succeeds President Roh next February will have to face many stiff challenges, writes John Burton

Democracy takes root

A SENSE of malaise pervades South Korea in the fifth and final year of President Roh Tae Woo's Sixth Republic. That is surprising given the considerable achievements of his administration.

Democracy has taken root and is flourishing. The influence of the military, which dominated post-war politics, is declining and none of the presidential candidates has a military background. Labour and student unrest is subsiding as Koreans exercise their democratic powers - most recently by almost denying the government a parliamentary majority in the National Assembly elections in March.

The economy is still one of the world's fastest expanding, with an expected growth rate of at least 7 per cent this year following a 9.4 per cent gain in 1991. Gross national product and per capita income nearly doubled in the past five years.

South Korea is winning its own cold war with North Korea, which is suffering growing economic problems as it becomes isolated in a non-communist world. Tensions are gradually easing on the peninsula as the two sides take the first steps toward eventual unification.

They signed treaties last December banning nuclear weapons and promoting economic exchanges. Difficulties remain in implementing these

pacts, particularly procedures for nuclear inspections in North Korea which the US government believes may soon have its own bomb. But there is optimism in Seoul that closer co-operation between the two Koreas is not far off.

The reason why Koreans are worried, in spite of these favourable developments, is that the country is breeding a new set of problems.

Rapid economic growth is fuelling inflation and raising wages, which is eroding South Korea's international competitiveness. Policy decisions are taking longer to reach as the strength of the democratic opposition increases. The unification process threatens to place a heavy financial burden on Seoul.

Whoever succeeds President Roh next February and inaugurates the Seventh Republic will have to tackle these challenges as South Korea reaches a historical turning point. This is the completion of the country's transformation from a developing nation into a mature economy. But the transition is provoking new questions and doubts about Korea's future.

The next stage in the country's development is less easy to predict with confidence. Talk about Korea becoming the next Japan has become muted. Instead, attention is focused on whether South Korea can maintain the momentum that



The traditional face of Korea is now much less familiar in a rapidly developing society. A further period of possibly tumultuous change is in prospect

has made it the world's 18th largest economy. The answer will largely depend on whether South Korea succeeds in restructuring its industry.

The development of competitive advanced technologies and the establishment of profitable businesses in areas where the country can enjoy a strong competitive advantage are necessary to support its export-dependent economy.

The country must reduce its dependence on light manufacturing and heavy industries, which prospered on cheap labour.

South Korean wages are no longer low and are the second highest in Asia after Japan. This reflects the growth of organised labour following the introduction of full democracy in 1987 and the strong negotiating power workers have in an economy marked by labour shortages.

Korean companies have the breathing space to make the

necessary adjustments to their industrial structure. They are establishing factories in other low-wage Asian countries, including China and Vietnam, to keep production costs under control. Korea is targeting Asia to balance the loss of market share by some sectors in the US and Europe. South-east Asia may soon surpass the US as Korea's biggest export market.

South Korea's family-owned business groups, or chaebol, must be careful not to allow their successful expansion in Asia to dissuade them from undertaking the difficult task of reforming themselves.

The chaebol, which dominate the Korean economy, have been the main engines behind the country's industrialisation since the 1960s and their growth was fuelled by cheap government loans. But the government believes that they have become too large and unwieldy, with their activities

spread across a wide range of industrial sectors. Credit restrictions have been imposed to force the chaebol to specialise and improve their efficiency, but to little avail. Although the chaebol complain about increased financing costs as a result of the credit controls, they still borrow and invest too much in unproductive areas, the government claims.

A change might be effected if family ownership of the chaebol is reduced. Only about 30 per cent of the main chaebol subsidiaries are publicly listed and the government wants more of them open to outside investment, particularly from financial institutions such as banks. The government argues that institutional ownership will lead to improved management as family owners vacate top positions.

A more effective reform of the chaebol would be to reduce the barriers and controls that

still protect them from some competitive pressures. This would include eliminating the remaining import barriers and, more importantly, introducing full financial deregulation. An expected rise in interest rates that would follow liberalisation would probably force the chaebol to dispose of unproductive assets.

Allowing the chaebol unlimited access to foreign loans could also encourage divestments. Foreign investors are cautious about lending to the chaebol because they have high gearing ratios, a legacy from their days of easy credit. Selling assets would lower the chaebol's debt burden and attract international lenders.

However, the government is reluctant to give up its control over the economy and, in particular, command of the financial system. The strong role of the state in economic management has characterised South Korea's development.

Although government intervention proved effective in building up Korean industry, it is producing harmful side effects as the economy matures. For example, the government's powerful influence on the financial system has led to distortions in credit allocation, hampering the development of entrepreneurial small and medium businesses.

The government is committed in principle to financial liberalisation by 1997, but scepticism remains whether that deadline will be met. Deregulation and liberalisation would mean the acceptance of greater foreign involvement in the Korean economy. That is a large psychological hurdle for Koreans, who distrust outside interference, to overcome.

The pace of economic liberalisation will be determined by the unification process, which could produce contradictions in government policy. If South Korea is forced to absorb North

Korea in the next few years as a result of a political upheaval similar to that which occurred in Germany in 1989, Seoul will have to rely on foreign capital and industrial investments to help it revive the north.

This is one factor that could accelerate liberalisation. But Korea will become a more self-absorbed country as it tackles the immense task of unification. The government may argue that economic controls are still needed to co-ordinate state and corporate efforts in rebuilding North Korea.

South Korea's next president could confront perhaps the most tumultuous period in the country's history since the Korean War if unification occurs soon. Korea's great strength is the strong sense of national purpose that emerges in times of crisis, but that sentiment could rest uneasily with Korea's need to finish internationalising its economy even as it becomes reunited.

IN THIS SURVEY

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■ Reunification: Seoul avoids haste as it ponders its German lessons;

■ The economy: Aiming for a triple seven Page 3

■ Stock Market: Why it remains subdued;

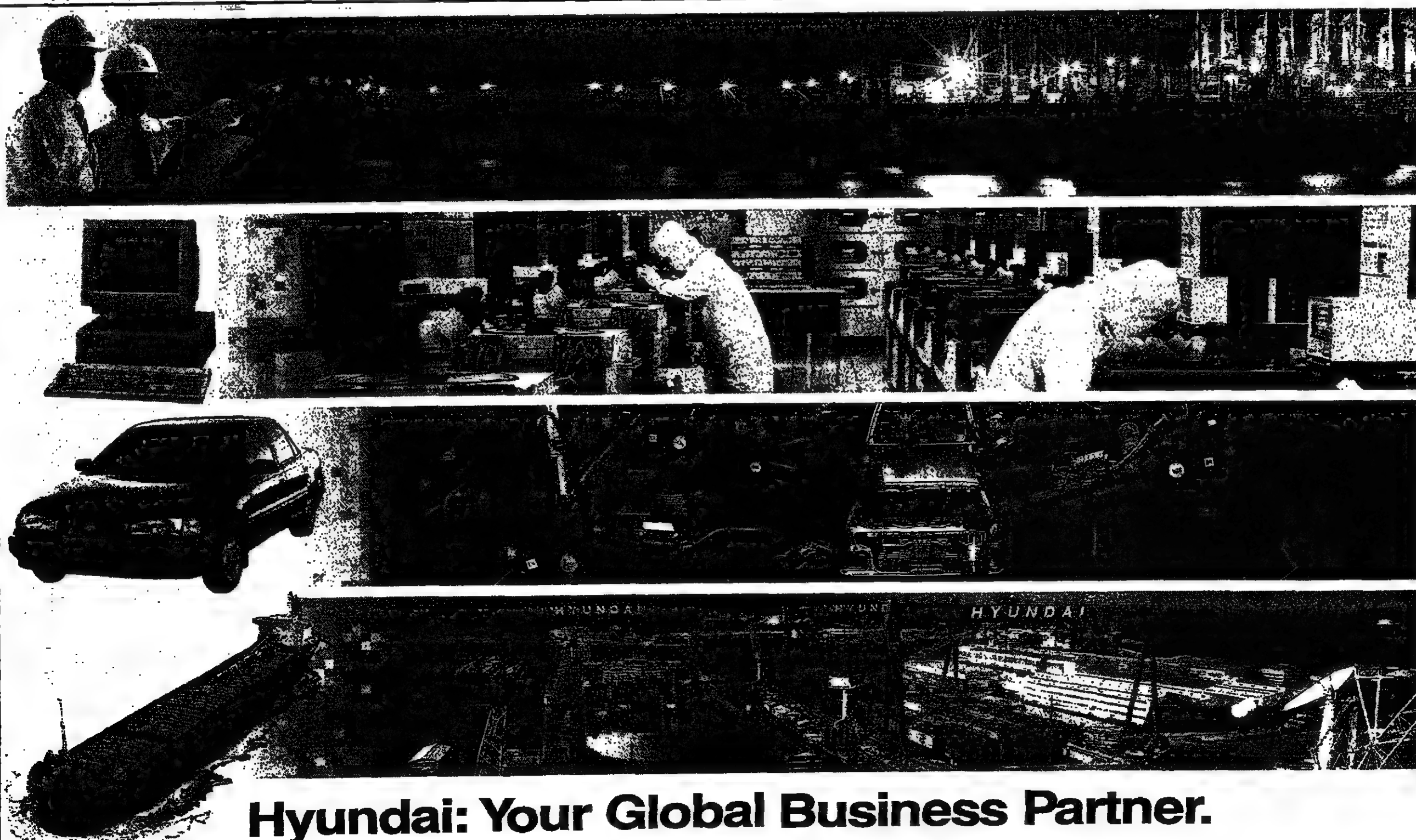
■ Industry: The advantages of North-South links;

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■ Industry: In search of a wider technology base;

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KOREA 2

The presidential battle is warming up

A tale of two Kims

IT IS fairly easy to predict who will be South Korea's next leader. He will be called President Kim, a former dissident leader and a perennial aspirant for the post. He stood in the 1987 election and lost, but saw his determination rewarded in the 1992 polls.

The only question that prediction falls to address is which President Kim it will be: Mr Kim Young Sam, the presidential candidate of the ruling Democratic Liberal Party (DLP), or Mr Kim Dae Jung, the nominee of the main opposition Democratic Party.

The answer is likely to be determined by the performance of a third candidate in the presidential race at the end of the year. He is Mr Chung Ju Yung, the billionaire founder of the Hyundai business group who recently established the Unification National Party (UNP).

Conventional wisdom suggests that Mr Kim Young Sam still has the best chance to gain entry into the presidential Blue House. One factor favouring him is the 38.5 per cent vote share the DLP received in the National Assembly election in March, the largest of any political party.

The parliamentary results indicated that support for the government may be even wider. Most of the elected independents, who received 11.5 per cent of the vote, were pro-government conservatives who had lost the DLP nomination in their constituencies.

Mr Kim could receive half of the votes if the parliamentary voting patterns are repeated in the presidential election. A plurality of votes is needed to be elected president. President Roh Tae Woo, who is constitutionally barred from standing again, won with 38 per cent in 1987 against the two Kims.

The irony with this analysis is that the DLP suffered a humiliating setback in the National Assembly ballot, as their dominant parliamentary position was reduced to a bare majority in the 299-seat legislature. This reflected public dissatisfaction with the faltering economy.

The loss could have cost Mr Kim, who managed the parliamentary campaign, the DLP presidential nomination. But he threatened to defect with his 25-member legislative faction from the DLP, which would have deprived the government of its parliamentary control, if he was denied the nomination.

His only challenger, Mr Lee

Jong Chan withdrew from the race after alleging that pressure was being exerted on delegates by the party's leadership to support Mr Kim. Mr Lee, a popular MP from Seoul, is considering an independent bid that could erode Mr Kim's support and could split the DLP.

Mr Kim's great strength is that he represents stability and continuity, which still appeals strongly to Korean voters in spite of their growing disenchantment with the political establishment. His political base is the party of Pusan in the south-eastern Kyongsang region, the area that has produced all of South Korea's political leaders.

Regionalism is highly influential in Korean politics. It appears certain that a President Kim, due to his political weakness within the DLP, would keep in power the senior bureaucrats recruited by President Roh from his native Kyongsang city of Taegu.

Mr Kim's handicap is that he has become unpopular due to his political machinations in the last few years. The one-time opposition leader merged his Reunification Democratic Party with President Roh's party to form the DLP in 1990.

This helped give the government a parliamentary majority, a position it had lost two years previously. The apparent incentive for Mr Kim's action was a promise that he would be the DLP presidential nominee in 1992. But the public viewed Mr Kim's support of the government as a negation of their democratic will expressed in the 1988 National Assembly elections, a factor that contributed to the DLP's setback in March.

Mr Kim could become a victim of rising public cynicism about the country's political leadership. One recent poll revealed that more than half the public was dissatisfied with the two established political parties. It is the main reason why Mr Chung's UNP has attracted considerable support in the few months since its creation. DLP officials fear that Mr Chung's candidacy will split the conservative vote, delivering the election to Mr Kim Dae Jung.

Mr Chung is an unlikely can-



Kim Young Sam: DLP presidential candidate



Kim Dae Jung: nominee of the opposition Democratic Party

didate to attract protest votes. He is the 76-year-old autocratic founder of Hyundai, South Korea's second largest conglomerate or chaebol. The chaebol are regarded by the public with suspicion because of their close links with the country's earlier authoritarian governments. For example, Mr Chung asked the government to use the police to suppress strikes at Hyundai plants in the 1980s.

Mr Chung has still proved adept in tapping the public discontentment about the political establishment.

He has adopted an unashamedly populist approach in his well-financed parliamentary and presidential campaigns. He

promises to reduce housing rents and reverse South Korea's trade deficit with Japan, the country's former disliked colonial master. He pledges to reform the financial system that has benefited his family.

Although government efforts to curb the chaebol are one reason for Mr Chung's new political role, he has recently spoken in favour of limiting their economic power. That sentiment sits uneasily with the UNP's avowed goal of reducing the state's economic controls.

"It isn't business that should be regulated, but government," said Mr Chung Mong Joon, a son of Mr Chung senior and one of the 32 UNP members in the National Assembly.

Mr Chung's appeal reflects national pride. His rags to riches story personifies South Korea's phenomenal growth in the post-war period. He has successfully contrasted the rapid rise of Hyundai into the country's biggest exporter with the government's patchy record on inflation and the trade deficit. "Many Koreans want to elect a strong leader who will give the country a sense of purpose like President Park Chung Hee did with his industrialisation programme 30 years ago. They see that figure in Chung Ju Yung, who had good relations with Park," said one Western diplomat.

The government's recent attempts to punish the Hyundai companies and the Chung family for alleged financial violations has increased Mr Chung's popularity since it casts him in the role of underdog *vis-à-vis* the political establishment.

The purpose of the government's harassment campaign was to prevent Mr Chung from using Hyundai's considerable financial and personnel resources in his campaign. Some DLP members concede that action was a strategic error. "We should have tried to accommodate him instead of alienating him," said one party official.

That mistake may come back to haunt the DLP if Mr Chung siphons off enough votes from the ruling party to deprive it of another term in the Blue

House. The UNP's voting strength in the National Assembly should make the DLP worry. The UNP transcended political regionalism by doing well in all sections of the country except for the south-western Cholla region, the stronghold of the Democrats.

Mr Chung's fortunes could still dim if Koreans decide that they don't want to see big business replace the military as their rulers. It is likely that the other chaebol, fearful of the political influence that Hyundai could have, will persuade their large workforces that it is not in their best interests to vote for the UNP.

However, there is little doubt that Mr Kim Dae Jung would be pleased to see Mr Chung continue to chip away at the DLP's strength. The Democrats also benefited from discontent with the government in the National Assembly elections. The party gained 29.3 per cent of the vote, with a strong showing in Seoul in addition to its Cholla base, and increased its parliamentary representation to 97 seats.

Mr Kim is doing his best to correct the erroneous impression, the result of the former military government's propaganda, that he is a leftist. His position papers are moderate in tone and he is unlikely to introduce radical reforms if elected president.

The prospect of sitting in the Blue House is even encouraging him to mend relations with the military, who kidnapped and nearly executed him in the 1970s. Although the prospect of a military coup if Mr Kim is elected has probably diminished for good in the new democratic South Korea, he is taking no chances by recruiting former generals into the Democratic Party.

Mr Kim Dae Jung faces the same problem as the other Mr Kim of being an old face on the political stage. His wisest course would be to sit back and hope that the DLP and the UNP tear each other apart, leaving him to pick up the spoils on election day.

Mr Kim should not rest too easily given the notorious fluidity of Korean politics. Some analysts expect that Mr Chung, concerned about the possible election of Mr Kim, may eventually withdraw from the race and give his support to Mr Kim Young Sam in return for political favours.

John Burton

TRADE

Threatened by China

KOREANS have long been used to living between a geopolitical hard place and a rock, squeezed as they are between China and Japan. They are now finding to their dismay that the trade position with these two big neighbours is equally uncomfortable.

Japan alone accounted for 90 per cent of South Korea's \$9.6bn trade deficit last year, confirming that industry remains dependent on Japanese equipment and components in spite of efforts to diversify suppliers. A 2.1 per cent drop in the value of exports suggests that South Korean companies are finding it hard to compete in Japan against Japanese branded goods made in south-east Asia.

The Chinese threat is a new one, with low-cost goods making inroads into Korea's domestic market as well as undermining its exports to Japan and elsewhere.

A loss of market share in some sectors in the US has added to Korea's discomfort, and there is little prospect of early relief from Washington's allegations of dumping and complaints about market access.

A partial solution to these problems, according to Mr Deuk-Hwan Yoo, the assistant minister for trade policy, is export market diversification, a trend which is beginning to be discernible.

Ministry of Trade and Industry (MTI) figures show that the trade deficit for the first quarter of 1992 narrowed to \$3.84bn from \$4.33bn in the same period last year. This, officials say, was largely due to increased exports to markets such as south-east Asia, which in March overtook the US as Korea's largest export area.

There have been sharp increases in trade with the European Community and central and eastern Europe. Other areas which are seen as priorities for further development are the Middle East, South America and Africa. However, South Korean officials concede that none of these regions offers the potential of the US and Japan.

In addition, areas such as the EC, with a variety of cultures and languages, pose problems for individual Korean companies, most of whom are accustomed to the homogeneous markets of the US and Japan. Mr Gilles Anouil, the EC representative in Seoul, notes that Europe "wasn't even on the map" for most Korean companies until 1989, when the Economic Planning Board produced its first report on the single market.

Bilateral trade has increased by 35 per cent over the past two years as electronics and car manufacturers began to see western Europe as an antidote to a sluggish US market. But the rise has not been without rancour. Korean officials say they are still concerned that "EC integration could result in a fortress mentality". And a senior MTI official contends that there are "too many EC anti-dumping cases against Korean companies and the penalties are too high".

The need to avoid such actions is one factor behind increased Korean interest in direct investment in Europe, according to Dr Moon-Soo Kang of the Korea Development Institute. He believes businesses "are beginning to understand that they need a presence in the EC" to complement trade links.

Mr Anouil has detected a change in attitude, and says "most of the big companies accept that trade and investment now go hand in hand".

The number and size of Korean investments in Europe are relatively low. Official figures show that Europe accounted for only 11.8 of the 1,468 direct foreign investments made by Korean companies up to June 1991.

The high cost of western European labour, even relative to the US, accounts for some of the reluctance on the part of Korean companies to invest in the EC. The opening up of eastern Europe, on the other hand, has generated a good deal of interest.

This is explained in part by the fact that the Seoul government has been keen to sign trade agreements with countries which had formerly maintained close relations with North Korea. Added to this has been the prospect of using eastern Europe as a low-cost assembly and production centre, primarily for exporting into the EC. Some deals have materialised, such as Samsung's decision to build refrigerators in Czechoslovakia. But Mr Anouil says many Korean companies are having second thoughts about rapid expansion in eastern Europe.

Financial constraints, including high domestic interest rates and restrictions on overseas borrowing, are considerable. In addition, the Seoul government has rejected business requests for support to enable them to participate more extensively in eastern European privatisations.

The parlous state of some eastern European industries is a deterrent. Samsung Electronics, for example, continues to study prospects in the region, but it has determined not to "set up production facilities in a country without a basic electronics industry, no matter how low the wages are".

The lure of the US is proving hard to break. Mr Joon-Suk Jung, director of MTI's Europe division, says Korean companies still find the "US much easier compared with the EC, let alone eastern Europe".

An early economic recovery in the US could slow the diversification drive, although it is unlikely to reverse it. The persistence of potentially disastrous trade disputes with the US, such as the latest allegation that Korean semiconductor manufacturers are dumping memory devices in the US market, is an incentive to maintain the policy.

So is the possible message behind the recent loss of market share in the US and Japan. As a Western diplomat said: "A country's performance in the free business environment of the US measures its current competitiveness, while the performance in Japan tells you how it will do in future."

Robert Corzine

This announcement appears as a matter of record only

May 1992

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KOREA 3

Seoul avoids haste over reunification, writes John Burton

Hard lesson from Germany

THE two Koreas are agreed on one subject: they both want to avoid North Korea being rapidly absorbed by the South.

It is ironic that officials in Seoul, who once hoped for a quick downfall of the Pyongyang government, now have an interest in preserving it for at least another decade while the two Koreas gradually integrate.

"We may once have wished for the North Korean government's instability, but then we saw what happened between East and West Germany. We have learned our lesson," said Mr Yu In Taek, who is a director of analysis at the National Unification Board, the cabinet-level agency responsible for

relations between the two Koreas.

The South Korean government sent dozens of study teams to Germany in the wake of its reunification. It convinced Seoul that a rapid takeover by South Korea of the north, if it suddenly collapses as its economic problems mount, would be disastrous.

"Our economy couldn't cope with a quick unification. We would face bankruptcy," said

Mr Tae Hwan Ok, the director of research at the Research Institute for National Unification, the government advisory agency on the unification issue.

Mr Ok estimates the cost to South Korea of supporting the North at between \$30bn-\$50bn annually during the first decade if unification occurred soon. He said that unification should take place until at least 2020 if Seoul wanted to avoid adverse economic consequences.

Although Mr Ok's analysis is more pessimistic than most, other studies have concluded that South Korea would pay a heavy price for early unification. The Economist Intelligence Unit (EIU) conservatively estimates that South Korea would have to spend between \$15bn-\$26bn annually in the 1990s to improve North Korea's industrial base and infrastructure and provide social services.

A report by the Korean Development Institute (KDI), the government-affiliated think tank, concluded that even if unification were postponed until 2001, the Seoul government would need to spend \$240bn during the following decade to support an un-reformed North Korea.

"Unification presents us with more difficult problems than it did to Germany," said Mr Ok. South Korea's population is only twice the size of the North's, while West Germans outnumbered East Germans by 4:1. North Korea's industrial structure is much worse than East Germany's, while the rebuilding of its road and rail network will take longer because of North Korea's mountainous terrain.

'Our economy couldn't cope with a quick unification'

The most important difference between Korean and German unification is that South Korea is poorer than West Germany. While Bonn spends about 10 per cent of its budget on unification, the costs involved in a rapid absorption of North Korea would consume more than half Seoul's budget of \$44.5bn. Consequently, taxes would have to be raised, while the country's debt would increase as Seoul sought foreign loans to finance the restructuring of the north. The overseas expansion of the South Korean business groups, or chaebol, would

be blunted as they concentrated on developing industries in the north.

There is concern about the psychological gap between the two Koreas. The isolation of North Koreans, who have almost no access to information from abroad, means that "the difference in attitudes between North and South Koreans has become immense," said Mr Yu.

The daunting task that awaits South Korea has persuaded officials that gradual unification is the only course. They claim that the public feels the same way. "Reunification is a sensitive and volatile issue because there is a strong emotional urge to see our country become one again," argued Mr Kim Hakjoon, the chief press secretary for President Roh Tae Woo. "But the German example has given the people a more realistic attitude toward reunification."

The government believes the pace of economic integration will accelerate once the issue of North Korea's nuclear programme is resolved. "North Korea will not be able to withstand the diplomatic pressure being exerted from all sides to open its nuclear facilities to full inspection. We expect the nuclear issue will no longer be



Friendly gesture: South Koreans crossing into the north

an obstacle by the end of the summer," said Mr Kim. Economic co-operation would consist of growing inter-Korean trade, participation in infrastructure projects such as development of the Tumen River basin, and the establishment of South Korean light manufacturing factories in North Korea.

This should improve North Korea's industrial base and lead to higher living standards, which are one-fifth of those of South Korea on a per capita of gross national product basis. The KDI predicts that if sufficient economic progress is made in North Korea, then unification in 2001 would cost the Seoul government about \$90bn by 2010.

The opening of the North Korean economy would be

accompanied by moves toward a confederal linking of the two Koreas. Controls would be maintained on labour movements between the two halves of the peninsula during this transition phase, while the two currencies would remain separate but traded at a fixed rate. Political co-operation would eventually lead to *de jure* unification after the turn of the century.

The success of this plan outlined by Seoul depends on the North Korean government reforming itself in step with the economy, while the population remains patient with the slow improvement in their living standards. Economic reform would not unleash the popular uprisings that characterised the eastern European bloc in 1989-91 because the

North Korean internal controls are comprehensive and the population docile, said Mr Yu.

Some independent analysts believe that Seoul's plan of gradual rapprochement is unlikely to succeed. Mr Aidan Foster-Carter, director of the Leeds University Korea Project and author of the EIU report, *Korea's Coming Reunification*, said that North Korea would probably collapse economically and politically by 1995 much as East Germany did in 1989.

He predicted that Kim Jong Il would not last long as North Korea's leader after the death of his father, Kim Il Sung. Although his successors would be more reform minded, the changes needed to revive the North Korean economy and keep the population satisfied would be too great to undertake on a gradual basis. The inability of the North Korean system to respond to the economic crisis would leave no alternative but for Seoul to absorb the country at once.

Mr Foster-Carter said that South Korea had several advantages over Germany. The strong role of the state would make it easy to co-ordinate government and corporate investments in North Korea, while the potent appeal of Korean nationalism and Confucian values would encourage Koreans to share the burden of unification without much protest. Against all the odds, Seoul would be able to handle an early unification due to these sociological factors, he concluded.

ECONOMY

The target is a triple seven

OPTIMISM is increasing that South Korea's overheated economy is gradually cooling down. Although the country had an enviable growth rate of 8.4 per cent last year, the brisk economic activity, fuelled by high inflation rate of 9.7 per cent, steep market interest rates of 17.5 per cent and a widening current account deficit of \$8.8bn as import growth outpaced exports.

These worrying statistics for a country whose livelihood is heavily dependent on exports in spite of the growing importance of the domestic market. South Korea's international competitiveness has been eroded in the last five years by a jump in wages as workers sought to keep up with higher consumer prices and climbing housing costs. The inflationary pressure was fuelled by an expansion of the money supply.

However, the government claims that 1992 will mark the turning point in regaining control. "The Korean economy is in a process of readjustment. We are not pessimistic about its prospects," says Mr Kim Chong In, a legislator who recently served as the senior presidential secretary for economic affairs.

The Economic Planning Board (EPB), the main economic policy agency, speaks of achieving a triple seven economy this year, meaning a 7 per cent growth rate, 7 per cent inflation, and a \$7bn current account deficit. That assessment can probably be dismissed as election talk and even the government is hesitating to adopt these targets as its official goal.

There are encouraging signs that South Korea is approaching the EPB guidelines, although still falling short of them. The economy grew by

been bolstered by wage rises and money earned in the speculative property market over the last few years.

The state has sponsored an austerity campaign that has focused on conspicuous consumption, including the purchase of imported luxury goods. But this has had only a marginal impact. The slight fall in private consumption expected this year is mainly the result of slower growth in disposable income caused by high inflation and lower wage increases.

The economic slowdown is expected to narrow the trade deficit and the current account deficit. Exports grew by 11 per cent to \$16.8bn in the first quarter of 1992 due to increased shipments of cars, ship and petrochemical products, outpacing the 6.6 per cent rise in imports to \$18.5bn.

South Korea will have difficulty sustaining this performance. Lower oil prices were largely responsible for the decreased import growth in the first quarter. A year ago, South Korea was stockpiling oil in response to the Gulf crisis as oil prices were hitting their peak. KDI expects imports to rise by 9.7 per cent to \$20.6 per cent this year, against a 16.7 per cent increase in 1991, due to falling purchases of capital goods from abroad. Exports will rise by 10.4 per cent to \$20.6bn, reflecting a gradual recovery in the global economy and a depreciation of the won.

Exports could grow faster if South Korea managed to tame inflation, which is the government's number one economic priority, according to Mr Choi Gak Kyu, the vice-minister and head of the EPB. The battle against inflation rests on tighter fiscal and monetary policies on the demand side and containment of wage increases on the cost side. That may be a tough task to achieve in an election year and with the government's authority weakened by its disappointing result in the National Assembly elections two months ago.

The government is seeking to cap wage growth at 5 per cent during this year's pay negotiations. Most independent economists believe the actual rise will be closer to 10 per cent, although this is still down from the 20 per cent annual pay growth that workers received in the late 1980s.

The government is arguing that wage demands should be lower since housing prices are starting to fall. It claims this is the result of its plan to build 2m housing units in 1989-91, although critics contend the project helped fuel inflation and drove up wages as workers fled industry for more lucrative construction jobs.

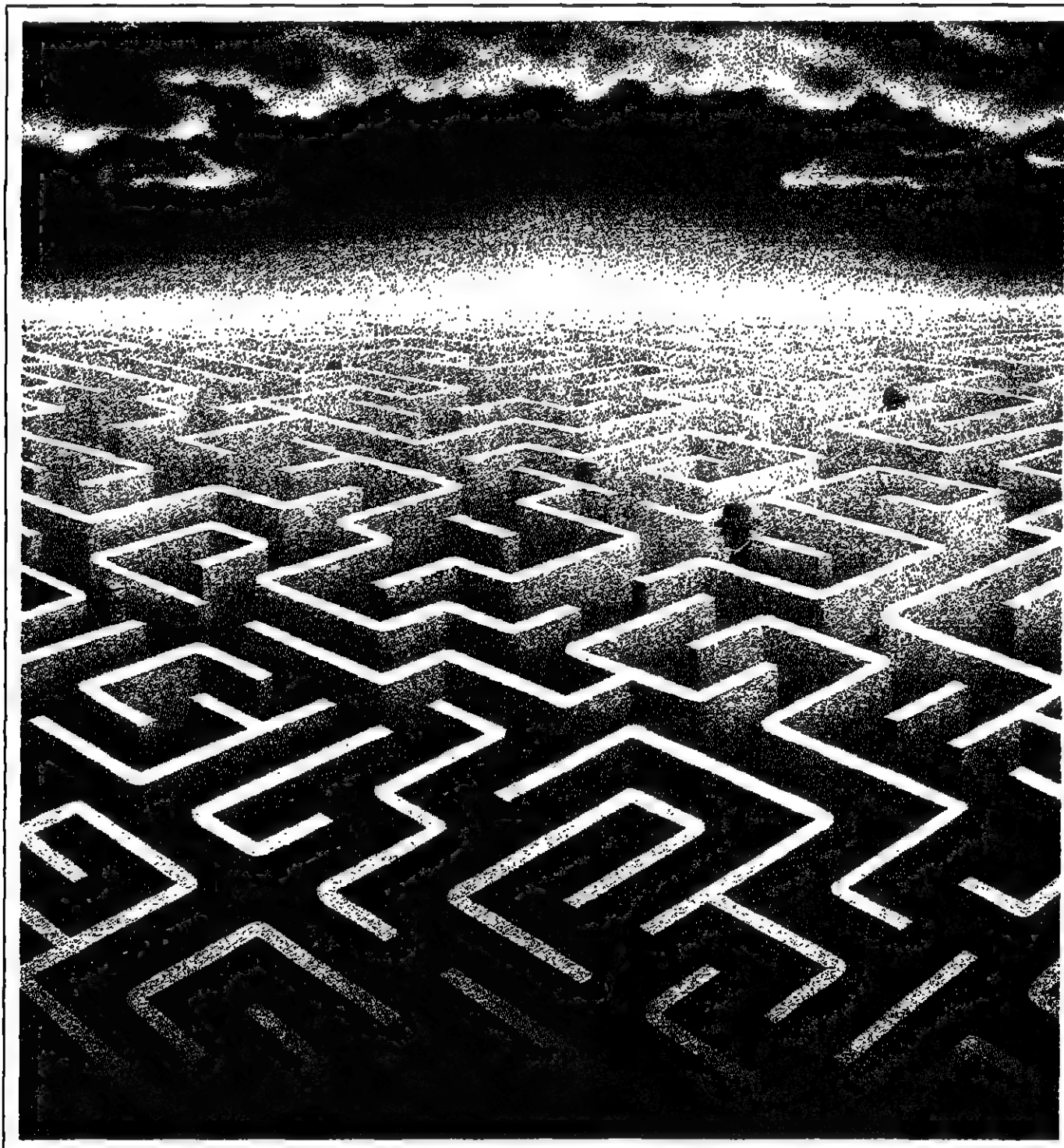
The government must resist the temptation to increase the money supply in an election year. It has committed itself to limit this year's growth in the M2 measure of money to 18.5 per cent against 18.6 per cent in 1991. This follows an average growth rate of 19 per cent in the second half of the 1980s. Mr Cho Soon, the Bank of Korea governor, is dedicated to a tight monetary policy and is willing to see companies go bankrupt to maintain it. That view could prove unpopular with his political masters at the Ministry of Finance.

Pressure on the ministry from senior government officials to ease lending, at least to small and medium businesses, could increase as the wave of expected bankruptcies mounts in the approach to the presidential election in December. Some members of the ruling Democratic Liberal Party argue that monetary policy should remain flexible.

They argue that an excessively tight money supply could slow growth below the 6.8 per cent to 7.2 per cent range that is considered optimal by the EPB to absorb the country's young labour force.

Another obstacle to keeping the money supply under control is the seepage of money from the country's sizeable underground economy.

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The government must resist increasing the money supply in an election year

7.5 per cent during the first quarter. The inflation rate of 9.7 per cent during the period was almost half that of the 4.9 per cent rate a year ago. The current account deficit shrank by 14 per cent to \$3.2bn as the growth in exports surpassed that for imports, narrowing the trade deficit by 23 per cent to \$2.6bn.

The Korean Development Institute (KDI), the government-affiliated research organisation, recently revised its forecast for the year based on the favourable first-quarter results. It predicts a gross national product growth rate of 7.5 per cent, an inflation rate of 8.7 per cent and a current account deficit of \$5.4bn. But some of the reasons for the improvement should still make government officials pause.

The slowdown in economic growth is mainly due to cut backs in fixed investment rather than personal consumption. The government has clamped down on the construction spree, which was a main source of economic expansion in the last few years. The state is curtailing residential investments following the completion of its three-year programme to construct 2m housing units, while commercial and infrastructure projects are less affected by investment restrictions.

The growth rate in construction is expected by the KDI to be halved to 5.4 per cent this year. The growth in industrial investments is declining from a rate of 12.8 per cent in 1991 to an estimated 9.7 per cent in 1992, reflecting the economic slowdown and high interest rates. This follows several years of healthy industrial investments as Korean companies sought more automation in their factories.

The growth in personal consumption remains stubbornly high, with the KDI predicting an increase of 8.8 per cent against a 9.4 per cent rise in 1991. The government has vainly sought to curb consumer spending, which has

KOREA 4

Why the stock exchange is still subdued

Unnatural silence

KOREA'S reputation as the land of the morning calm may strike visitors caught up in one of Seoul's rush hour traffic jams as singularly undeserved. But it sums up the mood on the Korean stock exchange (KSE). Its performance this year has been subdued despite the infusion of funds from abroad after the limited opening of the market to foreign investors in January.

The composite index has hovered around the 600 level for much of the year, compared with an all-time high of 1,008 in April 1989. Interest rates at around 16 per cent, a relatively low GDP growth rate of about 7.5 per cent and political uncertainty surrounding December's presidential election explain the poor performance, according to local brokers.

Their foreign counterparts say the same factors have put off many international investors, who have also been deterred by the remaining government restrictions on their activities. These include a 10 per cent limit on foreign ownership of individual shares and a three per cent ceiling on holdings in a Korean company by any single foreign investor.

Other barriers to greater foreign participation include a requirement to secure an investor identification number and a capital gains tax which has proved to be a big deterrent to investors from Germany, Japan and Hong Kong, countries which do not have double taxation treaties with South Korea.

Some foreign investors have also been annoyed at having to trade under their real names, rather than through the usual

nominees, though it appears that this requirement is being eased, according to Mr Peter Thorn, the chief representative in Seoul of brokers W.I. Carr.

Another factor which has dampened the interest of those investors who missed the first wave of buying is the fact that foreign holdings in the most liquid stocks quickly reached their ceiling, forcing latecomers to pay a premium in the over-the-counter market. Ministry of Finance officials note, however, that only 18 companies out of the 688 listed have reached their foreign quotas.

Ministry figures show that foreigners invested \$917m as of May 6, while withdrawing only \$125m. The net foreign position at the end of April represented just 0.73 per cent of the market's capitalisation, suggesting that government fears that a "wall of Japanese money" would be used to pick off the boldest bits of Korean industry were overstated.

The lacklustre performance of the composite index so far this year conceals sharp price rises in the shares of some smaller companies, a sector in which foreign buyers have been particularly active. Mr Thorn notes that the shares of some smaller companies are trading on "multiples of only six, seven or eight and are extraordinarily cheap".

The low price/earnings ratios are largely the result of the sector having been ignored by domestic investors, who have traditionally focused instead on the absolute price of the more liquid shares of large companies.

Foreign frustration with the smaller companies has struck

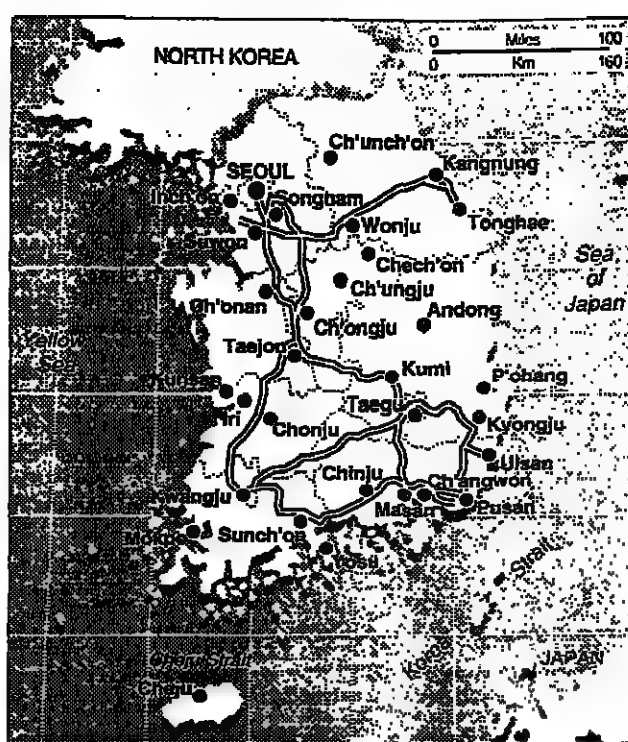
a welcome chord with the government, which is keen to encourage greater capital flows to small and medium-sized businesses as part of its policy to reduce the economic dominance of big conglomerates.

The initial pattern and volume of investment from abroad has also done much to calm government fears over the impact of market liberalisation, and has strengthened the hand of those officials who would like to see the stock exchange opened more widely to overseas funds.

Mr Phillip Smiley, branch manager of Jardine Fleming Securities in Seoul, says: "The commitment shown by most foreign investors to stay in the market" has largely dispelled government worries that "hot money" from abroad would wreak havoc in the domestic economy.

But few brokers, whether foreign or domestic, expect radical reforms to replace the government's cautious approach. "The officials have learned much over the past three or four months," says Mr Thorn. "The Ministry of Finance is now saying to brokers 'how can we make things better?' But there is still a reluctance to give up control."

The government is under pressure from foreign brokers to raise the 10 per cent limit on overseas ownership to 25 per cent, according to Mr Duncan Ross, manager of Baring Securities in Korea. But a senior finance ministry official countered that "it is a little hasty to talk about expansion after only five months", and said investors "should not expect such a decision this year".



The lack of movement on the issue is unlikely to stop the steady inflow of foreign funds, but it leaves the KSE standing out among other Asian markets, such as Hong Kong, where large international investors can move in and out of big blocks of highly liquid stocks with ease.

US-based investors, in particular, have been put off by the lack of opportunities to invest \$50m in one stock, according to Mr Smiley. The fact that Erisa-regulated US pension funds have been unable to comply with Korea's standing proxy rules, which conflicts with accepted American practice, has also been a barrier to US investment. But Ministry of Finance officials say a change in the rules this month should solve the problem.

Nonetheless, US investors represented 20.2 per cent of

total foreign investment at the end of April, while their British-based counterparts accounted for 42.3 per cent. New Zealand, through which some Hong Kong money is reportedly funnelled to avoid the Korean capital gains tax, represented 14.2 per cent of the total. But Japanese investors had come forth with little more than \$1m, according to the ministry.

The simplification or removal of the remaining regulatory restrictions will continue to be a top priority of the government, according to Mr Kim Tae-hyun, the director of the Ministry's Securities Policy Division. But he concedes that there has been "no progress" on the avoidance of double taxation for Japanese, German and Hong Kong investors.

Robert Corzine

How to restore industrial competitiveness

The advantages of North-South links

IF South Korea's industrialists had their way, the hesitant diplomatic dalliance between North and South would give way to an early economic bearing.

The most optimistic of the southern visionaries see close economic links with the North as the basis for a resurgence of international competitiveness. Such co-operation, say its proponents, would give South Korea the best of two seemingly contradictory economic worlds.

First, it could restore Korea's declining competitiveness in traditional export items such as footwear and clothes by shifting production to the North, instead of to low wage countries in Southeast Asia. The application of even modest South Korean technology to the North's abundant supply of cheap and disciplined labour would lead to big productivity gains, say many Seoul economists.

They believe that once such low-end but still lucrative export markets were secured, South Korea industry would be more confident about undertaking risky investments in high-technology areas.

A by-product of the process would be the economic upliftment of 20m North Koreans, who would constitute a virtually captive consumer market for the South's industry. In addition, southern access to the North's mineral and other natural resources would lessen its dependence on imports, while defence spending, which constitutes a quarter of government expenditure, could be reduced substantially.

Such a rosy scenario, however, assumes an orderly development of links with the North, rather than any sudden lurch towards unification and the attendant risks of massive economic dislocation. And it may underestimate the difficulty of working within the North's troubled economy.

Figures from the Economic Planning Board (EPB) in Seoul suggest that North Korea's gross national product shrank by 3.7 per cent in 1990, when it was hit by raw material and oil shortages caused by a change from barter to hard currency trade with the former Soviet Union. Mr Byung-Eae Kim, director of the EPB unit monitoring the North's economy, guesses that growth last year was "at best at a standstill".

The government-funded Korea Development Institute estimates that the North's GNP was \$27.5bn in 1990, about a tenth of the South's, while GNP per head was \$1,273, a fifth of the \$5,569 official figure for South Korea.

Trade between the two economies has been minimal, and

has generally been carried out through third countries such as China, Japan and Singapore. EPB figures for intra-Korean trade last year indicate that the South received \$168m worth of goods - mostly non-ferrous minerals, gold, silver and coal - while sending \$26m worth of mainly chemicals, textiles and home appliances to the North. Mr Kim says the growth of direct trade will depend on the pace of North-South talks this year, though a tentative agreement has been reached to set up a clearing account to facilitate greater exchanges. However, agreements on the avoidance of double taxation, commercial arbitration and the protection of investments will be required before Seoul approves the first joint ventures, he says.

The need for additional negotiations has not put off southern industrialists, especially those who believe they

The North's GNP shrank by 3.7 per cent in 1990 and last year growth was 'at best at a standstill'

can create on their own doorstep a Korean version of southern China's fast-growing Guangdong province.

Mr Kim Woo-Chung, founder and chief executive of Daewoo Group, made a much-publicised trip to the North last January, during which he tentatively agreed to set up joint ventures in a number of light industries at the special economic zone which North Korea has proposed building at the port of Nampo. He also discussed mining projects and a scheme in which 10,000 North Korean workers would be used on a Daewoo contract to build a highway in Pakistan.

The other big conglomerates, including Hyundai, whose founder was born in the North, are said to be equally keen despite a lack of hard information about the state of North Korean industry. Daewoo's Mr Kim Woo-Chung reported that productivity at the factories he visited seemed to be about half that of equivalent plants in the South, though he predicted that North Koreans would have little difficulty in adapting to more modern technology.

Rivalry among the Korean conglomerates (and possibly foreign companies) to secure North Korean partners is likely to be heightened by the fact that most industrial sectors have only a few main companies, thus encouraging early link-ups.

The Seoul government says

it will gauge the success of small-scale joint ventures before approving any big industrial projects or partnerships with the North. And it will need to know much more about the soundness of individual North Korean companies, says Mr Kim at the EPB.

But Pyongyang has made it clear that it has an ambitious development agenda of its own. Mr Kim Dal-hyon, the North Korean deputy prime minister responsible for the economy, said recently that Pyongyang would welcome broader foreign investment. He said the invitation included investment from the US although that would have to await a resolution of the nuclear issue and the lifting of a US ban on most commercial contacts with the North.

Such statements, however, indicate just how far the North Korean government is prepared to go to attract foreign investment, which it believes can be confined to the SEZs or other specific areas, such as proposed tourist developments in mountainous areas revered by both North and South Koreans. South Korean companies accept that that will be the pattern for the first projects. But many economists in Seoul doubt whether Pyongyang can keep the bulk of its population isolated from foreign influences for long, especially as industrial logic will dictate the location of any large-scale projects.

In the longer term, the focus for South Korean and foreign investment in North Korea could switch to the Tumen River basin along the border with China and Russia. A plan put forward by the United Nations Development Programme calls for the phased construction of a cross-border free trade zone near the mouth of the river. The zone would then serve as the base for developing the vast natural resources of the sparsely-populated hinterland of the region.

Regular talks, which include South Korean and Mongolian representatives, are being held on ways of developing such a zone, which the UNDP estimates could cost \$300m over 15-20 years.

That kind of talk clearly excites South Korean companies. It also pleases the government, which views any development that stimulates the orderly opening up of the North as positive. "Recent events in Germany show us that unification can take any form and can proceed at any speed," says Mr Kim at the EPB. "There will always be a painful transition, but the costs can be much lower if the process is orderly."

RC

The population boom has put strains on Seoul

World's fifth city

WHEN Seoul marks its 600th anniversary as the Korean national capital in 1994, it will also be celebrating its position as the fifth biggest city in the world, with a population approaching 11m.

The city's role as an important Asian urban centre is expected to grow during the next decade, especially if the two Koreas are reunited. By 2001, its inhabitants are expected to number 14m.

But Seoul's phenomenal and rapid expansion since the end of the Korean war in 1953 has brought a host of urban ills in its wake. "Our biggest problems are transportation, housing, pollution and refuse collection," says Seoul Mayor Rhee. "The city's problems stem from the population explosion the city has experienced in the past 35 years."

While the city's population stood at 1.5m in 1955, it swelled rapidly thereafter as the country embarked on a massive industrialisation programme, with factories concentrated in the main cities. As early as 1963, the population had already doubled to 3m and the city's boundaries were also doubled to accommodate the inflow of people moving from rural areas. The result was the transformation of Seoul from a compact city of traditional one-storey wooden houses into an urban sprawl dominated by high-rise buildings and the brownish haze of air pollution.

In the process, Seoul has lived up to its name, which means capital in Korean, by becoming the focal point for all aspects of Korean society. The greater Seoul region, which also includes the port city of Incheon and other towns in the surrounding province of Kyonggi, has more than 12m people, accounting for almost 45 per cent of the South Korean population.

The region is responsible for

more than half of the national economic output, with 60 per cent of the country's industrial facilities located there. Besides being the political, corporate, financial and media capital of South Korea, the Seoul region has almost three-fifths of the nation's universities and close to half its theatres.

The speed of the city's growth has defeated earlier attempts to control its development. Urban planning "was difficult because conditions were changing so quickly," explains Mayor Rhee. The city adopted in 1990 a master plan that establishes guidelines until the turn of the century. But the possibility of unification could also render these proposals

Congestion is becoming worse, so the plan is to extend the subway

obsolete since it could lead to changes in population growth and a shift in expansion to areas north of the city.

The fastest growing area of Seoul since the 1970s has been the Kangnam region south of the Han river, which bisects the city as the Thames does London.

While 80 per cent of Seoulites lived in the Kangbuk district north of the Han in 1966, the city's population is now evenly divided between both sides of the river. The construction of the stadium and other facilities south of the Han for 1988 Olympic Games helped accelerate the population move across the river, while transforming

Kangnam into the preferred residential area for the city's middle class.

The development of Kangnam has been accompanied by efforts to create specialised districts within the area that would form the core for several satellite communities. For example, most national government offices have been moved to Kwachon, just south of the city boundary.

The city has built 400,000 housing units, most of them south of the Han, in the last three years, raising the total number of housing units in the city to 1.68m. Another 500,000 housing units are planned to be built by 2001 as demand increases due to the disappearance of the extended family living under one roof.

Officials, however, hope that the city's population may reach only 12m, instead of the projected 14m, by the turn of the century if more people are encouraged to live outside the city's boundaries.

One means of further dispersing the population would be the construction of a high-speed rail link between Seoul and Pusan. This would bring the cities of Chonan and Taejon within 40 minutes' commuting distance of Seoul and make them more attractive places to live for those working in the capital.

But Seoul must still solve its transport problems, which now make commuting a nightmare. Its roads are inadequate to handle the vehicles that carry 75 per cent of the passenger traffic within the city. Congestion is becoming worse as the number of cars reaches 1.4m,

although half of the 18m daily commuting trips in Seoul are still made on buses.

"Our most important project in the 1990s is to expand the subway system and make it the main means of travelling in the city," says Mr Chang Seok Eyo, director of the city planning division of the Seoul Metropolitan Authority.

The four lines of the Seoul subway, with 168.6km of track, now carry 25 per cent of the city's passenger traffic. Another four lines will be added by 1995 at a cost of Won5.6 trillion, increasing the size of the system to 332.6km. This should handle about half of the passenger traffic.

The addition of a further 120km of track by 2001, which will make the Seoul system as extensive as Tokyo's and one of the largest in the world, will raise its share of passenger traffic to 75 per cent, the same as that now handled by the Tokyo network.

But the system is already overwhelmed during rush hours, with passengers squeezed into carriages. Officials hope to add more carriages to trains and introduce more frequent services. Improved maintenance of carriages and the subway's power system will reduce delays.

But the importance of the subway system goes beyond reducing road traffic. The future growth of Seoul will be planned around it, with stations serving as the nuclei for new residential neighbourhoods. The subway will be connected to commuter rail lines, which also need to be expanded to reach outlying districts.

The city hopes to confine more road traffic to the suburbs and plans to build several circular roads to keep vehicles outside the centre. Another proposal to reduce surface traffic is the construction of four long road tunnels underneath central Seoul that would allow drivers to go quickly from one end of the city to the other.

The Won2.4 trillion project, however, has been criticised as wasteful. "There is opposition to it on both safety and environmental grounds," concedes Mayor Rhee, "but I believe that the critics are wrong." The city plans to start construction of the first tunnel in the second half of 1993.

The reduction of road traffic is seen as one means to lower air pollution levels. The Seoul master plan also calls for moving industrial plants away from the city. Other anti-pollution measures include replacing coal and oil as an energy source with liquid natural gas. Water quality will be improved with the construction of new reservoirs and sewage treatment plants. This follows the cleaning up of the Han River.

John Burton

Andrew Taylor looks at efforts to unblock the infrastructure

Obstacles to growth

SIT behind a crawling container truck choked by diesel fumes and dust on the 400km from Seoul and Pusan, and one becomes aware of the large sums of money South Korea needs to spend on improving its inadequate infrastructure.

The journey along the congested highway between the country's two biggest cities can be tedious. In Seoul, the capital, congestion is even worse. The exhaust fumes of 1m cars hang like a pall over the city for much of the year. Traffic jams cost hundreds of millions of dollars in lost production time adding to the discontent of a people that wants its standard of living to rise in line with economic growth.

The metropolitan area of Seoul houses 18m people, 43 per cent of the country's population, and accounts for 58 per cent of South Korean manufacturing output. Pusan in the south east is the country's biggest seaport. Traffic between the two cities, therefore, is large.

Central government has estimated that road congestion in 1990 cost the country Won1,200bn (\$1.7bn) in wasted energy and lost time. The main Seoul-Pusan rail link has already reached maximum capacity increasing the potential for road congestion as distributors are forced to use container lorries.

South Korean infrastructure in many areas is struggling to cope with the rapid growth in the economy. Delays in cargo handling at the ports of Pusan and Incheon are estimated to have cost the country a further Won700bn (\$1bn) in 1990. Kimpo airport, South Korea's leading airport handling 85 per

cent of international passengers and 95 per cent of air freight, is forecast to reach its maximum capacity in 1995.

The need for increased infrastructure spending is undeniable. Without higher investment production bottlenecks will intensify and inhibit future growth. Social unrest also is likely to increase as living standards come under increasing pressure from inadequate services.

The government, in a bid to co-ordinate spending plans, has established a special task force under the president, the Planning Agency for Social Infrastructure Development (Pasid), to identify priority projects.

One of its major aims is to encourage greater investment away from over-crowded cities to less economically successful areas, particularly the south west of the country. Improvements in transport are regarded as essential.

The task force has proposed that Won40 trillion (\$52bn) be spent by central government on infrastructure between now and 1996. More than half of this is planned to be invested in roads and railways.

About Won19 trillion (\$24.5bn) is expected to be spent on constructing 450km of new roads and upgrading a similar length of existing roads. The programme includes beginning work on three new motorways. The most important is a 353km expressway, costing Won3 trillion, between Seoul and Mokpo in the south west, the region which has been identified by the government for expansion.

In the past, heavy emphasis has been placed on connecting Seoul with other cities. The latest crop of motorways will instead connect regional cities

with each other including a 289km highway between Ch'unch'on and Taegu costing Won2 trillion and a 160km motorway between Taejon and Ch'ungju.

Investment in the south west will be further aided by the expansion of Kwangju, which is intended to become a major seaport. There are also plans for increased spending on water services, power generation and land development. The government hopes that this will encourage the private sector to invest in new factories, offices and homes in the south west as well as other less developed areas.

A further Won8 trillion (\$10.5bn) is expected to be invested between now and 1996 on upgrading and electrifying South Korea's railway network including starting work on a high speed rail link between Seoul and Pusan which is expected to cost Won5.5 trillion (\$7.5bn) when it is completed towards the end of the century.

Other high speed rail routes are planned including a link between Seoul and Mokpo but these programmes have still to be allocated a budget.

There is also substantial investment planned in improved water and sewerage facilities, a trebling in the size of the Seoul subway system and a large power station building programme. As a result central government spending on infrastructure as a proportion of GNP is forecast to almost double from 1.7 to 3 per cent between 1991 and 1996.

About Won7 trillion is planned to be spent on improving drinking water and installing new water services. The government intends to extend sewage treatment from about 35 per cent of the population to

about 70 per cent by the mid-1990s.

The Ministry of Energy and Resources, which has a separate budget funded out of a special petroleum revenue tax, plans to invest Won70 trillion by the year 2000 on new power stations and transmission equipment.

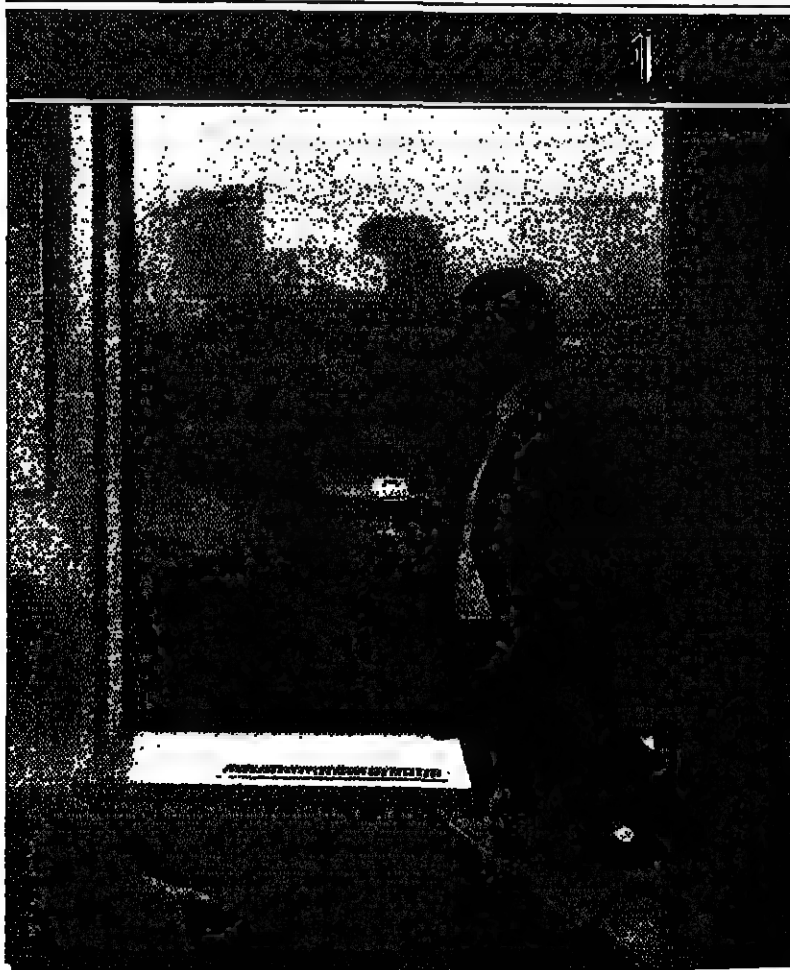
The country currently runs nine nuclear power stations. Last year, they provided nearly half the country's electricity. By the year 2000, South Korea expects to have another 11 nuclear stations either built or under construction, making it one of the world's biggest users of nuclear power.

Funding such a vast programme will not be easy. Rising inflation caused by overheating in the economy means that the Korean government is seeking to slow down the overall rise in construction output while leaving infrastructure spending plans intact.

Restrictions on the issue of building permits for private residential and commercial development have been introduced in a bid to reduce activity.

The controls which had been expected to be lifted in the Spring have been extended. They are expected to remain in force at least until the end of the year - such is the difficulty of restricting rises in construction output which has been blamed for the doubling of the country's annual inflation since 1985.

The aim is to restrict real increases in construction output, after allowing for inflation, to between 3 per cent and 4 per cent a year between now and 1996. Current forecasts are that total construction output will rise by 7 per cent in real terms this year.

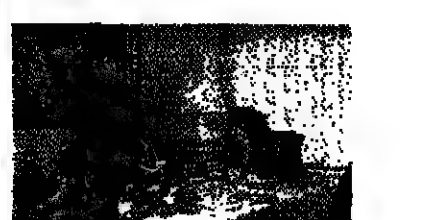


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SOUTH KOREA'S rapid rise to a position in the world's top league of semiconductor producers is testimony to its ability to acquire, develop and manage high technology. Yet having scaled such technical heights in one of the most demanding industrial fields, it is in danger of lagging behind its competitors in the deployment of technology in the more mundane industries that make up the bulk of its export sector.

"Increasing the level of technology in every field of industry is our top priority," says Mr Choi Gak Kyu, deputy prime minister and head of the Economic Planning Board. "Every industry needs to upgrade its technology. We must deepen our industrial structure by substituting domestic output for imports of components and materials."

The big companies' profits went mostly into speculative property and stock-market dealings

That industry is intent on applying more technology to offset higher labour costs is evident from a surge in factory automation equipment imports, much of it from Japan. These have been rising at annual rates of 30 per cent or more in recent years, according to government statistics, and could amount to more than \$1bn in 1992.

Nor is there any doubt that technology transfer forms a part of virtually every industrial deal with foreign companies, though some observers

doubt whether that such technology is always fully absorbed and efficiently employed.

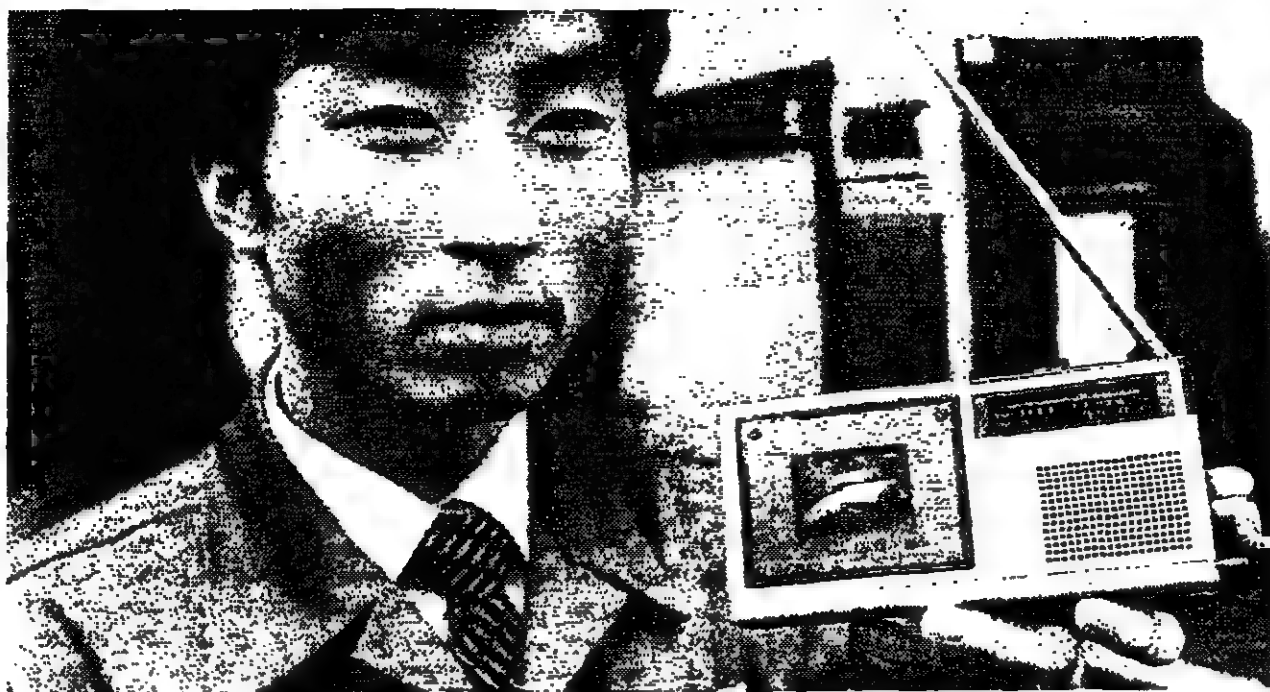
The growing network of government research laboratories boasts "many people who are as good as any in the world" according to western diplomats. And industry spending on research and development has risen sharply in recent years.

But there are question-marks over the corporate sector's R&D efforts. Some observers point to the behaviour of many of the big companies in 1986 and 1987, when they were flush with cash. The profits then went mainly into speculative property and stock market dealings rather than into R&D.

Some Korean companies, such as Samsung Electronics, have earned international reputations for being at the cutting edge of semiconductor technology. But the evidence is less clear that companies across the board are investing the very large amounts in pure research and product development which would be needed to lessen their ties to foreign, and especially Japanese, suppliers of components and high value equipment.

Mr Duck Soo Han, director general of the industrial policy bureau at the Ministry of Trade and Industry, accepts that the "technology gap won't be solved easily". But he contends that a combination of tax incentives, a government policy to encourage collaboration and the importation of key foreign technologies will help.

In addition, the government has identified strategic industries which it believes will be the basis for South Korea's



A two-inch flat screen from Samsung Electronics which is trying to lure back Korean-Americans to keep its technological lead

Industry seeks a wider technology base

Sharper edge needed

future competitiveness. These include the following:

- new generations of semi-conductors, including the development of a 64 Megabit Dram by 1993 and a 256 Megabit Dram by 1996;
- development of a variety of high definition television equipment, including HDTV

monitors by 1993, transmission technology by 1994 and flat panel displays by 1997;

- the commercialisation of a multi-media computer by 1994.

Some critics, however, contend that the government plan is over-ambitious. One European engineer familiar with the HDTV programme, for

example, believes that "only a half a dozen Korean engineers really understand the technology."

Mr Choi denies that the high technology effort is spread too thinly, noting that Korea's priorities fall well short of those in more developed countries, where the emphasis is on "fine

chemicals, aerospace, biotechnology and new materials". He adds that "decisions on R&D projects should equally consider economic viability as well as technological feasibility."

The relatively thin layer of engineering talent in the country has caused some companies to search widely for new

recruits. One of the most technologically advanced companies, Samsung Electronics, is seeking to lure Korean-Americans back to their former homeland. It is also trying to hire Russian scientists and engineers, either individually or as a team, though it has so far failed to reach any agreement.

"We don't care what nationality a person is," says Mr Hun Kim, a senior Samsung executive. But such sentiments may not be heard in the corridors of other Korean conglomerates, which have a reputation for being highly nationalistic.

They also have a reputation - among many western business executives at least - of being less than respectful of intellectual property rights and for being reluctant to pay for foreign technology.

This is particularly the case when they are buying the innovative engineering services which will be needed in ever-larger amounts, according to Mr John Lyle, Seoul branch manager of H.W. Structures, part of the UK's Hawtill Whiting Group.

He believes that the "complexity of design and development is rarely understood at government or senior management level", in large part because Korean industry has had a manufacturing bias.

"There is still an emphasis on importing licensed technology and manufacturing ready-made designs," he says. "Purchasing innovative engineering services costs money and sometimes the effort needed to develop these skills is not understood by Korean companies." But Mr Lyle

believes Korean companies are beginning to understand that "if you pay yesterday's prices, then you get yesterday's technology".

The sheer size and dominance of Korea's big companies can also deter technology transfer. Dr Berthold Leibinger, president of the German Machinery and Plant Manufacturers Association, the VDMA, said recently in Seoul that German medium-sized companies found it hard to find suitable Korean partners. "It's very difficult for a German company with 500 or even 2,000 employees to deal with a Korean one employing 50,000," he notes.

Government policy is to encourage the start-up of small, innovative technology-based companies. But there may still be more than a grain of truth in the joke which asks:

"If you pay yesterday's prices, then you get yesterday's technology"

"What is the first thing a Korean entrepreneur does?" The answer is: "He goes to the States."

Mr Choi at the EPA accepts that the shortage of small specialist suppliers is a weakness which must be overcome, in part through a recently announced loan programme. But government officials believe long-term technological competitiveness can only come through the reform of the chaebols into more focused entities.

RC

SOUTH KOREA'S car manufacturers offer a case study of the challenges which face the country's industry as a whole. All need to upgrade technology, lessen dependence on foreign suppliers, diversify markets and establish new relationships with their labour unions. And they need to overcome a period of economic uncertainty, both at home and in their main export markets.

The myriad alliances, technical co-operation agreements and joint ventures that bind Korea's carmakers to the world's leading manufacturers will remain a hallmark of the industry for years to come. The advent of an "all-Korean" car created from a "clean sheet of paper" will have to await the next century, says one western expert.

But the need to reduce dependence on foreign, and particularly Japanese, partners or suppliers for everything from basic designs to key components is a priority for all manufacturers. So, too, is the need to move away from a manufacturing bias, towards greater emphasis on higher value activities such as design and product development.

Such a task will be neither easy nor cheap. "Unlike Japan, Korea has only pockets of automotive expertise," says Mr John Lyle of the UK's Haw-

till Whiting Group of consulting engineers. "When we started (in Korea) we noticed our clients' engineers did not gain much by studying the

'Unlike Japan, Korea has only pockets of automotive expertise'

design process because priority was given to developing products quickly." However, companies such as

Hyundai, the industry leader, have invested heavily in research and development facilities, where "massive teams are using state-of-the-art technology to develop new vehicles," according to Mr Lyle.

He predicts that the effort will result in "a new range of Korean products in the next five years", including light commercial vehicles and heavy trucks. "They will all be new designs or vehicles based on better platforms than exist now," he says.

The emphasis on independent projects stems in part from Korean dissatisfaction with the high cost of royalties paid to foreign suppliers and the limitations of technology transfer through the main international alliances in the industry - Hyundai with Japan's Mitsubishi, Kia with Ford and Mazda and Daewoo's now-defunct link-up with GM. But few observers expect that Korean companies will be able to catch up in all areas.

"Great advancements have been made," says Mr Dong

Wan Lee, director of the Korea Automobile Manufacturers Association, who cites the introduction last year of a Hyundai-developed engine.

Less environmentally damaging cars are beyond Korea's technical capabilities

and similar programmes in place at Kia and Daewoo. But he concedes that the industry "still lags behind" its interna-

tional competitors in many areas. These include systems such as air bags, anti-lock braking systems and four-wheel drive.

Perhaps more worrying for Korea's technology effort, however, is the international trend towards less environmentally damaging cars, the development of which is beyond Korea's technical capabilities.

The quantum leap in the technical quality of Korean cars in recent years has been matched by moves to upgrade

their image in key export markets, though that effort suffered badly when labour disputes affected the build quality of Hyundai cars sold in the US.

Mr N.M. Kim, Hyundai's managing director for export marketing, acknowledges that "we have a perception problem in the US", where export sales dropped from 250,000 units in 1986 to a current rate of just over 120,000 a year.

But he argues that the launch of the Elantra, which some experts describe as "Korea's first good car", will improve Hyundai's US image.

Mr Kim also believes that Korean manufacturers must move away from the "price-value market strategy", which has focused on undercutting the price of rival products.

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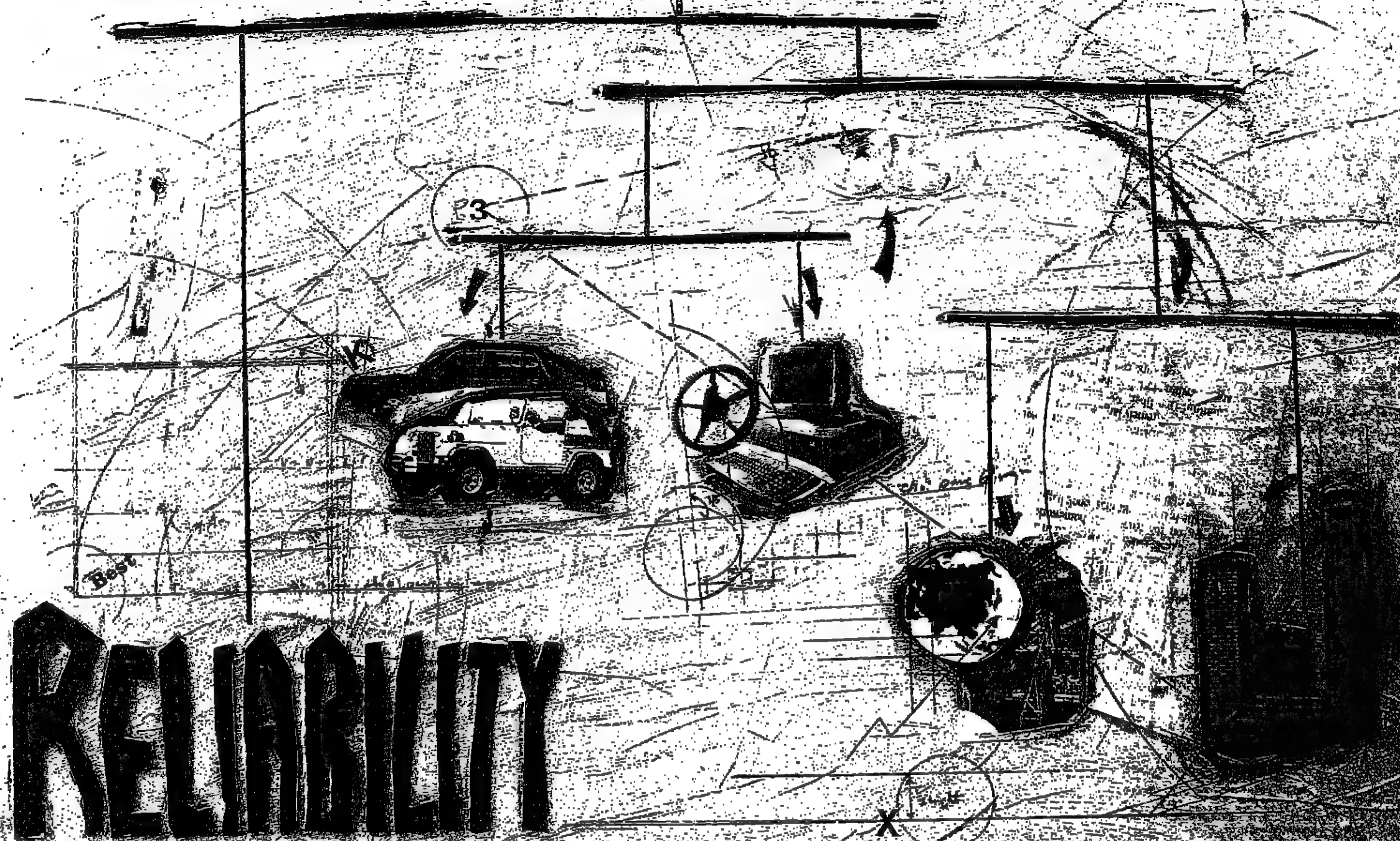
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INSIDE

JAL swings into loss of Y6bn for year

Japan Airlines, the country's leading international carrier, yesterday reported a pre-tax loss of Y6bn (\$46.1m) for fiscal 1991 due to a slump in foreign business travel and rising operating costs. JAL, which had a profit of Y24.8bn in 1990, forecast it would break even in the current fiscal year. Meanwhile, All Nippon Airways, Japan's largest domestic airline, announced pre-tax profits down 11.6 per cent to Y22.4bn. Page 20

Sprint tries to rally support

US long-distance telephone company, and Centel, a large Chicago-based local and cellular telephone company, were yesterday battling to counteract investor hostility to the \$2.5bn merger they announced on Wednesday night. Page 19

Reopened for business

It's hard to keep a good mine down. Malaysia's Sungai Lembing tin mine is just that. Abandoned during the Japanese military occupation, it was reopened at the end of the Second World War but was closed again in 1987. But with the recent recovery in tin prices, a Chinese-Malaysian partnership has reopened the mine and has long-term plans to bring the entire complex back into operation. Page 32

Far from rejoining, Canadian banks are hopping mad. Vigorous lobbying by the insurance industry has resulted in last-minute changes to next Monday's financial services reforms, which were meant to signal the entry by the banks into the insurance and fiduciary services. For once, the Canadian banks appeared to have been outmanoeuvred in their political lobbying. Page 21

Canadian manoeuvres

Far from rejoining, Canadian banks are hopping mad. Vigorous lobbying by the insurance industry has resulted in last-minute changes to next Monday's financial services reforms, which were meant to signal the entry by the banks into the insurance and fiduciary services. For once, the Canadian banks appeared to have been outmanoeuvred in their political lobbying. Page 21

M&G pre-tax profits up 9.5%

M&G, the UK fund management group, yesterday announced a 9.5 per cent increase in interim pre-tax profits to £19.9m (\$35.8m). Funds under management were £3.64bn compared with £3.01bn at September 30, largely reflecting higher stock markets. Mr Paddy Linaker, managing director (left), said unit trust sales were poor, with redemptions of £203m outweighing sales of £158m. Page 28

South-West Water rises 2%

Price increases and cost-cutting helped South-West Water, the UK regional water company, achieve a 2 per cent rise in pre-tax profits last year, after spending £173m (\$311m) in the third year of a £2bn capital investment programme. Page 24

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Anchor (AJ)	22	Nippon Oil	18
Australin	22	North West Water	24
BAT Industries	33	Olympic & York	18
Babcock Intl	23	P&O	24
Bancor	23	P&O	24
Bancor	23	Prudential	9
British & American	25	Repsol	21
British Gas	22	Roffe & Nolan	18
British Steel	23	Safra	18
CIBC	18	Scottish Inv Trst	24
Cable and Wireless	33	Scottish Power	24
Cafferys	25	Sheldons Jones	25
City of London PR	25	Siemens	25
Clarke Nickolls	25	Smart (S)	25
Copex	25	South West Water	24
Europa Minerals	25	Stoddard Sekers	24
European Colour	25	Stonhouse	24
Expediter Leisure	25	TCS Circuits	24
Fleming High Income	25	Taiheyo	19
HK Telecom	19	Tata	19
Hiladit	19	Thorn EMI	17
International Paper	21	Tusker Resources	25
Janome Sewing Mach	19	Vartiy	19
Japan Airlines	19	Vodafone	33
Lloyds Chemists	24	WPP	17
M&G	25	Wellcome	25

Chief price changes yesterday

NEW YORK (\$)	NEW YORK (¢)	TOKYO (¥)	TOKYO (¢)
Alcoa	57 1/2	Alcoa	515
Amgen	35 1/2	Amgen	235
Amgen	35 1/2	Amgen	235
Amgen	35 1/2	Amgen	235
Amgen	35 1/2	Amgen	235
Amgen	35 1/2	Amgen	235
Amgen	35 1/2	Amgen	235
Amgen	35 1/2	Amgen	235
Amgen	35 1/2	Amgen	235
Amgen	35 1/2	Amgen	235

New York prices at 12.30, Paris and Frankfurt closed

Alcoa	120	Amgen	575
Amgen	120	Amgen	575
Amgen	120	Amgen	575
Amgen	120	Amgen	575
Amgen	120	Amgen	575
Amgen	120	Amgen	575
Amgen	120	Amgen	575
Amgen	120	Amgen	575
Amgen	120	Amgen	575
Amgen	120	Amgen	575

Plunge in Tokyo financial markets, bad loans and higher costs take toll at year-end Profits continue to fall at Japanese banks

By Stefan Wagstyl in Tokyo

THE leading Japanese commercial banks yesterday reported a decline in annual pre-tax profits for the third year in succession, due to the combined impact of the plunge in Tokyo financial markets, an increase in costs and a rise in write-offs on bad loans.

These effects more than offset a substantial increase in income from lending operations, which benefited from a sustained decline in interest rates and a widening in lending margins.

Net business profits - a measure of profits from lending operations - increased 31.5 per cent to Y1,922bn (\$145.9bn), but pre-tax profits for 11 leading banks fell 14 per cent on a non-consolidated basis to Y1,426bn. After-tax profits fell 26.9 per cent to Y847.6bn.

The results are in line with

Ministry of Finance estimates which were published a month ago in order to reassure investors and financial company managers about the health of Japanese banks.

Combined bad-debt provisions rose fivefold to Y344.1bn. The levels remain low in relation to estimates circulating in Tokyo of total bad and doubtful loans, including loans made to the troubled Japanese property market.

The finance ministry has estimated publicly that the 11 largest Japanese banks (including the 11 commercial banks) had bad loans of between Y7,000bn and Y8,000bn at the end of March. This covers loans on which interest has not been paid for six months or more.

Other estimates have run as high as Y30,000bn and more. However, these estimates do not take account of the potential value of collateral.

JAPANESE BANK RESULTS (Ybn)					
	Net business profits	% chg	Pre-tax profits	% chg	BIS ratios*
Daiichi Kangyo	218.62	+44.3	145.28	-23.9	8.24
Sakura	193.25	+95.7	162.06	-4.9	7.92
Sumitomo	299.56	+13.8	221.99	-11.8	6.43
Fuji	222.76	+27.0	162.26	-21.2	8.04
Mitsubishi	212.38	+31.7	169.83	-8.3	5.20
Sanwa	272.18	+28.5	207.56	-5.5	8.10
Tokai	95.09	+27.5	94.95	-15.3	8.38
Kyowa Saitama	132.05	+24.8	85.58	-21.2	8.30
Daikwa	67.77	+34.1	62.32	-20.7	6.27
Hokkaido	34.94	+27.4	30.31	-15.0	8.26
Tokai-Mitsubishi	175.906	+21.4	85.34	+0.1	8.10

*Capital adequacy ratios (%) on BIS final basis as at March 31 1992

Japanese banks do not generally write off debts if there is a possibility of eventually recovering the money - even if that recovery is several years away. This accounts for the discrepancy between estimates of problem loans and the actual provisions

revealed yesterday.

Three banks made separate provisions for losses arising from fraudulent loan cases which came to light last year. Fuji Bank set aside Y142.8bn, Tokai Bank Y49.5bn and Kyowa Saitama Bank Y8.2bn.

Mr Ryuichi Kato, Tokai chairman, resigned his title (though not his board seat) to take responsibility for the bank's poor performance. Three other Tokai board members also resigned.

Losses on securities portfolios, at Y332.7bn, were 11 times higher than in 1990-91, reflecting continuing stock market weakness.

Because banks count a portion of their stock portfolios as capital, the fall in portfolio values reduced capital reserves. As a result, there was a deterioration in banks' ratios of capital to assets calculated under Bank for International Settlements rules. But only Sakura, with a ratio of 7.92 per cent, failed to make the 8 per cent minimum the BIS will bring into effect next year.

Meanwhile, as the bankers grapple with the problems of past loans and investments, their efforts to improve returns from current business is bearing fruit

as shown in the increase in net business profits.

Mitsubishi Bank said the increase was due to a substantial fall in interest rates coupled to the adoption of an improved system for pricing loans and better marketing of high-margin consumer loans.

The banks, which are trying to limit asset growth to meet BIS ratios, restricted loan growth to 2.9 per cent and at the Bank of Tokyo by 1.2 per cent.

Sumitomo Bank kept its place as the most profitable bank, followed by Sanwa Bank and Fuji. The Bank of Tokyo was the only bank to post an increase in pre-tax profits, albeit marginal.

Sumitomo also retained its lead in international revenues, with the Bank of Tokyo in second place. Strains in the banking system, Page 14

Prospect of collapse keeps Sorrell on top

Bankers debating WPP's recapitalisation have to consider the fate of the group's chief executive

WPP, the international marketing services group, gives a twist to the old adage that if you owe a bank \$10, that's your problem, but owe it \$1m and the problem is the bank's.

If, like WPP, you owe your banks \$1bn and you have almost no assets except creative people, then it is not so much a problem, more a process of working towards mutually agreed long-term solutions.

WPP is now awaiting final approval from 24 of its 25-bank syndicate for a recapitalisation plan announced on May 13. The deal is that WPP's bankers subscribe to a rights issue of £150m (\$270m), to be used to eliminate about 25 per cent of WPP's debt.

Once the banks have agreed - and only a couple with relatively small exposure may resist - shareholders will have the right to vote on the proposal. By July, the banking syndicate could own as much as 50 per cent of WPP in the planned equity-debt exchange.

Some 55 per cent of a company with a net worth of less than zero hardly seems attractive. There are at least two substantial puzzles to the refinancing of WPP. Why are the banks not sending in the receivers? And how has Mr Martin Sorrell, WPP's chief executive, held on to management control?

The sympathetic view of WPP is that it is a nebulous, intangible beast, totally dependent on the creative drive and persuasive abilities of its employees. Breaking it up and selling it off would therefore fail to realise anything like the total debt.

If it became known that, for example, Ogilvy & Mather was

The man at WPP's helm inspires mixed feelings, writes Gary Mead

up for sale, who would bid anything near the \$850m which Mr Sorrell paid for it in 1987?

WPP certainly is a giant with feet of clay; its market capitalisation, less than \$50m, is puny, yet it is still a revenue machine - £1.3bn in 1991 - with potential for much more once the recession is over.

Ms Lorna Tibbani, analyst with S.G. Warburg, also feels that in the present hurry "it is easy to overlook the fact that the main companies in the group are still trading profitably, which is not the case for a lot of others in the

advertising business. If it is possible to fault Martin Sorrell, then the purchase of Ogilvy & Mather can be seen to have been a mistake. But the banks then fell over themselves to lend him the money.

That is part of the reason why Mr Sorrell has managed to stay at the helm. Another is that he would be a hard act to follow. According to Mr Richard Dale, analyst with Smith New Court: "Martin Sorrell is the man who does know the company better than anyone and it would be difficult to replace him. But what is necessary and would be welcomed by institutions, and probably the banks too, would be another senior executive on the board."

There is no obvious internal candidate to replace Mr Sorrell. Mr David Ogilvy, WPP's 61-year-old non-executive chairman, spends most of his time in his chateau in France. Apart from Mr Sorrell, there are only two other executives on the board.

Mr Sorrell has a reputation for devoting himself to only two things in his life: his family and WPP. Even his detractors - of whom there are many among former WPP executives - admire his dedication, first to building the WPP empire, and now to keeping it from toppling over.

Still, for a man sitting on the top of a heap of "people" busi-



Martin Sorrell: even his many detractors admire his dedication to his company

nesses, Mr Sorrell has a poor reputation when it comes to handling people.

An ex-WPP colleague says: "He is a very complicated man who has trained himself in self-control; he tightly controls how he looks, what he does and says." That made dealing with him difficult.

Mr Sorrell's strongest card, in talking to the banks, may have been the argument that if he went, the office would quickly crumble. Senior executives within the main companies - JWT, O&M and the public rela-

tions company Hill and Knowlton - would snuff the chance of management buy-out possibilities or be tempted away by rivals, once the group's moving spirit had gone.

Another card in Mr Sorrell's hand has been the bleakness of the outlook for the industry as a whole. There is no sign that advertising spending will rapidly pick up this year; 2 per cent worldwide in real terms is the besting at the moment.

Against this background, the banks' best chance of recovering their money is to dig in now,

in hope of selling bits of the company over the next five years. That argues against immediate management changes.

When the recession ends, and advertising revenue starts rising again, the banks may scent a chance of selling for a reasonable price.

At that point, the debate will re-open about whether large marketing groups add value to the activities of their subsidiaries - a question on which Mr Sorrell may find he holds markedly different views to his new majority shareholders.

MEPC adds to gloom in UK property with 13% fall

By Tim Dickinson in London

MEPC, the UK's second largest property company, yesterday reinforced the mood of gloom in the UK property market and hinted that profits for the year to end September may be lower than they were in the previous 12 months.

"Recent events in the UK property market are unlikely to lead to an early improvement," Sir Christopher Benson, MEPC's chairman, warned in a statement accompanying the half-year report.

"The outlook for the current year is tempered by the virtual elimination of opportunities to realise trading profits, particularly in the UK, and with the receipt of investment income on new lettings delayed due to cur-

rent market conditions it will be difficult to repeat the level of profit achieved last year."

MEPC said its rental income in the six months to March increased by 8 per cent to £158.1m (\$284.8m), but after higher finance charges of \$45.7m (\$85.9m) pre-tax profits were 13 per cent lower at £58.6m.

The group does not publish a revised net asset value - one of the most widely watched numbers - at the half-way stage. Earnings per share for the period were 12.4p, compared with 14.2p last time, while the interim dividend has been maintained at 5.25p.

The company said that eight of the nine UK developments under construction at the beginning of the year were now complete, but that "the letting of developments

completed in 1991 and 1992 has been slow, particularly in the City of London."

At Alban Gate, the City of London development, MEPC has so far let only 40,000 sq ft of the 400,000 sq ft available.

The group said yesterday that its investment portfolio had produced a "solid performance". In the UK, increased rents had been achieved on review and new rental income was beginning to flow from developments completed last year, though such increases were offset by sales of investment property.

Vacancies in the investment portfolio fell slightly to 3 per cent, while the incidence of bad debts was "not significant".

MEPC's shares yesterday rose 2p to 355p. Lex, Page 16

Thorn bolstered by music division

By Richard Gourlay in London

THORN EMI, the UK electrical and entertainment group, yesterday reported a slight fall in profits in the year to March, bolstered by a strong performance from the music division.

Although the recession hit rental income, group pre-tax profits fell only from £258.6m (\$465.5m) to £255.1m. Sales were up 8 per cent, at £3.95bn.

Earnings per share fell from 54.1p to 48.5p. Final dividend is 21.5p, making a total of 30.1p for the year - up 3 per cent on last year after adjustment for the rights issue that funded the £510m acquisition of Virgin Music Group earlier this year.

The group's decision to pull out of electrical retailing led to a £42.5m extraordinary charge and a £20.8m write-off of advance corporation tax. Disposals of other

businesses and the restructuring of Thames, the television company in which Thorn has a controlling interest, brought total charges to £130m. Extraordinary gain of £34.3m from the sale of the software business to management.

On the operating side, the music business made profits of £125m, up from £109m, on record sales of £1.13bn after the company bought the 50 per cent of Chrysalis Records and SBK Records it did not already own. Thorn will begin to integrate Virgin Music next Monday, on completion of the purchase.

While sales volume fell, profits rose because of a higher percentage of sales in higher value CDs. The decline in consumer confidence and the decision to pass on higher VAT - unlike competitors Granada - hit the rentals division, where profits fell from

£139.6m to £124.2m on sales of £1.1bn. Tight credit controls and maintenance of high prices meant the division was a "tremendous cash generator", said Mr Colin Southgate, chairman.

Other businesses, including lighting, security systems and defence, continued to underperform, making only £53.9m profit - down from £69.4m on sales of £1.07bn, but still about one third of the group total. In particular, the security division, comprising 23 different businesses, suffered. New management has been brought in to consolidate the number of operating centres.

Mr Southgate said that while all the businesses apart from music and rentals were for sale, the group would only consider offers for entire businesses. Thorn's share price shed 10p to 885p. Lex, Page 16



Some ideas were never meant to fly.

But the Toshiba GTO Thyristor was meant to run. And run it does on many European railways. The GTO Thyristor is a small, lightweight silicon wafer that has the huge task of converting energy efficiently - which it does - on the TGV, the ICE and even the Transmanche super trains. It is just one way Toshiba semiconductor technology is helping people keep their ideas on the right track. And not just as a flight of fancy.



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INTERNATIONAL COMPANIES AND FINANCE

Investors hostile to Sprint merger proposal

Martin Dickson explains why Wall Street has not welcomed the \$2.8bn Centel deal

Sprint, the US long-distance telephone company, and Centel, a large Chicago-based local and cellular telephone company, were yesterday battling to turn back a wave of investor and Wall Street hostility to the \$2.8bn merger they announced on Wednesday night.

The deal put a value on Centel far lower than its recent share price had indicated. Centel's stock plummeted yesterday morning and the share prices of most other US telecommunications companies also dropped as the market puzzled over their worth.

Mr Jack Frazee, chairman of Centel, insisted at a news conference that the merger - to be achieved by a share swap - was "the most financially attractive deal for shareholders right now" and offered important long-term advantages.

The deal is the latest example of a wave of consolidation sweeping through the US telecommunications industry, thanks to technical, regulatory and financial change. If it goes through, it would create a unique business - the only US company operating in all the three major telecommunications markets: long distance, local and cellular.

But Wall Street analysts said the pact, which requires the

approval of a majority of Centel shareholders, might be rejected by them, and several major investors expressed anger over the terms.

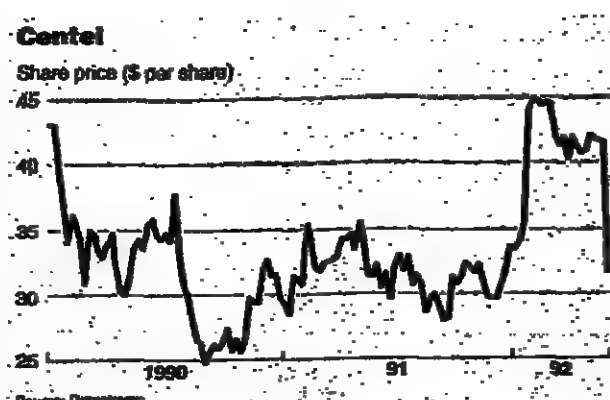
Mr Kenneth Leon, an analyst at Bear, Stearns, said: "I do not find the merger attractive and believe the company's shareholders will reject it. I feel the company is worth much more."

The merger, which the two companies stress would be tax free to shareholders, involves the conversion of each share of Centel's common stock into 1.37 shares of Sprint stock and would leave Centel shareholders with around 35 per cent of the combined business.

Yesterday morning Sprint shares dropped 14¢ to \$23.4, valuing each Centel share at \$31.4 and the whole group at \$2.69bn.

However, many analysts had previously put a break-up value of \$4bn or more on Centel and on Wednesday, just before the merger announcement, the shares had closed at \$42. By yesterday lunchtime they were down at \$32.4.

The combined group will be called Sprint, and Mr William Esrey, Sprint's chairman and chief executive, will retain these titles. Mr Frazee will become president and chief operating officer, and Centel



will get six seats on a 16-person board. Sprint is the third largest long distance carrier in the US, where it has faced an uphill battle competing with industry leaders American Telephone & Telegraph and MCI. It also operates local phone services in 17 states, serving more than 2m access lines.

The acquisition of Centel will add another 1.6m local access lines in six states - four of them common to Sprint - and take Sprint back into the fast-growing cellular market, where Centel serves areas with a population of 20m. Ironically, Sprint sold its cellular business to Centel

several years ago. Mr Esrey said the combination would give Sprint "real critical mass" and produce increased efficiency and lower costs. He hoped eventually to save around \$100m a year in operating costs, including a reduction of around 1,000 in combined employees. Sprint has 49,000 workers and Centel 9,300.

He added that the US would increasingly see a "blurring of the boundaries" between local telephone companies, long distance ones, cellular communications and the cable television industry. The Centel deal meant Sprint would have a head start in this process, and would be able to offer custom-

ers "one stop shopping".

Many analysts agree the US industry is heading gradually in this direction, although there remain formidable regulatory barriers to the process.

The 1984 anti-trust break-up of AT&T, or Ma Bell, which used to provide both long-distance and local services, prevents AT&T from entering the local market and the so-called "Baby Bell" regional companies, which were spun out of it, from entering the long-distance market.

However, these restrictions do not apply to the non-Bell companies which provide a substantial part of America's telecommunications services.

Several other large telecommunications companies expressed interest in buying parts of Centel, but not all of it, and Mr Frazee said he had been surprised that the bidding had not been more active.

"There has been widespread speculation on the value of local telephone company assets. These have all been changed with this process," added Mr Esrey.

However, some Wall Street analysts argued that Centel had chosen to put itself on the market at a poor time, when other large telephone companies were already absorbed with recent acquisitions.

Novell surges on growth of network computing

By Louise Kehoe in San Francisco

NOVELL, the US computer networking software company, reported a 50 per cent jump in revenues for its second quarter, with earnings up 60 per cent as the company continued to benefit from rapid growth in network computing.

Net income rose to \$61.3m, or 40 cents a share, from \$38.4m or 25 cents. Revenues for the quarter were \$225m, up from \$150.2m last time.

In spite of the strong performance, Novell's stock price was down yesterday morning on news of the results. Wall Street analysts had hoped the company would outperform their projections.

Novell aimed to expand its sales further by providing operating system software for networked desktop computers, said Mr Raymond Noorda, chairman, president and chief executive.

For the first six months net income increased 65 per cent to

\$113.5m from \$69.9m, while income per share was 74 cents, up from 47 cents. Revenue was \$430m, against \$284.8m in the same period last year.

Total revenue growth for the half year reflects a 37 per cent rise in sales of network computing software.

Sales outside the US increased 85 per cent in the second quarter to \$104m. For the first six months of fiscal 1992, international sales were \$207m, accounting for 48 per cent of total revenue.

JVC, Hughes in video venture

HUGHES Aircraft of the US and Victor Co of Japan (JVC) are forming a joint venture to make video projectors, Reuter reports from Tokyo.

Sales of projection television equipment are expected to take off with the introduction of advanced television systems in the 1990s.

The new California-based company, called Hughes-JVC Technology, this autumn will start marketing a professional model of a projection TV, which shines a video image on a large flat screen.

Additional models will follow

next year and a consumer version is due in 1994.

The projectors are based on liquid-crystal light valve technology developed by Hughes Aircraft, a division of GM Hughes Electronics Corp.

Hughes says it has been working with this technology for 20 years in defence applications, which account for most of its revenues.

JVC, with its long experience in the audio-visual business, will contribute manufacturing and marketing acumen to the joint venture.

The worldwide market for

projection television is about 500,000 units a year for consumer models, with another 25,000 for professional use.

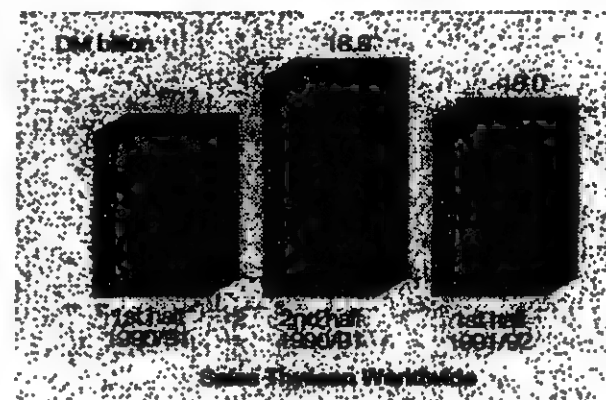
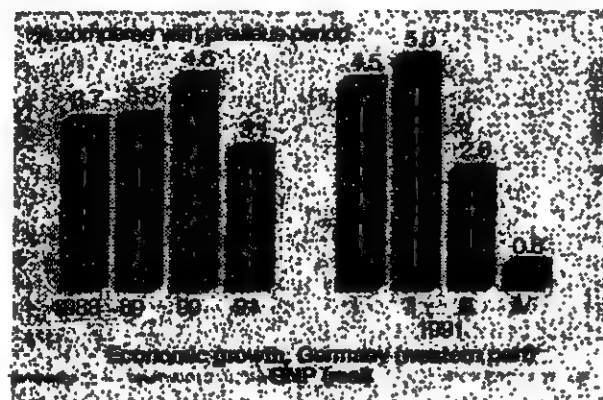
Sales are expected to boom in the 1990s as the spread of high definition television (HDTV) creates demand for screens big enough for viewers to appreciate its crystal-clear images.

Clark Equipment, the US motor equipment and construction machinery group, is to sell its material handling business to Terex for \$95m. The business employs 1,400 people worldwide.

Thyssen informs: Proving Ourselves in Times of Structural Adjustments

Interim report for the first half of 1991/92
from October 1, 1991 to March 31, 1992 (unaudited)

Thyssen Worldwide	1st half: 1990/91	1991/92
Sales	DM billion 17.7	18.3
Pretax profit	DM million 470	376
Net income	DM million 227	203
Capital expenditure	DM million 1,230	1,466
Order intake	DM billion 19.1	19.5
Employees		
Sept. 30, 91 / March 31, 92	148,250	147,810



Capital expenditure

During the first half of fiscal 1991/92 Thyssen invested just under DM 1.5 billion, 18 percent more than in the comparable period of the previous year. A good DM 1.3 billion was accounted for by tangible and intangible assets. The biggest individual item was building the new second large-scale blast furnace in Duisburg. Another emphasis was expanding regional coverage of the trading and warehousing organizations in eastern Germany.

Result

The result by Thyssen Worldwide to date was within expectations. Pretax profit came to DM 376 million and was down compared with the first six months of the previous fiscal year. Net income declined slightly to DM 203 million.

Guaranteed dividends

Business at Thyssen Industrie was good, the result again improving. Stockholders of Thyssen Industrie AG are guaranteed a dividend amounting to 6/10 of the Thyssen AG dividend. Stockholders of Edeltahlwerk Witten AG and Stahlwerke Bochum AG, both of which no longer carry out any business activities of their own, receive a guaranteed dividend pegged to that paid by Thyssen AG. At Stahlwerke Bochum, for DM 100 share of stock this is 2/3 of what is paid on DM 100 capital stock of Thyssen AG - or at least DM 6. Stockholders of Edeltahlwerk Witten are paid on a DM 100 share of stock the same dividend as paid on two DM 50 shares of stock of Thyssen AG.

Order situation

Despite a declining overall economy, the Thyssen Group companies during the first half of fiscal 1991/92 succeeded in booking orders at the same level as in the first half of the previous period. However, this situation was partly the outcome of a number of major contracts, especially for shipbuilding. Orders received from eastern Germany more than doubled. In the western part of Germany order intake grew, too. In contrast, orders received from abroad dropped significantly. As of the end of March, orders on hand rose to DM 15.3 billion.

Prospects

The frequently proclaimed recovery of the world economy so far failed to materialize. North America and Great Britain are having a tough time finding their way out of the recession. Economic momentum is lacking in Western Europe, too, not to mention the collapse in Eastern Europe. Even in Japan, the forces of growth are noticeably weaker. Any stronger indications of a recovery in the global economy can only be expected for 1993.

In such an economic environment, our materials producers in particular are encountering resistance in their efforts to implement necessary price increases. All the Business Groups are carrying measures aimed at improving their cost situation, which, however, initially lead to cost burdens. Nonetheless, the Group result will be positive in the second half of 1991/92, too. In such a situation, the broadly based products and service range of the Thyssen Group is proving itself.

The merger of the two Business Groups, Steel and Specialty Steel, scheduled for October 1, 1992, will open up additional income potential in the future.

Sales

Since the summer of 1991 the Federal Republic of Germany has experienced a declining global economy. Despite this, Thyssen succeeded in surpassing the high comparable sales of the previous period by 2 percent during the first half of the current fiscal year. Still, the circumstances in the various Business Groups are far from homogeneous. Whereas some Groups continued their successful growth, others met with cyclical downturns.

The consolidated companies and branches in the eastern part of Germany generated sales of DM 614 million in the first half of 1991/92. This compares to DM 375 million in the same period of the previous year.

Sales by the Capital Goods and Manufactured Products Business Group were up by 13 percent. Thyssen Industrie improved by another 10 percent, and most of its business sectors achieved double-digit growth rates. Only Thyssen Engineering and, for invoicing reasons, Blohm + Voss were down from the level of the previous period.

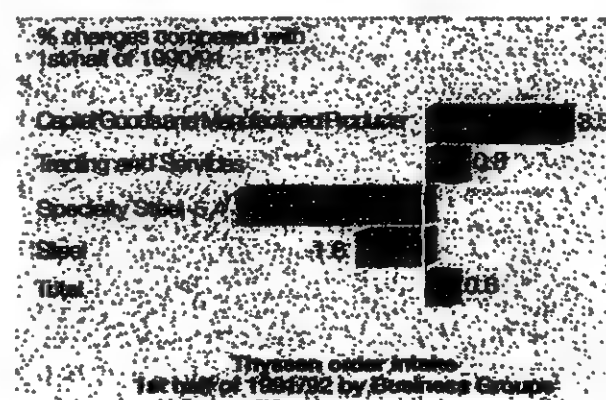
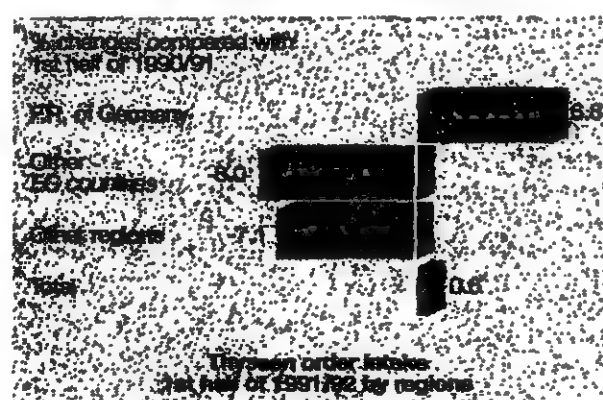
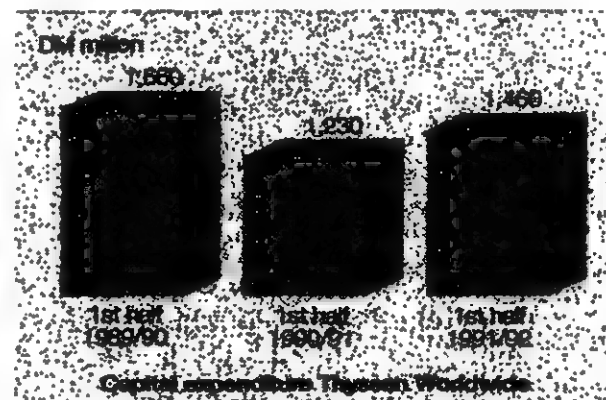
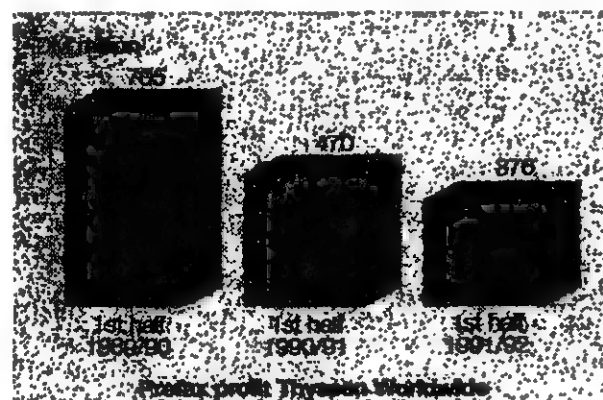
During the period, The Budd Company increased US dollar sales by 10 percent, despite a still frail US automotive market. A favorable factor for Budd was the improvement in demand for light trucks. Sales by the Wülfrath Group were up one-third due to the full inclusion of Dolomitzwerke (previous year only 50 percent).

The Trading and Services Business Group nearly reached the level of the previous year. The problems in the world steel industry also affected steel and scrap trade. This was offset, to a large degree, by further improvements in the services activities that continue to expand. Also favorable was the situation regarding building and construction products.

Sales by Specialty Steel dropped another 10 percent. The market for long products and bright steel continued to be difficult, both in terms of tonnages and revenues. Flat product tonnages were more favorable, though prices here, too, were under heavy pressure.

Sales by Steel were down 4 percent, mainly because of weaker revenues. Shipments were almost at the same level. Rail production, steel coating and steel joining facilities were all busy. The building systems and welding product groups were extended through acquisitions.

Sales	DM million	1st half:	1990/91	1991/92
Capital Goods and Manufactured Products			5,136	5,809
Trading and Services			7,463	7,395
Specialty Steel			1,702	1,839
Steel			5,280	5,089
Net sales Business Groups			19,591	19,826
less sales among Business Groups			1,889	1,788
Sales Thyssen Worldwide			17,722	18,038



Employees

At the end of March 1992, Thyssen Worldwide employed nearly 148,000 people. 121,000 were working for the companies in the Federal Republic of Germany, of which 4,100 were at the consolidated companies and branches in the eastern part of Germany. Companies outside of Germany employed just under 27,000 people. Throughout the Business Groups, emphasis was on cutting back workforce to improve costs. The work force increase in Capital Goods and Manufactured Products is attributable to the addition of the pressing plant Ludwigsfelde near Berlin and the complete inclusion of Dolomitzwerke (previously consolidated at 50 percent).

Employees	as of:	Sept. 30, 1991	March 31, 1992
Capital Goods and Manufactured Products		55,553	59,933
Trading and Services		29,369	28,769
Specialty Steel		14,132	13,574
Steel		45,420	45,145
Thyssen AG		378	369
Thyssen Worldwide		148,250	147,810



THYSSEN AKTIENGESELLSCHAFT

INTERNATIONAL COMPANIES AND FINANCE

JAL records first loss since 1985

By John Burton in Tokyo

JAPAN Airlines (JAL), the country's leading international carrier, yesterday reported a pre-tax loss of ¥6bn (\$46.1m) for fiscal 1991 due to a slump in foreign business travel and rising operating costs.

Meanwhile, All Nippon Airways (ANA), Japan's biggest domestic airline, announced a pre-tax profit of ¥23.4bn, down 11.6 per cent.

JAL, which had a profit of ¥24.8bn in fiscal 1990, predicted it would break even in the current fiscal year, while ANA forecast a slight dip in earnings to ¥22bn.

JAL's loss, which was lower than its earlier prediction of a ¥8bn deficit, reflected an operating loss of ¥12.9bn. An improvement in financial items, including the sale of securities, led to the smaller pre-tax loss.

It was the first loss for JAL since fiscal 1985 when the crash of a JAL 747 in Japan, which killed 520 persons, caused a drop in passenger traffic.

Net losses were narrowed to ¥2.9bn, against a profit of ¥13.7bn in fiscal 1990, due to the sale of aircraft. JAL will pay an unchanged dividend of ¥5 in spite of the loss.

Sales fell by 0.4 per cent to ¥1,114bn. International passenger turnover dropped by 1.5 per cent to ¥564.4bn, although passenger traffic rose 5.4 per cent. The downturn was the result



Opposite directions: International sales were lower at JAL, but 19% higher at ANA

of less business traffic, mainly on the Japan-Europe routes, as companies cut their travel budgets because of the recession.

Less profitable tourist traffic, particularly to China and Hawaii, was responsible for the increase in passengers to 5.3m.

Domestic sales rose by 5.1 per cent to ¥265.2bn as JAL expanded routes within Japan, producing a 3.8 per cent increase in passenger traffic to 11m.

While total sales remained stagnant, operating costs rose by 3.3 per cent to ¥1,275bn due to higher maintenance costs

and leasing charges. JAL expects a net profit of ¥3bn, while sales are expected to increase to ¥1,182bn.

ANA blamed its profit drop on higher interest costs following the purchase of new aircraft and other capital investments, which amounted to ¥300bn last year. Its net financial deficit grew to ¥28.7bn from ¥17.9bn in fiscal 1990.

ANA plans to invest another ¥300bn on expanding its flight network this year. It explained that expanded services led last year to a rise in turnover for both its domestic and interna-

tional routes, which boosted total sales to ¥799.2bn, up 9 per cent.

Net income fell by 28.9 per cent to ¥1.6bn. The dividend will be unchanged at ¥5. Sales in the domestic market, where ANA claims a 50 per cent share, rose by 7 per cent to ¥651.8bn. International sales increased by 19.2 per cent to ¥116.6bn as ANA continued to expand foreign routes.

It expects that sales will climb by 5.5 per cent to ¥843.5bn in the current fiscal year, although net profit will decline 3.9 per cent to ¥1.5bn.

Hitachi set back 37% as demand weakens

By Robert Thomson in Tokyo

HITACHI, the Japanese electronics company, reported a 37.4 per cent fall in pre-tax profit to ¥128.9bn (\$991.5m) for the year to end-March, and along with the entire Japanese industry, blamed the decline on weak demand for semiconductors and computers.

The company said sales had risen 3.6 per cent to ¥3,925bn, but noted that production of chips and computers had been well below capacity, and sales of consumer electronics had fallen 7 per cent on the previous year.

Japanese electronics companies, which dominate the market for memory chips, have been particularly hit by the unexpectedly weak demand for the present generation of 4Mbit chips.

The industry is still suffering from a two-year downturn in the domestic audio-visual equipment market. Hitachi said its capital investment for the current year would be around ¥160bn, down from ¥207.5bn, while research and development spending would be about ¥400bn, slightly lower than last year's level of ¥411.6bn.

Apart from weak demand, the Japanese electronics industry's ability to invest has been curbed by the higher cost of capital since the collapse of the Tokyo stock market.

For the current year, Hitachi is forecasting a slight fall in sales to ¥3,900bn and a further fall in pre-tax profit to ¥120bn.

Tokyo banks agree rescue of Taiheiyō

By Stefan Wagstyl in Tokyo

SAKURA Bank, the large Japanese bank, is leading a rescue of Taiheiyō Bank, a medium-sized Tokyo-based bank which ran into trouble three years ago with loans to a property developer.

Sakura will put up around 50 per cent of low-interest loans totalling ¥110bn (\$846m) to be made to Taiheiyō over 10 years. The rest of the funding will be extended by Fuyo Bank, Tokai Bank and Sanwa Bank.

Executives from Sakura and from the Bank of Japan and the Ministry of Finance will be transferred to Taiheiyō to supervise the bank's rehabilitation.

The rescue is a classic example of a bail-out of a Japanese financial institution, with banks and the authorities working together to prevent a bankruptcy.

The fact that the rescue has taken three years to arrange is a measure of the difficulty the banks faced in forging a barter-sharing agreement.

Taiheiyō ran into trouble by lending to Mogami Kosen, a property speculating company, which accumulated around ¥100bn in bad and doubtful loans.

HK Telecom advances on strong growth in revenue

By Simon Holberton in Hong Kong

HONG KONG Telecommunications, the colony's biggest company, yesterday met the market's expectations when it announced a 14 per cent increase in net earnings to HK\$5.67bn (US\$732.5m) in the year to end-March, against HK\$4.96bn in previous 12 months.

The profit rise was struck on a 13 per cent advance in turnover to HK\$18.37bn from HK\$16.26bn. International and local telephone revenues grew by 15 per cent and other telecommunications services, which mainly represent mobile communications, rose 13 per cent.

Mr Michael Gale, chief executive, said the results were satisfactory, particularly as profits had been hit this year by a much higher tax rate. The company paid HK\$833.4m in tax, 38 per cent higher than the HK\$420m paid in 1991.

Directors have recommended a final dividend of 20.5 cents a share. With the interim payout of 17.5 cents, the total for the year will be 38 cents, up 15 per cent.

Hong Kong Telecom's results continued to underline the importance of the Chinese mar-



Michael Gale: expects increased competition

ket to the company's business. Of last year's 1.6m minutes of international traffic, China accounted for 571m minutes - a 35 per cent increase over the previous year. This business produced revenues of HK\$2.77bn last year. For China it produced revenues in excess of HK\$500m.

The company is developing its relations with Chinese telecommunications authorities, especially in southern China. It will train 600 executives from the Guangdong's telecoms authority this year and has so far given China 1m lines of

analogue telecommunications equipment.

The company is negotiating with the Hong Kong government over the future of its domestic monopoly, which comes up for renewal in 1995. It is under pressure from government to cut its domestic and international telephone charges.

Mr Gale said the company expected to see increased competition in the coming years. He added that the company's negotiations with government were continuing.

However, the company appears to have persuaded the government to change its system of regulation from one in which its domestic profits are capped to an allowable return on shareholders' funds to a system of regulation of tariffs based on the inflation rate.

On international business, which provides more than 60 per cent of revenues, the company is reported to have offered an 8 per cent average reduction in charges, linked to a promise of no average increase in charges over the next five years.

Hong Kong Telecom is 54.4 per cent owned by the UK's Cable and Wireless, CITIC, the Beijing investor, holds 20 per cent of the company.

Malaysian Air proposes cash call after 42% slide

MALAYSIAN Airline System (MAS) yesterday unveiled a 42 per cent slide in group pre-tax profit in the year to end-March. AP-DJ reports. MAS also proposed a rights share issue to raise M\$1.75bn (US\$694.4m).

Pre-tax profits declined to M\$120m from M\$206m the previous year, on revenues ahead to M\$3.57bn from M\$2.91bn, a rise of 23 per cent.

MAS, whose interim earnings had rebounded from the depressed levels following the Gulf war, slumped into a M\$28.7m operating loss in the second half of the most recent financial year.

MAS attributed its weak performance to slower-than-anticip-

ated growth in demand; higher provisions for wage increases; and lower income from aircraft sales.

The carrier's overall load factor, representing the utilisation of aircraft, fell 3 percentage points from last year to 65.9 per cent, its lowest level since 65.1 per cent in 1983.

The load factor's decline is unsettling for analysts because the airline is pushing ahead with an expanded fleet acquisition programme, under which MAS plans to buy 73 aircraft in the next five years.

The M\$1.75bn rights issue would partly finance the acquisition of 35 new aircraft in this financial year.

Janome Sewing Machine falls in the red after tax

By Robert Thomson

JANOME Sewing Machine, the Japanese company entangled in the collapse of a stock speculator group, reported an after-tax loss of ¥34.3bn (\$269.9m) following the liquidation of two affiliates and the restructuring of its debts.

Strong overseas demand for sewing machines pushed sales for the year 3.4 per cent higher to ¥81.6bn, but pre-tax profit fell 39.3 per cent to ¥1.14bn. Sales for the current year are expected to remain at around ¥82bn, with pre-tax profit forecast to fall to ¥500m.

The Janome group is still negotiating with creditors over

the fate of ¥235.5bn in debt inherited through its dealings with Koshin, the stock speculator group, and Nanatomi, a property developer, both of which have collapsed in the past two years.

Janome, the second largest Japanese sewing machine maker, has received several managers from Kyowa Saitama Bank, which has been negotiating with the manufacturer's other creditors in an attempt to buy time on the repayment of outstanding debt.

Janome is expected to sell some of its extensive land holdings, though it is keen to delay the sales until a recovery in the weak property market.

BSN DIVIDEND PAYMENT AND BONUS ISSUE

At the General Meeting of BSN on May 21, 1992, shareholders voted to give each shareholder the option of payment of the 1991 dividend of FF 14.50 (excluding the tax credit) in cash or share form.

The issue price of shares distributed in lieu of a cash dividend payment was set at 90% of the average opening price for the twenty trading days prior to the Meeting, ex-dividend, or a total of FF 1,023. New shares will become available on July 30, 1992.

On May 21, the day of the General Meeting, BSN shares were trading at FF 1,141. Regardless of their preference, shareholders retain the benefit of tax credit (avoir fiscal) attached to the dividend.

Shareholders may exercise their choice between 1st and 19th June, 1992 inclusive. For shareholders who have not expressly requested payment in the form of shares, the dividend will be paid in cash from June 29, 1992.

A one for ten bonus issue will become effective on August 10, at which date rights will be listed for the first time.

All shares created as a result on the payment of dividends in share form will carry rights to bonus shares. BSN shareholders are asked to decide which option they prefer as soon as possible.

Shareholders requiring further information are advised to consult the bank depository or other agent through whom the shares are held, or the stockbroker or other agent through whom the shares were purchased.

BSN FRANCE'S LEADING FOOD AND BEVERAGE GROUP

U.S. \$300,000,000

Woodside Financial Services Ltd.
(Incorporated in the State of Victoria)

Guaranteed Floating Rate Notes due February 1997
Unconditionally Guaranteed by
The Industrial Bank of Japan, Ltd.

In accordance with the Terms and Conditions of the Notes, notice is hereby given, that for the Interest Period from May 29, 1992 to August 28, 1992 the Notes will carry an interest rate of 4 1/4% per annum. The amount payable on August 28, 1992 will be U.S. \$3,317.71 and U.S. \$132.71 respectively for Notes in denominations of U.S. \$250,000 and U.S. \$10,000.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank
May 29, 1992

CHASE

U.S. \$125,000,000

BANK OF BOSTON CORPORATION
Floating Rate
Subordinated Notes Due 1998
Issued 28th August 1988

Interest Rate	4.1125% per annum
Interest Period	29th May 1992 28th August 1992
Interest Amount per U.S. \$50,000 Note due 28th August 1992	U.S. \$519.77

Credit Suisse First Boston Limited
Agent

U.S. \$250,000,000

Régie des installations olympiques
Floating Rate Notes Due November 1994

Unconditionally guaranteed by
Province de Québec

Interest Rate	5% per annum
Interest Period	29th May 1992 28th August 1992
Interest Amount per U.S. \$50,000 Note due 28th August 1992	U.S. \$631.94

Credit Suisse First Boston Limited
Agent

U.S. \$100,000,000

First Bank System, Inc.
Floating Rate Subordinated
Capital Notes Due 1997

Interest Rate	5 1/4% per annum
Interest Period	29th May 1992 28th August 1992
Interest Amount per U.S. \$50,000 Note due 28th August 1992	U.S. \$663.54

Credit Suisse First Boston Limited
Agent

Equitable Life shows improvement

By Nikk Tait in New York

EQUITABLE Life Assurance, one of the largest US insurance companies, reported an after-tax loss of \$13m during the first quarter of 1992, compared with a loss of \$14.8m in the same period a year earlier, according to filings with the Securities and Exchange Commission.

The life insurer, currently converting from mutual to shareholder-owned status, added that improvements in its operating performance would depend on the company's ability to improve returns from certain classes of general account investment assets.

Surrenders and withdrawals in the first quarter were \$571.4m, down 15.7 per cent on

the first three months of 1991. Surrenders in 1991 overall totalled \$2.25bn, up 37 per cent on the previous year.

Pre-tax profits from continuing operations during the first quarter totalled \$25.3m, against \$53.3m a year earlier.

Equitable said that this reflected decreased results from the individual insurance and annuities segment.

It forecast that pre-tax profit would increase to ¥12bn in the current fiscal year as a result of its merger in December with Kyodo Oil, while the net profit would grow to ¥10.5bn. Sales are expected to climb to 1,060bn.

NIPPON Oil, Japan's largest oil distributor, has reported a 5.9 per cent fall in pre-tax earnings to ¥44.1bn (\$339.2m) due to rising personnel costs and a decrease in financial income.

Sales fell by 7.5 per cent to ¥2,029bn because of price cuts for petroleum products following the fall in crude oil prices. Net income, however, increased by 11.7 per cent to ¥32.9bn due to the sale of a storage facility.

Sales volume remained almost unchanged. Although the economic downturn weakened demand from the industrial sector, sales volumes for gasoline, kerosene and gas oil increased.

Nippon Oil expects a further drop in pre-tax profits to ¥40bn, while net profit will decline to ¥20bn. Sales will be around ¥2,000bn.

● Nippon Mining, the Japanese nonferrous metal process-

Modi to step down as Tata Iron chief

By John Burton

TATA Iron and Steel (Tisco), India's largest privately held company and the flagship of the Tata group of companies, announced that Mr. Ravi Modi would step down as chief executive on July 22, Reuters reports from Bombay.

Mr. J.J. Irani, his deputy, will take over as managing director. Mr. Modi, 74, will continue as chairman and also oversee Tisco's overseas ventures. "In view of the importance of globalisation of the company, the board required Modi to continue to head its overseas development, including exports and imports," the company said.

In the year to end-March, exports jumped 117 per cent to \$4.45bn (\$167m), from \$2.47bn.

The company added that Tisco would launch a \$100m Eurobond issue in the third quarter of 1992. It said it also proposed to launch a rights equity issue in late June in the domestic stock markets, but did not give details.

● Tata is a company in transition, writes R.C. Murthy. Mr. J.R.D. Tata retired from Tata and Sons, the holding company, a couple of years ago, naming Mr. Ratan Tata as his successor as group head.

Mr. Modi's move marks the first significant success of Mr. Ratan Tata to tighten his grip on the group.

Analysts say Mr. Modi may soon leave Tisco.

U.S. \$100,000,000

Robert Fleming Netherlands B.V.
Primary Capital Undated
Guaranteed Floating Rate Notes
guaranteed by
Robert Fleming Holdings Limited

Interest Rate	4.75% per annum
Interest Period	29th May 1992 30th November 1992
Interest Amount due 30th November 1992 per U.S. \$10,000 Note	U.S. \$ 244.10
per U.S. \$50,000 Note	U.S. \$1,220.50

Credit Suisse First Boston Limited
Agent

Bank of Tokyo (Curaçao) Holding N.V.
U.S. \$100,000,000
GUARANTEED FLOATING RATE NOTES DUE 1997

Payment of the principal of, and interest on, the Notes is unconditionally and irrevocably guaranteed by
The Bank of Tokyo, Ltd.
(Kabushiki Kaisha Tokyo Maatschappij)

In accordance with the provisions of the Agent Bank Agreement between Bank of Tokyo (Curaçao) Holding N.V., The Bank of Tokyo Ltd., and Citibank, N.A., dated November 27, 1993 notice is hereby given that the rate of interest has been fixed at 4.25% p.a. and that the interest payable on the relevant Interest Payment Date, August 29, 1992 against Coupon No. 27 will be US\$107.75.

May 29, 1992, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank, **CITIBANK**

MILLION BANK NA
USD 250,000,000 FLOATING RATE
SUBORDINATED CAPITAL NOTES DUE NOVEMBER 1996

Notice is hereby confirmed that for the period 29 May 1992 to 28 August 1992 the Notes will carry an interest rate of 9 1/8% per annum.

Interest payable on 28 August 1992 will be US\$663.54 per US\$50,000 note.

CHEMICAL BANK
As Agent Bank

Japan's life insurers resent role as bad guys

The collapse of the Tokyo stock market has had a humbling effect on Japanese life insurance companies, once among the most formidable investors in domestic and international markets.

With unrealised gains on stock holdings eroded, life insurers, which had assets of ¥140,000bn (\$1,082bn) at the start of the year, are more cautious about investment.

Nippon Life, the industry leader, claims that it will only allocate up to 5 per cent of new money to the stock market, and will try to reduce overall exposure.

Emiko Terazono outlines the effects of the Tokyo stock market collapse

The stock and bond markets

stumbled on rumours that insurance companies were selling what used to be long term holdings.

"We now seem to be the bad guys of the financial markets. Everybody is blaming life insurance companies for the decline in the stock, bond and real estate markets," says Mr Hideo Kato, manager of finance and investment planning at Sumitomo Life.

Mr Shigeaki Araki, manager of investment planning at Dai-ichi Life, denies allegations that insurance companies are selling off long-term holdings.

However, with unrealised gains on stock holdings down by as much as 80 to 70 per cent at the leading life insurers, insurance companies are understandably reluctant buyers of the Tokyo market.

Allocation to foreign bonds, which carry foreign exchange risk, are also being reduced sharply.

The life companies, instead, want to increase corporate loans, including subordinated loans to banks.

However, loan growth to cor-

porations has been relatively slow, with industry postponing capital spending.

One reason behind the shift to lower risk investment is the liberalisation of insurance dividends and policy fees, where the cartel influenced payouts to policy holders are to be freed.

That may happen as early as next year. Until now, the life industry has been cushioned by substantial hidden assets. With this buffer reduced, and dividends directly reflecting return on investments, the life companies are being forced to make more rational investment choices.

The sharp fall in the Tokyo stock market will affect policy dividends this year. Japanese life insurers are required to pay policyholders out of income, but as gains on *tokkin*, or specified money trusts, and investment trusts are regarded as income rather than capital gains, policyholders will bear the brunt of the stock market fall.

Mr Araki expects that life insurers will be forced to lower dividends by at least 0.25 per cent.

A fall in dividends may affect the already slowing asset growth at the life insurers. Last fiscal year, assets at the leading eight companies, which surged by 15 to 20 per cent at the peak of the mid-80s, grew by 8.4 per cent to ¥110,000bn.

Interest rate deregulation has caused Japanese investors to regard insurance policies as savings. Life insurers cannot now take long term funds for granted and will have to anticipate large fund shifts on interest rate movements.

The problems among smaller life insurers are severe. Many small companies face heavy losses on stock investments, and analysts suggest that some are drawing on reserves to maintain a dividend payment.

Free competition in one of Japan's most tightly regulated financial industries may force the weaker life companies to the wall. Bail-outs by larger life insurers may be on the horizon.

European Parliament to raise Ecu1bn

By Sara Webb in London and Andrew Hill in Brussels

THE EUROPEAN Parliament hopes to raise Ecu1bn from the international capital markets to pay for its new Parliament Chamber, offices and secretariat in Brussels.

The funds will be used to pay for three separate buildings which are already under construction: the Parliament Chamber building, due to be completed by the end of this year, and the Parliament offices and secretariat, due to be completed within two years.

The form of the funding has not been decided yet, according to Richard Haycocks of Ernst & Young, financial adviser to the European Parliament and to Société Espace Léopold, the promoters of the building project.

"We are looking for an innovative structure at the lowest possible cost to the borrower," said Mr Haycocks, adding that the borrowing could take the form of a syndicated loan or international bond issue.

In the case of a bond issue, a special purpose vehicle would be set up to own the buildings and act as the official borrower. The borrower would have a triple-A rating. About 25 international banks have been invited to tender for the role of lead manager before Monday's deadline.

The signing of the lease with the European Parliament in January was regarded in Brussels as an important victory for the city in the continuing war of attrition with France over where to hold the monthly sessions of the European Parliament.

Espace Léopold contains a 1,000-seat "hemicycle" which would be suitable for the full debates of the 518-strong Parliament, even taking into account possible expansion of the Community.

The formal one-week sessions are currently held in Strasbourg, although for the rest of the month the EMPS attend committee meetings and conduct all their business from Brussels.

Canadian banks cling to a raft of reforms

Bernard Simon on fundamental changes to the country's financial services industry

Canada's big banks have for years been looking forward to next Monday in the hope that the raft of financial service reforms which take effect that day would once and for all free them to storm into the insurance and fiduciary services businesses.

But far from rejoicing, the banks are hopping mad. While they will still be allowed for the first time to own insurance and trust companies, vigorous lobbying by the insurance industry persuaded the federal government at the last moment to tighten curbs on the banks' ability to market insurance policies.

So angry are the banks that at least two of their chairmen, Mr Allan Taylor, of Royal Bank of Canada, and Mr Richard Thomson, of Toronto-Dominion, fired off letters of protest to Mr Brian Mulroney, the prime minister.

Despite the government's last-minute change of heart, the reforms are certain to accelerate fundamental changes in Canada's financial services industry. They are unlikely to discourage most of the banks from wading into insurance, and are expected to spur numerous acquisitions and alliances involving different types of financial institution.

Some hard-pressed mutual

insurers are expected to seek extra capital by converting into shareholder-owned institutions. The trust industry is likely to shrink as banks and their new trust subsidiaries become more active in fiduciary services.

The new legislation, consisting of four Acts with 1,300 pages, has been six years in the making. It was conceived as Canada's response to the headlong deregulation of financial services throughout the world. As the precise functions of each type of financial institution grew more fuzzy, regulators could no longer maintain the traditional distance between the four pillars of Canada's financial services industry - banks, trust companies, insurers and securities firms.

The first legal barriers were broken in 1987 when outsiders were allowed to invest in the securities firms. All six now own securities subsidiaries, including some of the biggest brokerage firms in the country.

The banks have for years been itching to use their vast branch and automated-teller networks as a springboard for marketing insurance policies. Royal Bank of Canada estimates that while Canadians see their insurance broker less than twice annually, they deal



Richard Thomson: fired off letter of protest to PM with their bank about 36 times a year.

Banks, insurers and trust companies have spent the past two years gearing up for the changes which take effect on June 1. All the banks have either bought trust companies or set up new trust subsidiaries, allowing them to expand into such fields as corporate custodial services, and estates administration.

Anticipating the reforms, Royal Bank of Canada, Canadian Imperial Bank of Commerce, Bank of Nova Scotia and Toronto-Dominion Bank have either forged marketing alliances with insurance com-

panies, or started setting up their own insurance businesses.

Non-bank institutions have also been busy protecting their flanks. Manulife Financial has bought several small trust companies and recently gave notice that it wants to start a bank. Canada Trust - the country's strongest trust company - has formed a joint insurance venture with Colonia Life.

The last-minute changes, contained in regulations under the Bank Act, were made after bitter complaints from insurance brokers, supported by many underwriters, that their livelihood was in danger. For once, the banks were outmanoeuvred in political lobbying.

While banks will be allowed to buy insurance companies, they will now be barred from providing their new subsidiaries with any information on their banking customers.

The regulations also prohibit them from referring their customers to specific insurance companies or brokers. Any promotion of an insurance product will have to be directed at the bank's entire customer base or all its credit card holders. No promotion or selling of insurance will be allowed within a bank branch.

The tightened curbs are an inconvenience not only to the banks, but also some insurers which have hitched themselves to the banks' wagon. North American Life, for instance, bought a direct-marketing business in late-1990 which sells insurance policies to carefully targeted customers of three different banks.

Mr Cam Hall, North American's director in charge of this business, says that "the direct marketing of insurance products when you can't target-market is difficult to do cost efficiently."

However, the new curbs are unlikely to turn the banks away from the insurance business. "We still expect them to try and sell insurance on an untargeted basis," says Mr Greg Fast, partner at Madden Fast & Associates, a Toronto financial services consultancy. "The banks, which are by far the most powerful players in Canada's financial services industry, have a history of finding the smallest openings in regulatory barriers, and then gradually prising them open."

It would be out of character if they did not spend the next few years probing for every loophole they can find until they become the force they want to be in the insurance and trust markets.

Repsol may stretch bond issue to Pta50bn

By Tom Burns in Madrid

A Pta50bn (\$250m) convertible bond offering by Repsol, Spain's state-controlled oil, gas and chemicals group, has been oversubscribed and the corporation will extend the issue to Pta50bn.

The investor response to the three-year, 10 per cent bonds is likely to encourage Repsol into making an international placement of shares for institutional investors this autumn.

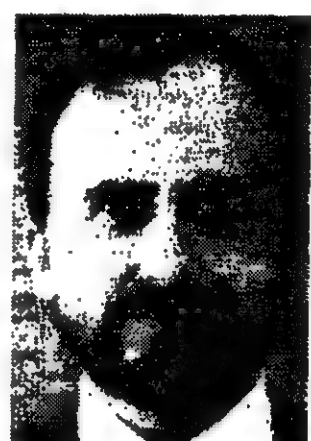
Repsol officials say that the placement is under consideration but that no decision has yet been made. In 1989 Repsol raised Pta130bn when the state sold a 26.5 per cent stake in the group.

The convertible bonds were priced at Pta10,000 and in-

vestors were limited to buying a maximum of 900 for Pta5m. Officials believe that the average investment has been some Pta200,000. Most of the bond holders are expected to convert at the first opportunity, which will be in the last week of September, in order to take advantage of an 8 per cent discount on the share price.

Should all the Pta50bn worth of bonds be converted to shares, the state holding in Repsol will be reduced by about 8 per cent to 84 per cent. Repsol could therefore place a further 8 per cent of itself and still comply with its charter, which demands majority public ownership.

An 8 per cent shareholding in Repsol has a stock market value of Pta75bn.



Oscar Fanjul, chairman: welcomes ownership ruling

However, legislation before parliament is due to abolish

the ruling on majority public ownership. Mr Oscar Fanjul, the group's chairman, has indicated he would welcome that.

The government is understood to favour privatisations in order to reduce the budget deficit in accordance with Spain's convergence plan for economic and monetary union within Europe.

Spain has disclosed capital market expansion plans in an attempt to diversify the sources and lengthen the maturity of government debt. *Reuter reports from Madrid.* Treasury officials aim to issue securities in the European Community's Ecu currency, to open up the market in "matador" peseta-denominated, foreign bonds, and to ease the tax burden borne by foreign investors.

Paper demand forecast to rise

DEMAND for paper and packaging products is expected to increase in 1992, according to International Paper, AP-DJ reports from New York.

At its annual conference, the company said that it expects demand for bleached packaging board to grow by 2 per cent per year until 1995. By the end of 1995, about 870,000 tons will have been added to the 1991 capacity base; about 70 per cent of which will come from the US.

Worldwide demand for chemical mass pulp is expected to increase this year by between 4 and 5 per cent. Although new capacity will be available, International Paper looks for gradual improvement in operating rates during 1992 to 1995.

Notice of Redemption to the Holders of Franklin Savings Association 8% Mortgage-Backed Bonds due December 30, 1996 CUSIP Number 354626 EV 3

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of February 17, 1987 (the "Indenture") between Franklin Savings Association (the "Issuer") and IBI Schroder Bank & Trust Company, as Trustee, the Issuer has elected to redeem all of its outstanding 8% Mortgage-Backed Bonds due December 30, 1996 (the "Bonds") on June 30, 1992 (the "Redemption Date") at 100% of the principal amount thereof (the "Redemption Price"). Payment of interest due June 30, 1992 will be made in the usual manner.

Interest on Bonds to be redeemed shall cease to accrue on and after the Redemption Date and on said date the Redemption Price will become due and payable on each of the Bonds called for redemption.

The Redemption Price will be paid upon presentation and surrender of the Bonds by hand or mail to the Paying Agent as follows:

IBI Schroder Bank & Trust Company
One State Street
New York, New York 10004
Attn: Securities Processing Window
Sub-Cellar One

The method of delivery is at the option and risk of the holder, however, transmission by registered mail, properly insured, is suggested as a precaution against loss.

IBI Schroder Bank & Trust Company as Trustee

Dated: May 29, 1992

No representation is made as to the correctness of the CUSIP number listed herein or printed on the Bonds.

Under the Interest and Dividend Tax Compliance Act of 1983, we may be required to withhold 20% of any gross payments made within the United States to certain holders who fail to provide us with, and certify under penalty of perjury, a correct taxpayer identifying number (employer identification number or social security number, as appropriate) or an exemption certificate on or before the date the securities are presented for payment. Those holders who are required to provide their correct taxpayer identifying number on Internal Revenue Service Form W-9 and who fail to do so may also be subject to a penalty of \$50. Please therefore provide the appropriate certification when presenting your securities for payment.

CITICORP

U.S. \$350,000,000
Subordinated Floating Rate Notes Due November 27, 2035
Notice is hereby given that the Rate of Interest has been fixed at 5% in respect of the Original Notes and 5.0875% in respect of the Enhancement Notes, and that the interest payable on the relevant Interest Payment Date June 30, 1992 against Coupon No. 79 in respect of US\$10,000 nominal of the Notes will be US\$4.44 in respect of the Original Notes and US\$4.52 in respect of the Enhancement Notes.

U.S. \$500,000,000
Subordinated Floating Rate Notes Due October 25, 2005
Notice is hereby given that the Rate of Interest has been fixed at 5% and that the interest payable on the relevant Interest Payment Date June 30, 1992 against Coupon No. 80 in respect of US\$10,000 nominal of the Notes will be US\$4.44.

U.S. \$500,000,000
Subordinated Floating Rate Notes Due January 30, 1998
Notice is hereby given that the Rate of Interest has been fixed at 5% and that the interest payable on the relevant Interest Payment Date June 30, 1992 against Coupon No. 77 in respect of US\$10,000 nominal of the Notes will be US\$4.44.

U.S. \$350,000,000
Subordinated Floating Rate Notes Due August 14, 2011
Notice is hereby given that the Rate of Interest has been fixed at 4.1875% p.a. and that the interest payable on the relevant Interest Payment Date August 28, 1992 against Coupon No. 24 in respect of US\$10,000 nominal of the Notes will be US\$105.85 and in respect of US\$250,000 nominal of the Notes will be US\$2,646.27.

U.S. \$500,000,000
Subordinated Floating Rate Notes Due May 29, 1998
Notice is hereby given that the Rate of Interest has been fixed at 4.1875% p.a. and that the interest payable on the relevant Interest Payment Date August 28, 1992 against Coupon No. 25 in respect of US\$10,000 nominal of the Notes will be US\$105.85, and in respect of US\$250,000 nominal of the Notes will be US\$2,646.27.

May 29, 1992
By: Citicorp, N.A. (CSC) Dept., Agent Bank

CITIBANK

National Westminster Bank

Incorporated in England with limited liability
US\$ 500,000,000 Primary Capital FBNs (Series "C")

In accordance with the provisions of the Notes, notice is hereby given that for the three month interest period from May 29, 1992 to August 28, 1992 the Notes will carry an interest rate of 4.4% per annum.

The interest payable on the relevant interest payment date, August 28, 1992 against coupon No. 27 will amount to US\$ 105.85 for Notes of US\$ 100,000 nominal and US\$ 1,058.51 for Notes of US\$ 1,000,000 nominal.

The Agent Bank:
Friedrichbank S.A. Luxembourg 6088

Den norske Bank

Primary Capital Perpetual Floating Rate Notes

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from May 29, 1992 to August 28, 1992 the Notes will carry an interest rate of 4.3125% p.a. and the Coupon Amount per US\$10,000 will be US\$109.01.

May 29, 1992 London
By: Citicorp, N.A. (CSC) Dept., Agent Bank

CITIBANK

U.S. \$400,000,000
Banque Paribas
Du Commerce Extérieur
Guaranteed Floating Rate Notes due 1997

For the three months May 29, 1992 to August 28, 1992, the Notes will bear interest at 4.4% per annum. U.S. \$109.01 will be payable on August 28, 1992, per U.S. \$10,000 principal amount of Notes.

By: The Chase Manhattan Bank, N.A., London, Agent Bank

May 29, 1992

CHASE

US \$330,000,000
Republic of Italy Euro Repackaged Assets Limited F.E.R.A.R.I. II
Floating Euro-dollar Repackaged Assets of the Republic of Italy due 1998

For the period from May 29, 1992 to August 28, 1992 the Notes will carry an interest rate of 4.4% per annum with an interest amount of US \$1,090.10 per US \$100,000 Note.

The relevant interest payment date will be August 28, 1992.

Agent Bank:
Banque Paribas Luxembourg Société Anonyme

First Bank System, Inc.
US\$300,000,000
Subordinated Floating rate notes due 2010

Notice is hereby given that for the interest period from May 29, 1992 to August 28, 1992 the Notes will carry an interest rate of 5.3% per annum and that the interest payable on the relevant interest payment date August 28, 1992 will amount to US\$12.71 per US\$10,000 note and US\$127.11 per US\$100,000 note.

Agents: Morgan Guaranty Trust Company

J.P. MORGAN

TSB Hill Samuel Bank Holding Company PLC
(formerly Hill Samuel Group plc)
US\$75,000,000
Fixed Rate Floating rate notes

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from May 29, 1992 to August 28, 1992 the Notes will carry an interest rate of 5.3% per annum and that the interest payable on the relevant interest payment date August 30, 1992 will amount to US\$12.71 per US\$10,000 note and US\$127.11 per US\$100,000 note.

Agents: Morgan Guaranty Trust Company

J.P. MORGAN

AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED
Sterling Floating Rate Notes due 1997

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period from May 29, 1992 to August 28, 1992, has been fixed at 10.1875 per cent per annum. On August 28, 1992 interest of sterling 125.39 per sterling 5,000 nominal amount of the Notes, and interest of sterling 641.56 per sterling 25,000 nominal amount of the Notes, will be due against Coupon No. 31.

Sales Bank Corporation, London, Reference Agents

Can. \$75,000,000
Province of New Brunswick
Floating Rate Notes due May 1994

Notice is hereby given that in respect of the Interest Period from May 29, 1992 to August 28, 1992 the Notes will carry an interest rate of 8% per annum. The amounts payable on August 28, 1992, against Coupon No. 33 will be Can. \$158.57 for Bears Notes of Can. \$10,000 principal amount and Can. \$1,585.68 for Booms Notes of Can. \$1,000 principal amount.

By: The Chase Manhattan Bank, N.A., London, Agent Bank

May 29, 1992

CHASE

PT PABRIK KERTAS TJIIWI KIMIA
U.S. \$50,000,000

Notice is hereby given that the Rate of Interest under the Interest Payment Certificate has been fixed at 4.5% p.a. Together with the 1% interest under the Bond Certificate, the total interest payable on the relevant Interest Payment Date November 30, 1992 in respect of U.S. \$250,000 nominal of the two Certificates will be U.S. \$7,065.97.

May 29, 1992
By: Citicorp, N.A. Hong Kong, Agent Bank

CITIBANK

PANTHER LTD
Series A
US\$65,500,000
Secured Floating Rate Notes due 1995

secured by first charge over Yeo 10,000,000,000 aggregate principal amount of ASLM-CEER France N.V. 5% % Variable Redemption Amount Notes due 1995 guaranteed by Algemeen Spaarwinstfonds/Caisse Generale d'Epargne et de Retraite.

For the six months May 29, 1992 to November 24, 1992 the Notes will carry an interest rate of 4.2525% p.a. The coupon pertaining to each Note of US\$100,000 for this interest period will be US\$2,155.04 and will be payable on November 24, 1992.

Listed on the Luxembourg Stock Exchange

IBJ International Limited Agent Bank

INTERNATIONAL CAPITAL MARKETS

Treasury up as investors await money supply data

By Karen Zagor in New York and Sara Webb in London

US TREASURY prices moved slightly higher yesterday morning, shrugging off signs of further improvement in the US labour market, but turnover was light as the market awaited the afternoon release of the weekly money supply figures.

At mid-session, the Treasury's benchmark 30-year bond was up 1/8 at 101 1/4, yielding 7.875 per cent. Intermediate issues posted similar gains, while at the short end of the yield curve the two-year note was 1/8 higher for a yield of 5.225 per cent.

Bond prices initially slipped on the back of a decline in jobless claims in the week ended May 16. The number of claims fell 4,000 to 403,000 when the market had expected them to rise by about 3,000. But the lower prices encouraged some retail buying.

The Federal Reserve entered the open market to arrange four-day repurchase agreements. Analysts said the Fed was facing a large requirement for additional funds and the Fed's operation, which adds liquidity to the banking system, was widely expected. Fed funds, the rate at which banks lend to each other, were changed

ing hands at about 7 1/2 per cent at the time of the Fed's action. The perceived target for the rate is 3 1/4 per cent.

UK long-dated government bonds rose up to a quarter of a percentage point in dull trade yesterday, but gains at the short end of the yield curve were held in check now that hopes of another cut in the base rate have faded.

The benchmark 11 1/2 per cent gilt due 2007/07 climbed from 118 1/4 to end the day at 118 1/2. News that the latest £150m tranche of 3 1/2 per cent indexed stock due 2020 was exhausted yesterday afternoon helped to buoy up the indexed-linked sector of the market, traders said.

The tranche was one of two £150m tranches of 3 1/2 per cent indexed-linked stock announced on May 20. The other tranche, due 2013, was exhausted on May 21. However, a £200m issue of 9 per cent conversion stock due 2000 is still overhanging the market, and dealers expect the Bank to set the date for another gilt auction fairly soon.

JAPANESE government bonds ended the day firmer, helped by the slightly stronger yen and a rebound in US Treas-

ury bond prices early in the day. The yield on the benchmark No 129 JGB opened at 5.58 per cent, corresponding to the low

GOVERNMENT BONDS

price of the day, and ended at 5.555 per cent. Volumes were low, with only ¥235bn traded in the benchmark No 129 JGB. The September futures contract moved from its opening of 101.35 to a high of 101.44 before closing at 101.42.

The dollar traded above ¥130 overnight at ¥130.20, but the Bank of Japan intervened yesterday morning to support the yen, which ended trading at around 129.75.

POSITIVE economic data pushed Australian government bond yields higher yesterday, particularly among the short-dated issues.

Company profits jumped 13 per cent in the March quarter, whereas analysts had expected an increase of only 10 per cent. The news prompted a sell-off in the bond market. "The stronger figures were taken as an indication that the recession is bottoming out which makes the chances of another easing

in interest rates less likely now," said one dealer.

April 1995 Commonwealth bonds closed weaker, yielding 7.97 per cent against Wednesday's close of 7.82 per cent. The benchmark November 2001 Commonwealth bond yield also rose, finishing the day at 8.19 per cent, compared with 8.12 per cent the previous day.

THE EUROPEAN government bond markets saw little activity yesterday as many were closed for the Ascension Day holiday, and traders expect activity to be lacklustre today as well. German government bonds edged up in London trading as dealers covered their short positions.

Italian bonds eased lower with cash and futures prices moving down in thin trading. Operators attributed the losses to covering plays ahead of the expiry of the Life June futures contract. The cash market had been awaiting the results of the Treasury auction for £13,000m June 1, 1993, CCTs. The price of 97.75, announced after the close, was in line with forecasts.

It is the first of three issues for a total of £10,000m, with £3,000m of fixed-rate 10-year bonds (BTP) being auctioned today.

BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Change	Yield	Week ago	Month ago
AUSTRALIA	10.000	10/02	102.280	-0.200	8.20	8.20	8.73
BELGIUM	9.000	05/01	101.100	-	8.61	8.70	8.84
CANADA	8.388	04/02	100.300	-	8.47	8.48	8.90
DENMARK	5.000	11/00	101.200	-	8.76	8.77	8.80
FRANCE	8.500	03/97	99.012	+0.001	8.74	8.71	8.88
GERMANY	8.500	11/02	99.900	-	8.53	8.52	8.71
ITALY	12.000	02/02	98.420	-0.020	12.05	12.07	12.80
JAPAN	4.000	05/99	84.900	+0.020	5.81	5.72	5.91
NETHERLANDS	6.400	03/00	104.400	+0.200	5.58	5.58	5.58
SPAIN	8.200	02/02	98.800	-0.080	8.92	8.92	9.01
UK GILT	11.300	01/02	102.000	-0.200	10.10	10.05	10.81
US TREASURY	7.500	11/01	100.000	+0.010	7.41	7.39	7.59
US TREASURY	6.000	11/21	101.281	+0.200	7.89	7.84	8.08
ECU (French Gov)	5.500	03/02	99.500	+0.350	5.58	5.59	5.75

London closing, "denotes New York morning session. Yields: London market standard 1/2 Gross annual yield (including withholding tax at 12.5 per cent payable by non-residents).

Prices: US, UK in 32nds, others in decimals. Technical Data/ATLAS Price Sources

Belgium, Denmark and Spain: Between April 30 and May 20 bond yields for these markets supplied to the Financial Times and published here were calculated on a semi-annual basis, rather than the annual basis which is the local standard. Bond yields for this period recalculated on an annual basis can be obtained by application to Garry Hayes, Financial Times, 1 Southway

British Gas may lose triple-A rating in Moody's review

By Richard Waters

BRITISH GAS, one of the most active UK issuers in the euro-bond market, could be set to lose its cherished triple-A credit rating following a decision by Moody's Investors Service to put it under review for possible downgrade.

The decision leaves BT and Marks and Spencer as the only UK companies with unquestioned triple-A ratings from both agencies, along with Anglo-Dutch groups Royal Dutch/Shell and Unilever.

The review, which affects some £3.6m of long-term debt, reflects pressure put on British Gas by Ofgas, the UK gas industry regulator.

This has raised the prospect of greater competition in the

UK's industrial and commercial markets, and put pressure on the company's prices in the domestic gas market, Moody's said.

Also, the rating agency said it would "review British Gas' investment plans in exploration and production and international operations, to assess the investment requirement, and any potential shift in the balance of group earnings and consequent volatility."

British Gas's triple-A rating from rival rating agency Standard & Poor's remains unquestioned. According to S&P, companies with triple-A ratings pay around a fifth of a percentage point less when raising money in the Euro-markets than the next best credits.

Coventry Building Society in Pibs issue

By Simon London

COVENTRY Building Society yesterday became the latest UK mutual savings institution to raise capital through an issue of permanent interest-bearing shares (Pibs).

The deal comes amid growing concern that Pibs have been sold to retail investors without a full understanding of the risks of holding such undated, deeply subordinated, fixed interest securities - with unproven secondary market liquidity.

Yesterday's £40m issue, lead managed by Kleinwort Benson, was the eighth by a UK building society. The market now amounts to £480m outstanding, but remains only a fraction of its potential size.

If the top 20 building societies were to issue the maximum allowed by the Building Societies Commission, the industry regulator, the market could reach £4.8m.

The Coventry paper carries a 12 1/2 per cent coupon and was re-offered to investors at a fixed price of 100.749. At this level the paper yields 12.04 per cent, or 3.25 per cent more

than long-dated UK government bonds.

Earlier Pibs issues have already offered holders a handsome capital gain as the yield spread over UK government bonds has narrowed.

For example, the first £75m issue from the Leeds Permanent Building Society was launched in June last year at a yield spread of 3.5 per cent over long-dated gilts. It now trades at a spread of around 2.5 per cent.

The narrowing of yield spread is partly attributable to increased buying of Pibs by retail investors. Building societies have these advantages of this interest by issuing Pibs in £1,000 denominations, the smallest size allowed by the Commission, to appeal to retail buyers.

Kleinwort Benson said yesterday that around 50 per cent of the Coventry issue had been placed with retail investors.

However, the commission is concerned that Pibs may be sold to individuals unaware of the risks, despite an explicit list of risk factors in the offering documents.

Floating-rate note revival gathers pace as issues dwindle

By Simon London

NEW ISSUE activity in the international bond market ground almost to a halt yesterday, with public holidays in most continental European markets.

However, the revival of the floating-rate note market continued to gather pace. Instituto Bancario San Paolo di Torino, the double-A rated Italian bank, launched a \$150m deal lead managed by Kidder Peabody.

The deal follows Wednesday's \$200m offering by Banco di Roma, and a string of other deals from borrowers in recent weeks ranging from Sumitomo Bank to the City of Stockholm.

The five-year paper issued yesterday pays 3 per cent - 18.75 basis points - over the six-month London interbank offered rate and was re-

offered to investors at par.

The pricing was seen as fair by participants in the deal. Banco di Roma offered 55 basis points over Libor, but does not

INTERNATIONAL BONDS

carry a credit rating.

Kidder Peabody estimated that around 60 per cent of yesterday's issue was purchased by other banks.

Floating-rate notes carry only a 20 per cent risk weighting under the Basel capital adequacy accord, against 100 per cent for corporate bonds. This means banks need to set aside only one-fifth the capital required for corporate debt.

The rest of the paper was bought by managers of money market funds, keen to switch out of cash deposits to

pick up a higher yield.

Syndicate officials said the return of banks to the market in any numbers for the first time since 1990 reflected the improving credit quality of many financial institutions. Investors are now more comfortable holding bank bonds.

For example, Bank of America - one of the most improved credits in the US banking sector - returned to the floating-rate note market in February for the first time since 1987.

In addition, conditions in the interest rate swaps market have deteriorated. Banks can now achieve a cheaper cost of funds by issuing floating-rate paper directly, rather than issuing fixed-rate bonds and swapping the liability into floating rate.

Moreover, other sources of bank funding have dried up. For example, many banks

funded themselves by placing structured bonds - paper linked to the Tokyo stock market, for example - with institutional investors in Japan. This ready source of funding has declined with the turbulence of Japanese markets.

New issue activity is expected to remain subdued today. Next week, however, syndicate officials are anticipating deals in the Eurodollar sector.

Among the potential issuers is Spintab, the mortgage subsidiary of Swebank, rumoured to be planning a five-year issue of around \$250m.

Investor AB, the holding company controlled by Sweden's Wallenberg family, plans to make an Ecu-denominated convertible bond issue in the international bond market. Yesterday, the company started a series of presentations to

international investors and plans to launch an offer "within the next few weeks".

The company already has Swedish krona-denominated convertibles outstanding in the domestic market. It plans to buy back these bonds from institutional investors, change the currency denomination under provisions already in place, and re-offer the stock on the international market.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
US DOLLARS						
Bank of America (BofA)	150	(5)	100.10	1997	25/150	Kidder, Peabody Inst.
STANBURY						
Coventry B.S. (Ct)	40	12.125	100.749	(c)	(c)	Kleinwort Benson
YEN						
Kawasaki Steel Corp. (KSC)	300m	6	101.80	1997	1.675/1.25	Daiwa Europe

*Private placement. *Convertible. *With equity warrants. *Floating rate note. *Fixed terms. *Non-callable. *By coupon pays 3% above 6-month Libor rate and payable semi-annually. *Undated Mandatory Convertible Subordinated Notes, convertible into Permanent Interest Bearing Shares (Pibs). *Coupon payable semi-annually. *Fees undisclosed.

MARKET STATISTICS

RISES AND FALLS YESTERDAY

	Rises	Falls	Same
British Funds	43	0	36
Other Fixed Interest	213	332	902
Commercial, Industrial	99	142	267
Financial & Property	2	23	8
Plantations	29	19	97
Others	52	17	79
Totals	424	534	1,733

LONDON RECENT ISSUES

Issue	Amount	Price	Yield	Rating	Book runner
Bank of America (BofA)	150	100.10	5.58	A+	Kidder, Peabody Inst.
STANBURY	40	100.749	12.125	A+	Kleinwort Benson
YEN	300m	101.80	6	A+	Daiwa Europe

FIXED INTEREST STOCKS

Issue	Amount	Price	Yield	Rating	Book runner
Bank of America (BofA)	150	100.10	5.58	A+	Kidder, Peabody Inst.
STANBURY	40	100.749	12.125	A+	Kleinwort Benson
YEN	300m	101.80	6	A+	Daiwa Europe

RIGHTS OFFERS

Issue	Amount	Price	Yield	Rating	Book runner
Bank of America (BofA)	150	100.10	5.58	A+	Kidder, Peabody Inst.
STANBURY	40	100.749	12.125	A+	Kleinwort Benson
YEN	300m	101.80	6	A+	Daiwa Europe

TRADITIONAL OPTIONS

Issue	Amount	Price	Yield	Rating	Book runner
Bank of America (BofA)	150	100.10	5.58	A+	Kidder, Peabody Inst.
STANBURY	40	100.749	12.125	A+	Kleinwort Benson
YEN	300m	101.80	6	A+	Daiwa Europe

LIFFE EQUITY OPTIONS

Issue	Amount	Price	Yield	Rating	Book runner
Bank of America (BofA)	150	100.10	5.58	A+	Kidder, Peabody Inst.
STANBURY	40	100.749	12.125	A+	Kleinwort Benson
YEN	300m	101.80	6	A+	Daiwa Europe

FIXED INTEREST STOCKS

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STANBURY	40	100.749	12.125	A+	Kleinwort Benson
YEN	300m	101.80	6	A+	Daiwa Europe

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STANBURY	40	100.749	12.125	A+	Kleinwort Benson
YEN	300m	101.80	6	A+	Daiwa Europe

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STANBURY	40	100.749	12.125	A+	Kleinwort Benson
YEN	300m	101.80	6	A+	Daiwa Europe

FT/ISMA INTERNATIONAL BOND SERVICE

Limited are the latest international bonds for which there is an adequate secondary market.

Issue	Amount	Price	Yield	Rating	Book runner
Bank of America (BofA)	150	100.10	5.58	A+	Kidder, Peabody Inst.
STANBURY	40	100.749	12.125	A+	Kleinwort Benson
YEN	300m	101.80	6	A+	Daiwa Europe

FIXED INTEREST STOCKS

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YEN	300m	101.80	6	A+	Daiwa Europe

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YEN	300m	101.80	6	A+	Daiwa Europe

Enlarged Babcock 7% ahead Macdonald Martin Distilleries a wee dram higher at £8.6m

By Jane Fuller

BABCOCK International, the engineering contractor, cushioned itself against the effects of the UK recession by spreading its activities across a wider range of industries and expanding its business on the Continent.

Pre-tax profit advanced by 7 per cent to £50.1m (£46.7m) on turnover of £830m (£761m) last year. Operating profit went up 12 per cent to £43.1m (£38.5m), but net interest income fell to £5.5m (£6.2m) because of falling rates.

At the March 31 year-end, net cash stood at just over £100m, compared with £89.3m. Mr Erik Porter, finance director, said this was "a bit of a freak" following a rush of advance payments. The normal level was about £80m, of which about half was Babcock's.

The group issued shares during the year to buy a Swedish company and to strengthen the balance sheet. With the help of £23m retained profit, net assets advanced from £70m to £102m.

Three of the five divisions improved profitability, including the new materials handling division formed from Claudius Peters in Germany, Constium, the £21.4m Swedish acquisition, and a UK subsidiary. Materials handling profit rose 44 per cent to £7.2m.



Erik Porter: £100m net cash 'a bit of a freak'

Energy and manufacturing, including a big blue-chip desulphurisation contract at Drax power station, improved to £17.5m (£15.7m). Construction and process plant contributed £12.7m (£10.5m) after securing more overseas work and increasing its penetration of the oil, steel and pharmaceuticals industries.

Facilities management - the Rosyth Royal Dockyard - slipped to £10.5m (£10.7m) because of delays in a submarine refit programme. The only

serious setback came in South Africa, which was £2m down at £7.1m following a slump in platinum mining.

The £14m settlement of a dispute arising from the liquidation of IBH Holding in Germany, was about £5m less than Babcock had provided for, leading to an extraordinary gain of that amount.

After a reduced minority charge of £2.4m (£2.2m), but a higher tax rate, earnings per share rose to 6.9p (6.55p). A proposed final dividend of

1.9p makes a total of 3.15p (3p).

COMMENT

Babcock's share price, which sunk to 53p before the general election, has outperformed the FT-100 All-Share index by 18 per cent since then and the re-rating is well deserved. Although it is still suspected of being a late-cycle group because of some long-term contracts, it has become adept at casting its net widely for smaller, quicker orders. It says it is not unhappy that the year-end order book was about £40m down at £58m, especially as about £100m has been added since. Some analysts, however, remain unconvinced and point to limited recovery potential. It is true that earnings growth will be restricted this year by falling interest income, a higher tax charge and increased equity. However, the potential contributions from Constium, which made

£500,000 profit in six weeks last year and from a joint venture with Yorkshire Water bode well, as do the reasonable prices paid for these businesses. Pre-tax profit is forecast to reach about £57m this year, giving an undemanding prospective p/e of less than 10 on yesterday's close of 69p, supported by a yield of more than 6 per cent.

Mr David Macdonald, chairman, said a lack of consumer demand during the vital Christmas period had resulted in an overhang of stock last year. Nevertheless, he was pleased with the profits progress despite the effects of the "deep and

By Peggy Hollinger

SOBER Christmas revellers dampened spirits at Macdonald Martin Distilleries, maker of Glenmorangie and Glen Moray whiskies, which yesterday revealed profits only £240,000 higher to £8.6m for the year to March 31.

Mr James Fyfe, finance director, said the company had also increased its share of a declining international malt market during the past 12 months. International malt whisky volumes fell by 9 per cent, while MMD's shipments fell by just 1 per cent.

persistent recession worldwide".

The advance had been achieved on sales 7 per cent down at £31.8m. This was the result of lower overheads through increased efficiencies, better deals on raw materials and job losses through natural wastage.

Mr Fyfe said a strong performance in Japan - where sales jumped by 30 per cent compared to a market decline of 20 per cent - had helped to cushion the effect of tougher trading in the US. Shipments there were down by 10 per cent.

In the UK, excise duty and VAT increases combined with recession to depress sales for the first time in almost 10 years.

Customer demand fell by about 11 per cent in the UK, Mr Fyfe said.

He added that the excess stock had worked its way

through the system since December, although production was being cut by 15 per cent this year.

Blended whiskies - which represent about 500,000 cases a year, compared with 180,000 for malt - were expected to suffer increasing margin pressures due to lower prices, Mr Fyfe said. Yet MMD had managed to increase overall margins last year by 2.6 points to 26.9 per cent.

Earnings per A share rose from 39.74p to 41.88p. The final dividend is raised 10 per cent to 6.6p for a total of 8.8p (8p).

He added that the excess stock had worked its way

AJ Archer suffers 62% fall to £267,000

By Richard Lapper

AMID EXTREMELY difficult trading conditions at the Lloyd's of London insurance market, AJ Archer Holdings, the listed Lloyd's agency group, reported a 62 per cent fall in pre-tax profits, from £708,000 to £267,000, in the six months to March 31.

Earnings per share fell to 0.7p (1.9p). The interim dividend is 2.2p (3.15p).

During the half year agency fees rose to £1.21m (£1.19m), but fees received for winding up - which are no longer receivable

by managing agents - dropped to just £4,000 (£137,000).

Operating expenses rose to £1.17m (£987,000), principally due to the inclusion of the costs relating to the Henry G Nicholson members' agency last year.

Interest receivable also fell - reflecting falling interest rates and less money on deposit - to £215,000 (£273,000).

Archer warned that profitability would be further depressed when the group reports its results for the full year since profit commission earned from the 1989 underwriting year and re-

ceived since March 31 fell to £700,000 (£2.2m).

Of the 10 syndicates managed by the group in 1989 half produced profits and half losses, with two of the syndicates' losses amounting to less than 1 per cent of stamp (capital base).

For the 1992 year of account Archer's managed capacity - the amount of premium income its syndicates are allowed to accept according to Lloyd's rules - fell from £330m to £230m.

The group's members' agency capacity rose to £24.8m (£18.8m).

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
ABI Leisure	1.57	July 1	1.57	-	4.7
Acas & Hulton	2.5	July 27	3.15	-	6
Archer (AJ)	2.2	Aug 20	3.15	-	4.4
Babcock Int	1.9	Aug 28	1.8	3.15	3
City of London	2.14	July 24	2.05	3.18	3.09
European Colour	0.4	July 20	0.4	0.65	0.65
Greyfriars Int	2	June 30	2	-	6
Flamingo High Int	1.45	July 1	1.45	5.8	5.75
Macdonald Martin	6.6	July 31	6	8.8	8
M&G	9	July 1	8.25	-	19
MEPC	5.25	July 14	5.25	-	20
North West Water	19.13	Oct 1	12	19.57	16
PCT	4.37	July 29	4	7	8.4
Rolls & Nolen	3.9	July 24	3.5	5.2	5.2
Scottish Int Tel	1.6	July 20	1.5	-	4.4
Scottish Power	6.75	Oct 23	-	10.15	-
Sheldons Jones	1.35	-	1.35	-	2.58
Smart (L)	2.3	July 13	-	13.15	7.35
South West Water	14.87	Sept 1	13.3	21.7	20
Thorn EMI	21.5	-	21.5	30.6	30.6

Dividends shown pence per share net except where otherwise stated. 10n increased capital, US\$M stock.

ANGLOVAAL GROUP

Declaration of Final Dividends
Year Ending 30 June 1992



Dividends have today been declared in the currency of the Republic of South Africa in relation to ordinary shares listed below. Shareholders should refer to these declarations and:

Last day to register for dividends and for changes of addresses or dividend instructions: Friday 19 June 1992
Period during which transfer books and registers of members will be closed (both days inclusive): Saturday 20 to 26 June 1992
Currency conversion date for starting payments to shareholders paid from London: Monday 29 June 1992
Dividend payments posted (on or about): Friday 30 July 1992

Name of company	Notes	Dividend Declared Cents Per Share June 1992	Dividend Declared Cents Per Share June 1991	Total for Financial Year Cents Per Share 1992	Total for Financial Year Cents Per Share 1991
Anglovaal Limited	84	7	7	14	14
Anglovaal Investments Ltd	73	45	50	95	100
Anglovaal Gold Mining Company Ltd	40	7	8.25	15.25	15.50

Notes: 1. The dividends are paid subject to conditions which can be inspected at the registered offices or offices of the London Secretaries of the companies. These companies are incorporated in the Republic of South Africa.
2. Estimated profit after taxation amounts to R 20 200 000 (1991 : R 21 471 000) and amount absorbed by dividends is R 19 856 000 (1991 : R 21 482 000).

By order of the board: London Secretaries Anglovaal Trustees Limited
33 Davies Street
London W1V 1PN
Registered Office: Anglovaal House
56 Main Street
2001 Johannesburg

27 May 1992

NOTICE OF WITHDRAWAL OF OPTION

Olympia & York (Gulf Canada Square) Limited
U.S. \$160,000,000 Note Issuance Facility
dated 22nd August 1988.

TO: The holders of notes made by Olympia & York (Gulf Canada Square) Limited ("OYGS") pursuant to the trust indenture dated as of August 22, 1988 issued by OYGS in favour of The Royal Trust Company, as trustee, secured by first mortgage security charging Gulf Canada Square, Calgary.

RE: Option Deed made as of August 22, 1988 (the "Option Deed") by the financial institutions named therein as the "Grantors" and Bank of Montreal, in its capacity as agent for the Grantors (the "Grantors Agent"), in favour of certain holders of securities accounts with the Euro-clear System and CedeL S.A.

TAKE NOTICE that the undersigned, in its capacity as the Grantors' Agent, is withdrawing the Option pursuant to Section 6.0 of the Option Deed effective immediately upon publication as contemplated in Section 8 of the Terms and Conditions.

Capitalized words and phrases used herein and not otherwise defined shall have the meanings respectively ascribed thereto in the Option Deed.

DATED as of the 27th day of May, 1992.

BANK OF MONTREAL



FT-SE 100
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Switzerland 5 & 9 October
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Fax: 071-529 4966

EXTRACTS FROM THE CHAIRMAN'S SPEECH AT THE 1992 ANNUAL GENERAL MEETING ON 28TH MAY.

We have already reported on the first quarter's results which were a promising start to the year, with pre-tax profit up 14 per cent. I have every confidence that this performance will actually accelerate as the year progresses.

As the world's most international cigarette company, we will continue to take advantage of opportunities in both new and existing markets for our portfolio of US and UK international brands. The financial services picture is already much brighter, particularly with the continuing success at Farmers and a distinct improvement in the underlying trend at Eagle Star.

The year as a whole should be one of real progress for B.A.T Industries and this will enable the Group to maintain its record of dividend increases significantly in advance of inflation. Our aim will be to at least match last year's increase, as well as rebuilding dividend cover. SIR PATRICK SHEEHY, CHAIRMAN



B.A.T INDUSTRIES

FOR A COPY OF THE FULL SPEECH CONTACT B.A.T INDUSTRIES PLC, WINDSOR HOUSE, 50 VICTORIA STREET, LONDON SW1H 0NL.

COMPANY NEWS: UK

Two privatised water companies report increased annual profits

North West achieves £230m

By Jane Fuller

NORTH WEST Water Group, second largest of the privatised water companies, increased pre-tax profit by 7 per cent to £230m in the year to March 31. Turnover rose from £589m to £768m, including £153m from the process engineering division, built up through nearly £150m of acquisitions over the past 18 months. At the pre-tax level, the new division contributed £3.7m.

The final dividend is raised to 13.13p, making a total of 19.67p (18p), a 9 per cent increase. On yesterday's closing price of 456½p, the yield is 6 per cent.

Prices to the consumer were increased by nearly 16 per cent, according to a formula that added 5 per cent to the inflation rate. This year's rise has been set at 8 per cent.

The inflation-plus increases take account of a huge capital spending programme to renovate North West's 70,000 km of pipes and to improve the system in line with more stringent regulations on water quality and sewage treatment.

Mr Bob Thian, chief executive, said the estimate for the amount the group must spend this decade was now about



Bob Thian: capital spending of at least £5bn needed

£5bn, but that did not take account of work needed to meet higher standards. "The people who voted through these standards have not considered the costs," he said.

Last year, capital spending rose from £408m to £512m. This year it would be well over £550m and it would peak in 1993-94.

The company went from net cash of £1.8m to net debt of £396.4m, gearing of about 17 per cent which would double this year. Mr Thian said the group could live with gearing of 60 to 70 per cent.

Net interest costs of £18.6m compared with income of £27.9m.

A restructuring charge of

£30.2m (£32m) was taken above the line and the charge was expected to fall this year. Mr Steve McAdam, finance director, said the main element was reducing the head count. The number employed fell from 6,614 to 5,450 and the average severance payment in the voluntary redundancy scheme was £30,000.

Manpower costs fell by 3 per cent to £81m. Mr McAdam said this was a 12 per cent reduction in real terms because the average pay rise was 9.2 per cent.

Earnings per share rose by nearly 7 per cent to 57.9p (54.3p). The group pays no mainstream corporation tax. Irrevocable ACT on dividend payments amounted to £23.3m.

Mr Thian said a memorandum of understanding with the industry's regulator would enable an extra £360m to be spent on quality and service over a much shorter period than had been envisaged. When pricing was reviewed in 1995 this would be taken into account and a return of 7 per cent would be allowed on the investment.

This would limit the reduction in prices that would otherwise have been imposed to reflect gains in efficiency.

Storehouse reshuffles senior management

By John Thornhill

MR DAVID Dworkin, chief executive designate of Storehouse, has wasted little time in making his influence felt at the retailing conglomerate, which includes BHS, Mothercare and Habitat.

Yesterday, the company announced a reshuffling of its senior management which will lead to the departure of Mr Michael Harvey as chairman and chief executive of Habitat and the promotion of two BHS directors who worked closely with Mr Dworkin in turning round the clothing and houseware company.

Ms Ann Iverson, BHS's American stores director, who previously worked with Mr Dworkin at Bonwit Teller, the US fashion chain, has been appointed chief operating officer at Mothercare, the childrenswear chain which has failed to exploit its strong market position.

Mr Steve Bedford, human resources director at BHS, will also assume the post of group development director responsible for integrating managerial and operational functions across Storehouse's subsidiary companies.

Storehouse said the management at Habitat had been substantially reorganised over the past few weeks with greater responsibility being devolved to three operating companies. Habitat's central management had been reduced - leading to the departure of Mr Harvey - and the directors of the three operating companies will now report to Mr David Simons, Storehouse finance director, who will take on additional responsibilities as Habitat's chairman.

Mr Harvey was on a three-year contract and will receive redundancy pay for loss of office.

Mr Dworkin will succeed Mr Michael Julien as Storehouse chief executive in July. See Lex

Euro Colour declines to £46,000

European Colour, a maker of dyestuffs and pigments and paints and varnishes, yesterday announced pre-tax profits down from £462,000 to £46,000 for the year ended March 31 on turnover virtually unchanged at £13.3m compared with £13.5m.

Mr John Finchett, chairman, said that recession in one market sector reduced sales in the second half. Profits, depressed in the first half by non-recurring expenditure, did not recover in the second half.

After a tax credit of £54,000 (£99,000 charge), attributable profit came through at £100,000 (£364,000).

The dividend is held at 0.65p, with a final of 0.4p.

Cost cutting behind 15% advance at Scottish Power

By Juliet Sychra

SCOTTISH POWER, one of the two large Scottish electricity generation and supply companies, yesterday reported profits before tax and exceptional items of £259.9m for the year to March 31, an increase of 15 per cent.

Turnover was up 11.5 per cent at £3.38bn, although unit sales were slightly lower, reflecting the closure of the Ravenscraig steel works and a mild winter. Prices rose approximately 6 per cent over the year.

But the main factor behind the improvement in profits was cost cutting.

The company cut some £15m off its wages bill by losing 770 jobs, reducing the workforce to just over 8,700. It also cut its fuel bill, which represents about 60 per cent of costs, by burning cheap oil.

The company also enjoyed some one-off benefits last year. It would normally have paid tax and dividends for the year

to March 1991 this year, but because it was floated that year, it did not incur these charges.

This meant it had cash to set against its debt, and the net interest charge fell from £35.2m to £21m.

Last year's profit was also depressed by exceptional and extraordinary items relating to the company's privatisation and restructuring, including provisions for job losses.

Earnings per share advanced to 25.2p, and a recommended final dividend of 6.75p brings the total to 10.13p.

Net debt fell to £123.9m compared with £246m, giving gearing of 18.3 per cent, against 51.4 per cent.

Mr Murray Stuart, formerly chief executive of Berrisford International, is to become chairman in July, when Sir Donald Miller retires.

Mr Ian Preston, chief executive, said he believed the board now had an excellent mix of experience, and considerable financial expertise.

COMMENT

Scottish Power is a true utility, and as such can do little to excite the City. Its core business will grow slowly but surely through a mixture of careful cost-squeezing and unit sales growth. Next year, sales should be up 1.5 per cent, while the £50m left in the provision for restructuring implies that more jobs will go. Fuel costs will also fall next year, when the Miller gas field comes onstream, providing the company with cheap gas. In the longer term, it will have to look for additional growth from non-core businesses. The retail side is doing nicely, with sales up 30 per cent and a small profit after two acquisitions. Time will tell if more will come from the infant gas marketing business, or application for a telecoms licence. Current year forecasts are in a £285m to £295m range pre-tax, giving earnings of between 24.9p and 25.8p, and a prospective p/e between 8.3 and 10.2.

Betacom finance plan could leave Amstrad with 72% stake

By Michio Nakamoto

AMSTRAD, which has interests in computers and satellite dishes, is poised to take up to 72 per cent of Betacom, the telecommunications equipment distributor.

Betacom, which is currently trading at a loss, is raising £8.4m by way of a share subscription by Amstrad and a rights issue aimed at strengthening its equity base.

Amstrad is subscribing for 23.95m new ordinary shares in Betacom at 18p per share. In addition, the rights issue of 23.7m new ordinary shares on a 3 for 1 basis at 18p per share is fully underwritten by Amstrad.

Betacom's shares closed ½p higher yesterday at 18½p.

Betacom has recently experienced deteriorating trading conditions, lower sales and higher customer returns. Last year it reported a reduced loss of £515,000 (£2.44m) on sales of £19.3m (£18.5m).

Under its current financial circumstances its bank has refused to continue its support without a significant equity injection.

Amstrad has recently been moving into the telecommunications equipment business and has announced its intention to market videophones. It took at 29.5 per cent stake in Betacom in February.

It said that rather than see

its investment in Betacom acquired for £1.6m, it had decided to support Betacom's capital increase.

Depending on the outcome of the rights issue, Amstrad could end up with 72 per cent of Betacom's enlarged capital. Its total investment in the company would amount to £10.1m.

Furthermore, if the rights issue is taken up, the directors, and other shareholders currently holding over 5 per cent of the company could end up with in excess of 75 per cent of Betacom, which would lead it to be in breach of the Stock Exchange's listing requirement that a minimum of 25 per cent of a company's share capital should be in public hands.

Allied-Lyons disposes of more pubs

ALLIED-LYONS, the drinks, food and retailing group, has disposed of 300 pubs in the latest stage of its compliance with government orders requiring it to free 2,380 pubs from tied beer supplies, writes Andrew Bolger.

The pubs, mainly in the Midlands and south-east of England, were sold for an undisclosed amount to Sycamore Taverns, a company formed to operate tenanted houses only.

Allied has only to dispose of a further 200 pubs to comply with the government order, bringing its estate down to 4,400 properties. Last week the group reported that it had reached agreement with the Office of Fair Trading over the leasing of 734 pubs to Brent

Walker, the leisure group.

The properties in the latest agreement were from Tetley Walker in the north of England, Ansell in the Midlands and End Coope Retail and Taylor Walker in the south-east.

Sycamore Taverns was formed by five senior executives, previously with Grand Met, Whitbread and Courage.

Lloyds Chemists sells Renacare for £5m

LLOYDS CHEMISTS, which in March won control of Macarthy with a £2.5m bid, has sold one of the acquired subsidiaries for £5m, writes Jane Fuller.

Renacare, a maker of renal dialysis fluids, is being purchased by WR Grace, a North American speciality chemicals company.

Lloyds said Renacare, based near Romford, comprised about 40 per cent of the £2m turnover at Macarthy Laboratories, and less than a quarter of its £7.6m net assets.

Lloyds was mainly interested in the retailing and drugs distribution parts of Macarthy,

which means there may be one or two other disposals.

• Lloyds has bought Millnew, which trades as National Veterinary Supplies, in a deal worth £1.88m. NVS was formed in 1989 and operates three wholesale depots, supplying veterinary practices throughout the UK.

YOUR DAILY BUSINESS BRIEFING

ScottishPower

A Challenging and Successful Year

- **Profit before tax (before exceptional items) up 15.2 per cent to £260 million**
- **Earnings per share (before exceptional items) increased by 33.3 per cent to 25.2p per share**
- **Dividends up 10.1 per cent to 10.13 pence per share**
- **Net debt reduced by £160 million and gearing down to 18.3 per cent**
- **Significant progress achieved on Company restructuring**
- **Domestic customers now with the lowest tariffs in the United Kingdom**

Commenting on the results, Sir Donald Miller, Chairman of ScottishPower, said:

"This has been both a challenging and successful year, the first in which we have operated as a publicly-quoted Company.

Our electricity core businesses are highly regulated, but all of them have contributed to profits. Outside our main electricity business ScottishPower has exploited its skills in related markets with moves to establish footholds in gas retailing, telecommunications and waste incineration.

This is in accordance with ScottishPower's strategy and declared ambition to be a major utility - based business.

Having passed the normal retirement age, I shall be retiring as Chairman following the Annual General Meeting on 29 July. Mr Murray Stuart, who has been a Non-Executive Director since the formation of ScottishPower in April 1990, was appointed Deputy Chairman during the year and we have been fortunate in securing his agreement to succeed me as Chairman. I wish him every success in his new role and know he will be supported by the invaluable asset that our Company enjoys in the quality and dedication of our management and staff.

I view the prospects for our Company with confidence. I believe that we can build upon the solid progress which has been made in our first full year of operation as a quoted company to achieve our objective of providing above average returns to shareholders."

COMPANY NEWS: UK

M&G achieves 9.5% improvement to £19.9m

By Philip Coggan,
Personal Finance Editor

M&G, the fund management group, yesterday announced a 9.5 per cent increase in interim pre-tax profits in a period when it launched two substantial investment trusts.

The two trusts - Income and Recovery - attracted £37.6m of investors funds. However, heavy marketing costs of £10.4m for the launches meant that the contribution to operating profit from the trusts was just £260,000.

Funds under management at March 31 were £2.85bn - down some 4 per cent from £2.91bn at September 30 - largely reflecting poorer stock markets. The FT-A All-Share Index fell 7.4 per cent over the period.

Unit trust sales were poor, with redemptions of £263m out-

weighing sales of £158m. However, some potential demand may have been diverted into the investment trust launches, according to Mr Paddy Linaker, managing director. Total sales of personal equity plans were £258m of which £31m related to unit trusts and £227m to investment trusts.

Sales of single premium life and pension policies were £71m, compared with £53m in the first period of 1990-91. New annual premiums were £5.4m (£7m).

Group operating profits in the six months to March '91 were £17m (£14.9m) and after reduced interest receivable of £2.88m (£2.27m), pre-tax profits were £19.9m (£18.2m).

A slightly higher tax charge resulted in earnings per share advancing only 8.5 per cent to 16.27p (£16.84p).

The interim dividend goes up from 8.25p to 9p.

COMMENT

If anyone doubted that fund management is a low margin business, they should look at M&G's figures. Profit from raising £376m of new investment trust money was just £260,000, although the group can look forward to the management fee on that business for the next decade. There are unlikely to be any further trust launches in the near future and judging by the first half, sales of the group's unit trusts are proving a struggle. Perhaps the recent performance figures have not been good enough; certainly the recession has hit the group's high-yield/recovery stock-picking style. M&G's philosophy should come back into fashion as the economy picks up but even so the shares, on a prospective p/e of 17 on a forecast of £41.5m, look high enough for the moment.



Paddy Linaker: Pre-tax sales amounted to £258m

Expedier defers preference dividend

By Richard Gourley

EXPEDIER Leisure, the ticketing and box office computer group, yesterday deferred payment of preference dividends and delayed publication of its results for the 1991 year pending the outcome of discussions with its bankers.

The shares fell 2 1/2p to 6p, some 2p below the price at which the group was rescued in a 14m-1 rights issue last November.

Mr Conor O'Brien, chief executive, said trading losses were likely to be £2.5m. Losses after exceptional and extraordinary items were expected to amount to £5.5m.

The group said it was trying to sell its TV and film production furniture hire business and planned to sell its sports promotions division to a management buy-out.

It may also be forced to sell its box office computer systems company (BOCS) to reduce bank facilities of £2.93m.

If all these are sold, Expedier would be left with little more than its 50 per cent stake in The Ticketing Group, a joint venture with Wembley.

This venture combines Wembley's Box Office and Keith Prowse ticket retailing services with Expedier's First Call business.

Expedier's directors said the interest in the Ticketing Group would provide a firm base for future development.

It is, however, difficult to see the justification for such a small company maintaining a public quotation.

Mr O'Brien said directors were confident the group's bankers would extend facilities until the disposals.

Sales volumes at the Ticketing Group were ahead of budget in the first four months of 1992 and BOCS had been awarded three new contracts this year.

20% of Wellcome equity expected to be held in US after July flotation

By Paul Abrahams

ADVISERS TO Wellcome, the UK pharmaceuticals group, expect as much as a fifth of its equity will be held in North America after July's flotation of up to 50 per cent of its stock.

The company is applying for a "big board" listing on the New York Stock Exchange to encourage US investors. Both Glaxo and SmithKline Beecham have such listings. Their US shareholdings are 27 per cent and 35 per cent respectively.

The proportion at Wellcome, which is only on the pink sheet and is not quoted live, is only 2 per cent.

Wellcome is preparing a series of roadshows in Europe and the US, and possibly the Far East to generate interest in the flotation. The company believes that after the offer about 5 per cent of the stock will be held in the Far East and about 5 per cent on the Continent.

Last month Wellcome Trust, the charitable body which owns 73.8 per cent of Wellcome, was given permission by the Charity Commission to sell up to 417m shares, reducing its holding in the company to as little as 25 per cent.

The issue could raise more than £4bn.

Meanwhile, the company announced yesterday it has set up a co-marketing agreement with Wyeth-Ayerst, a subsidiary of American Home Prod-

ucts, to promote Zovirax in the US for the treatment of chicken pox.

The move is part of Wellcome's strategy of supplementing its own sales forces through co-marketing agreements to exploit its marketing weaknesses. It has already set up agreements to market Zovirax with Hoechst in Germany, Sigma Tau in Italy and Sumitomo in Japan.

Wyeth-Ayerst will be responsible for selling the drug directly to paediatricians, while Wellcome's American subsidiary, Burroughs Wellcome, will focus on other primary care physicians. Burroughs Wellcome has about 750 sales representatives.

About 3.4m people contract chicken pox in the US each year. Before the agreement, SC Warburg, the company's broker, estimated additional sales of Zovirax for chicken pox would be about £15m by 1994. This assumed 20 per cent of patients would use the drug which costs between \$35 and \$50 per treatment.

Merck of the US has developed a chicken pox vaccine, but it has not yet been licensed.

Glaxo, the UK drugs giant, yesterday opened a £18m research and development centre at the Madrid high technology park north of the Spanish capital. The centre will be staffed initially by 75 scientists and technicians and will eventually have 200.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Each meeting is usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the sub-divisions shown below are based mainly on last year's lineations.

INTERIM
Interim: Calsonic, Hovis, Hunter, Sanyo, Park Foods, Southdowns, South Western Electricity, Viapoint.

FUTURE DATES		
ABAX	June 11	Aug 20
ALCOA	June 11	June 11
ARMSTRONG PAPER	June 11	June 11
ARMSTRONG PAPER	June 11	June 11
ARMSTRONG PAPER	June 11	June 11
ARMSTRONG PAPER	June 11	June 11
ARMSTRONG PAPER	June 11	June 11
ARMSTRONG PAPER	June 11	June 11
ARMSTRONG PAPER	June 11	June 11
ARMSTRONG PAPER	June 11	June 11

ABI Leisure shows 9.3% rise to £1.3m

PRE-TAX profits of ABI Leisure Group, the caravan manufacturer, showed a 9.3 per cent advance to £1.3m in the six months to February 28.

The outcome compared with £1.14m last time and came from turnover up 10 per cent, from £25.5m to £28.1m.

Mr George Shields, chairman, said the economic environment remained difficult but there were a few signs that the all-important economic recovery was beginning.

The interim dividend is maintained at 1.57p, payable from earnings per share of 3p (2.9p).

Silentnight buys German bed maker

Silentnight Holdings, Europe's biggest manufacturer of beds, has agreed to buy Matthias Houben, a bed and mattress manufacturer based near Düsseldorf.

The Lancashire company will pay an initial £2.7m cash for the German company, its first manufacturing base on the Continent, and a maximum of £4.25m, subject to profit targets over the next two years. Houben made a pre-tax profit of £280,000 on turnover of £2.78m in 1991.

Rolfe & Nolan dips to £1.39m

Rolfe & Nolan, the futures and options computer bureau and software specialist, reported a 4 per cent decline in pre-tax profits to £1.39m for the year to February 28.

That compared with £1.45m

last time and came from a 7 per cent improvement in turnover from £6.8m to £7.2m.

Mr Tim Hearley, chairman, said the company had significantly more short and medium-term licence sale prospects than at this time last year, particularly in Denmark, Germany, Italy, Switzerland and the UK. And there were signs that the ordering cycle was speeding up again.

A final dividend of 3.5p is proposed, making an improved total for the year of 6.3p (5.8p). Earnings per share came out at 15.3p (17.7p) after a higher tax charge of £507,000 (£496,000).

J Smart suffers downturn to £1.58m

J Smart, the Edinburgh-based contractor and property investor, saw pre-tax profits fall by £280,000 to £1.58m in the six months to end-January as the recession continued to take its toll on the building industry.

Turnover fell from £7.81m to £7.1m and the company expects the year-end figure to be less than last year.

The interim dividend is raised to 2.3p (2.18p) despite a fall in earnings per share to 10.5p (12.04p).

Mr John Smart, chairman, said the volume of work in hand in contracting was higher than last year, although there was no sign of improvement in prices.

Private house sales were sluggish and private housing in hand was less than last year, he said.

Fleming High net asset value lower

The Fleming High Income Investment Trust reported a net asset value of 88.7p at April 30 against 91.4p a year earlier. Net revenue for the 12 months improved from £1.53m

to £1.8m for earnings per share of 5.88p (5.77p). An unchanged fourth interim dividend of 1.45p is declared for a total of 5.8p (5.75p).

Falling car sales put brake on Caffyns

Falling sales of new cars and losses at four showrooms reduced Caffyns, the Sussex-based motor group, to little more than break-even last year.

Pre-tax profit fell from £711,000 to £63,000 on sales of £127.8m (£133.9m) in the year to March 31.

The cost of closing four sites plus their second-half losses led to £535,000 exceptional costs, set against gains of £295,000 on property sales in the first half.

Operating profit of £1.53m (£2.46m) only just covered net interest costs of £1.47m (£1.75m). No figures were available for net debt or gearing.

Although the family-controlled group lost 6.6p per share, against earnings of 13.6p, the final dividend is maintained at 6.5p to give an unchanged total of 11.5p, costing £473,000.

Recruitment pushes ATA into £0.4m loss

ATA Selection incurred a pre-tax deficit of £400,000 in 1991 as losses of £590,000 in the discontinued recruitment subsidiary offset a profit of £190,000 from financial services.

There were also extraordinary charges of £531,000 for closure costs, bringing the overall loss to £895,000 after a tax credit of £227,000.

But there were now signs of economic recovery and the remaining financial services division was expected to improve its performance this year. With the elimination of

losses from the closed recruitment division directors said they could report a return to profits.

In 1990 the group made a pre-tax profit of £41,000, comprising a £278,000 loss in recruitment and a £319,000 surplus on the financial side.

Turnover in 1991 came to £5.27m (£5.64m) with financial accounting for £2.75m (£2.64m). Losses per share were 1.09p (earnings 0.16p) and there is no dividend (interim 1p last time). The company's shares are traded on the USM.

British & American asset value jumps

British & American Film Holdings reported higher profit and dividend and a substantial lift in net asset value.

Over the 1991 year the asset value rose from 701.5p to 880.8p; at May 8 it stood at 885.6p. All valuations excluded film rights.

Profit before tax came to £1.27m (£1.23m) and earnings

per share to 34.4p (32.5p). The final dividend is 7.32p to make 10.685p (9.3p), and there is a bonus of 5p.

Downturn at City of London PR

In spite of a better second six months compared with the opening half, full-year profits of the City of London PR Group, a USM-quoted provider of specialist investor and press relation services, fell by 14.5 per cent to £520,837 pre-tax.

Consolidation of IRB International, a market research business acquired some 12 months ago, boosted turnover for the year to end-March from £689,000 to £2.19m.

The IRB offshoots made a small profit in the final quarter but are budgeted to make a "significant contribution" for the year ahead.

Earnings emerged at 4.78p (4.9p). The dividend for the year is being lifted to 3.18p (3.09p) via an increased final of 2.14p.

PRELIMINARY ANNOUNCEMENT FOR THE YEAR TO 31 MARCH 1992

- Continued improvements in efficiency and customer service
- Higher quality and service standards achieved
- Real growth in dividend and earnings per share
- Acquisitions contributing to improved financial and business performance
- Investment expenditures again delivered on budget and on time

CONTINUING STRONG MOMENTUM



	1992	1991	% INCREASE
TURNOVER	£789m	£599m	31.8%
PROFIT BEFORE TAX	£230m	£215m	7.3%
EARNINGS PER SHARE	57.9p	54.3p	6.6%
RECOMMENDED FINAL DIVIDEND	13.13p	12.0p	9.3%
INVESTMENT EXPENDITURE	£512m	£408m	25.4%

"Our momentum of improvement and development in both the regulated and the non-regulated businesses has been continued strongly through the year for the benefit of customers and shareholders."

W Dennis Grove, Chairman

North West Water Group PLC

DAWSON HOUSE, GREAT SANKEY, WARRINGTON WA5 3LW



Govett Oriental Investment Trust PLC

INVESTMENT OBJECTIVE

To achieve growth of capital and income, principally through investment in the Far East.

CONSOLIDATED RESULTS FOR THE YEAR ENDED 31ST MARCH 1992

	31st March 1992	31st March 1991	%
Total Resources	£372.3m	£399.6m	-6.8%
Net Asset Value per share	189.9p	206.2p	-7.9%
Dividend per share	9.90p	8.75p	+12.9%

MR MARK CORNWALL-JONES, in an extract from his Chairman's statement said "... although the Trust's net asset value declined by 8.2% in the first half of the year it held steady during the second half, despite a heavy fall of 22% in the Japanese market during that period.

The directors are recommending a final dividend of 0.525p per share, making a total of 0.90p for the year.

A recovery in Japan is expected, but the continuing rapid growth of the economy of Southern China provides an exciting dimension to the future prosperity of the Pacific region as a whole. Indeed it is possible to foresee China emerging as a major source of growth to balance the more mature phase evident in Japan. The Trust's geographic spread and choice of investments is being increasingly, but not exclusively, influenced by this view."

This year's Annual General Meeting will be held on Tuesday 23rd June 1992 at Painters' Hall, 9 Little Trinity Lane, London EC4V 2AD.

Copies of the Report and Accounts for the year ended 31st March 1992 are available from: The Secretary, Govett Oriental Investment Trust PLC, Shackleton House, 4 Bartholomew Lane, London SE1 2HR. Telephone: 071-378 7979

A Year of Substantial Progress and Achievement

PRELIMINARY RESULTS 12 MONTHS ENDED 31 MARCH 1992

Turnover up 15.8% to £166.5m
Operating profit up 24.9% to £64.2m
Pre-tax profits up 2.0% to £90.0m
Earnings per share up 0.5% to 66.1p
Final dividend of 14.6p making full dividend of 21.7p
Capital expenditure up 45% to £172m

"I am pleased to report a year of substantial progress and achievement" said Keith Court, Chairman. "We have further improved our quality of services to customers and our operating profitability has significantly strengthened. The growing capital programme, with expenditure rising by almost 50% for the third successive year, is radically improving the infrastructure in the South West. This performance, reinforced by our successful Cost Pass Through application, provides a firm base on which to build the long-term business."

SOUTH WEST WATER PLC
PENINSULA HOUSE, KYDON LANE, EXETER, DEVON EX2 7HR

If you would like a copy of the 1992 Annual Report, please write to the Company Secretary.

JOHNSTON GROUP PLC

FINANCIAL HIGHLIGHTS

	1991 £000	1990 £000
Turnover	119,904	126,446
Profit before exceptional provision	3,280	5,864
Exceptional provision against properties	(4,337)	—
(Loss)/profit before tax	(1,087)	5,864
Dividend per ordinary share	9.0p	13.0p
Net asset value per ordinary share	386p	411p

"It is regrettable that because of deteriorating market conditions some of the improvements made over the last two years and which are so visible to management and employees have yet to show through in the returns to shareholders. Nevertheless we have every reason to believe that the competitive position of our companies has been strengthened progressively and this will serve us well when recovery takes place."

Graham Johnston
Chairman

Copies of the Annual Report and Accounts may be obtained from the Secretary, Johnston House, Hatchlands Road, Redhill, Surrey RH1 1BG.

Contracting and construction, engineering and construction materials.

T.C.H. Investments N.V.

NOTICE IS HEREBY GIVEN to holders of BEARER Curacao Depositary Receipts each representing one-tenth of one share of T.C.H. Investments N.V. that the Annual General Meeting of Shareholders of T.C.H. Investments N.V. will be held at 6, John Constantine, Willemstad, Curacao on June 10, 1992 at 15.00 p.m. The agenda for the meeting and the Annual Report 1991 are available for holders of Depositary Receipts at the office of Pison, Holding & Pison N.V., Rokin 55, 1012 KK Amsterdam, where vouchers for entry to the meeting may be obtained against delivery on or before June 3, 1992 of Depositary Receipts and proxies to vote may be obtained for each 10 Depositary Receipts.

Willemstad, Curacao
May 18, 1992

CARRIBEAN
MANAGEMENT
COMPANY N.V.

SOCIETE GENERALE FRF 500,000,000 8.25% BONDS DUE 1999

WITH COUPON

REINVESTMENT OPTION

COMMON CODE: 3133591

SICOM CODE: 1474

According to the terms and

conditions of the Bonds,

notice is hereby given that

445 supplementary Bonds

have been created upon

exchange against Coupons

on account of payment

of interest.

New total nominal amount

outstanding as of: 31/5/92:

FRF 544,500,000

THE PRINCIPAL

PAYING AGENT

SOGENAL

SOCIETE GENERALE GROUP

15, AVENUE EMILE REUTER

LUXEMBOURG

U.S. \$500,000,000

Lloyds Bank Plc

(Incorporated in England)

with fixed liability

Primary Capital Undated

Floating Rate Notes (Series 2)

For the three months, May 29,

1992 to August 28, 1992 the

Notes will carry an interest rate

of 4.0% p.a. with a Coupon

Amount of U.S. \$107.45 payable

on August 28, 1992.

By: The Chase Manhattan Bank, N.A.

London, Agent Bank

BANQUE NATIONALE

DE PARIS

ECU 100,000,000

Floating Rate Notes due 1996

Notice is hereby given that the rate of

interest for the period from May 29,

1992 to August 28, 1992 has been

fixed at 10.125 per cent per annum. The

coupon amount due for this period is

ECU 255.94 per ECU 10,000 denomi-

nation and is payable on the interest,

payment date August 28th, 1992.

The Fiscal Agent

Banque Nationale de Paris

(Luxembourg) S.A.

SVENSKA INTERNATIONAL LTD

USD 25,000,000 Subordinated

Floating Rate Notes due 1995

Notice is hereby given that for the

interest period from May 29, 1992 to

November 30, 1992 the rate of

interest on the Notes is 5.25 per

cent.

The coupon amount will be USD

269.79 per USD 10,000 - Note.

SVENSKA HANDELSBANKEN S.A.

Agent Bank

The Chase Manhattan Corporation

U.S. \$175,000,000

Floating Rate Subordinated Notes due 1997

Notice is hereby given that the Rate of Interest has been fixed at

4.3125% and that the interest payable on the relevant interest

Payment Date August 28, 1992 against Coupon No. 27 in respect of

US\$10,000 nominal of the Notes will be US\$109.01.

May 29, 1992, London

By: Citibank, N.A. (CSS Dept.), Agent Bank

CITIBANK

COMPANY NEWS: UK

Europa Minerals seeks £3.97m via rights

By Kenneth Gooding,
Mining Correspondent

FOLLOWING THE recent boardroom upheaval at Europa Minerals, the UK mining finance house, the group is dropping a cash-raising plan which would have involved companies associated with Sir Ron Brierley, the New Zealand entrepreneur, and is instead recommending a rights issue shares to raise a net £3.97m.

The 9-for-4 issue at 5p a share is fully underwritten by Henry Ansbacher.

At a recent special meeting some institutional investors supported moves by Austmin, a small Australian mining company which is the biggest

shareholder in Europa, to remove Europa's three non-executive directors and replace them with Mr Guido Saltari and Mr Robert Duffin, both Australians and executive directors of Austmin.

Europa said yesterday their appointment would add substantially to the board's knowledge of the Australian mining industry - a large part of the group's operating assets are in that country.

Mr Duffin said Austmin would fully take up its rights and was partly sub-underwriting the issue so it expected to increase its present 14.5 per cent stake in Europa to between 18 per cent and 20 per cent. "We believe in Europa

and its assets and are putting our hands into our pockets to prove it."

With Europa's shares at 4½p each yesterday, he expected underwriters to be left with between 40 per cent and 60 per cent of the new shares.

Many of the sub-underwriters were Australian residents or institutions because, said Mr Duffin, "there is support for small resource companies there not available in the UK."

So the Europa board intends to seek a listing on the Australian Stock Exchange but will keep an office in London and its London quote.

The cash raised will be used to reduce Europa's bank debt by about £3.57m and other

debts by about £400,000. Europa's cash flow from operations at present is not sufficient to meet interest payments and fixed costs.

Touche Ross has confirmed that, subject to the rights issue becoming unconditional, it will give an unqualified audit opinion on Europa's accounts for the year to January 31 1992.

Europa said it would remain a diversified operating and investment group in the natural resources sector.

The board in future would take a more active role in the management of Burmine, the Australian gold producer of which Europa owns 41.8 per cent, and the Preston Coal Company in New South Wales.

Previously the board intended to withdraw from the Preston venture, 50 per cent owned by Europa.

Burmine's initiative to increase gold production to 50,000 troy ounces a year via a joint venture with Golden Valley Mines, has the strong support of the Europa board.

Europa will also retain its oil and gas interests which provide it with most of its cash flow.

The company said it expects to further reduce its operating overheads and administrative expenditure.

Brokers to the rights issue are Kiewit Benson Securities and John East and Partners.

NEWS DIGEST

Sheldon Jones calls for £2.15m

SHELDON JONES, the USM-quoted pet foods, garden and timber products group, plans to raise about £2.15m net through a conditional placing and open offer of £2.45m convertible loan stock to be issued at par.

At the same time it announced a pre-tax loss of £663,000 for the six months to December 28 compared with profits of £44,000.

The loss was after an exceptional £240,000 (£27,000), being the costs associated with the resignation of the previous chairman and chief executive.

There was also an extraordinary charge of £310,000 (nil) arising from the disposal of Seed Producers and an adjustment to write off goodwill from its acquisition, previously offset against capital reserves.

Turnover amounted to £5.28m (£6.57m). Losses per share amounted to 11.2p (0.8p earnings) and there is no interim dividend (1.35p).

Mr Richard Sheldon, chair-

man, said the group was currently trading profitably. The proceeds from the placing would be used to invest more into the core business, principally the Pascoe's pet food business.

Scottish Inv Trust net assets improve

The net asset value per share of the Scottish Investment Trust showed a modest improvement to 208.3p at the six months ended April 30, against 198.5p a year earlier and 206.2p at the October year end.

Gross income, including underwriting commission of £82,000 (£77,000), rose by 10.4 per cent, from £9.74m to £10.75m. Earnings per share came out at 1.83p (1.58p) and the interim dividend is raised to 1.8p (1.5p).

Stoddard Sekers pays £1.2m for BMK

Stoddard Sekers International, which makes Wilton and Axminster carpets and fabrics, has acquired BMK Holdings for £1.2m cash.

BMK Holdings' operating subsidiary, BMK, is based in

Ayrshire and makes Axminster, Wilton and tufted carpets for the UK and overseas markets. Its carpet ranges complement Stoddard's existing products.

Operating profits of BMK Holdings were £900,000 for the year to March 31 and the value of net assets being acquired were estimated at £3.86m.

Coplex withdraws bid for Tuskar

Coplex, the Australian exploration company, has withdrawn its all-share bid for Tuskar Resources, the Irish oil exploration group, having received acceptances of 47.6 per cent by the closing date.

Earlier this month Tuskar recommended acceptance of the offer.

A statement made on behalf of Coplex said given the likely time needed to reach the objective of acquiring 80 per cent of Tuskar, it had decided to allow the offer to lapse.

Since the offer was made in March, Coplex has acquired a derived 54 per cent interest in Tuskar's exploration licences in Colombia, its principal asset.

The interest was acquired in exchange for 10m Coplex shares and an undertaking to carry out drilling obligations in the licence areas over the coming year.

Tuskar was in danger of losing the licences by June, as it was unable to raise the necessary finance to continue the drilling programme.

TDS Circuits losses cut to £0.92m

Improved cost control to reduce the break-even point helped TDS Circuits, an electronics component manufacturer, to cut year-end losses before tax to £521,000 compared with £2.14m.

The result was achieved with turnover kept broadly constant at £6.02m against £6.53m. Export value rose by £726,000 to £2.78m.

Orders remained strong, particularly in the second half.

Clarke Nickolls reduces deficit

Clarke, Nickolls & Coombs, the property company, cut year-end pre-tax losses to £227,000 against £7.2m after an exceptional charge of £1.5m com-

pared with £8.5m. Mr Eric Cyril, chairman, said the outlook was "a little brighter" and added that provision had been made for losses on development operations following the decision to withdraw from that sector of the market.

Administrative expenses were reduced by a further 10 per cent to £96,000 and would continue to fall with the reduction in activities, he said. There is no dividend.

PCT improves 9% to £1.17m

Profits before tax of the PCT Group rose by 9 per cent to £1.17m for the year to end-December after taking account of a £138,000 fall in interest charges to £267,000.

However, a rise in the charge from 25 per cent to 30 per cent left earnings per share at 38.5p. Turnover, declined from £13.9m to £17.5m - the USM-quoted group has interests in the marketing, hire and development of power tools and lifting and welding equipment.

A proposed final dividend of 4.5p on the enlarged capital makes a 7p (6.4p) total.

GREECE

The FT proposes to publish this survey on 15 June 1992

Professional investors in over 160 countries worldwide and 34% of chief executives in Europe's largest companies will see this Financial Times Survey. This definitive examination of Greece, its business, its position with the European community and its politics will be retained by influential FT readers for future reference. For a copy of the editorial synopsis and advertisement rates contact:

Alex Kirovoff in Athens
Tel (1) 671 3815 Fax (1) 6479372
or Conle Davis in London
Tel (071) 873 3514 Fax (071) 873 3428.

* Data source: Chief Executives in Europe 1990

FT SURVEYS

GLASGOW

The FT proposes to publish this survey on June 25 1992

from its print centres in Tokyo, New York, Frankfurt, Roubaix and London. It will be read by senior businessmen and government officials in 160 countries worldwide. It will also be of particular interest to the 130,000 directors and managers in the U.K. who read the weekday FT.*

If want to reach this important audience with your services, expertise or products whilst maintaining a high profile in connection with Scotland call:

Kenneth Swan
on 031 220 1199
or Fax: 031 220 1578

37 George Street,
Edinburgh EH2 7HN

Data source: * BMRC Businessman Survey 1990

FT SURVEYS

PUBLIC WORKS LOAN BOARD RATES

Effective May 28

Term	Quota loans*	MTL	MTL	Monthly
1	9%	9%	9%	9%
Over 1 up to 2	9%	9%	9%	9%
Over 2 up to 3	9%	9%	9%	9%
Over 3 up to 4	9%	9%	9%	9%
Over 4 up to 5	9%	9%	9%	9%
Over 5 up to 6	9%	9%	9%	9%
Over 6 up to 7	9%	9%	9%	9%
Over 7 up to 8	9%	9%	9%	9%
Over 8 up to 9	9%	9%	9%	9%
Over 9 up to 10	9%	9%	9%	9%
Over 10 up to 15	9%	10	10	10
Over 15 up to 25	10	10	10	10
Over 25	10	10	10	10

*Non-quota loans A are 1 per cent higher and non-quota loans B 2 per cent higher in each case than quota loans. †Equal instalments of principal. ‡Payment by half-yearly instalment (fixed equal half-yearly payments to include principal and interest). § With half-yearly payments of interest only.

OTTOMAN BANK

The Committee of the Ottoman Bank informs shareholders that on 26 May 1992 the decree authorising the establishment of the new Osmanli Bankasi AS was published in the Turkish Official Gazette. This is the first step in the procedure to restructure the bank approved by the Extraordinary General Meeting held on 14 June 1991. Shareholders will be informed of further developments in due course.

28 May 1992



FullerMoney

The International Investment Letter

from Chart Analysis Ltd

7 Swallow Street, London W1A 1PD, UK

Tel 071-433 1961 Fax 071-433 1344

NO RISK

Lloyds Bank Interest Rates

With effect from 1st June 1992 the following rates of interest will apply:

Mortgages

	PER ANNUM	APR
Lloyds Bank Mortgage Rate and Lloyds Bank Black Horse Mortgage Rate	10.70%	11.4%

Business Overdrafts

Band	Monthly Rate	Eqv. Annual Rate
A†	1.27%	15.24%
B	1.18%	14.16%
C	1.08%	12.96%

Business Loans

	Monthly Rate	Eqv. Annual Rate
Standard**	1.27%	15.24%
Preferential**	1.08%	12.96%
Small Business Loan***	1.27%	15.24% (APR 16.3%)*

Personal Overdrafts

	MONTHLY RATE	APR
Gold Service, Asset Management Service and Lloyds Private Banking Visa	1.20%	15.3%
Current Account Preferential†† and High Interest Cheque Account Preferential	1.50%	19.5%

RECRUITMENT

27

JOB: How executive pay varies across Europe

Swiss slide below the Brits

It cannot be denied any longer — the ski-lift has definitely gone into reverse. Over the past decade of comparing the buying-power enjoyed by European executives, I became so used to seeing the Swiss soaring high above everybody else that I would have been knocked off the peak.

Indeed, such was their supremacy that even when the Spanish and the Luxembourgish edged above them 12 months ago, I felt sure they would be back at the top this year. How wrong I was may be seen from the table over to the right, they have been overtaken by their counterparts in yet another four nations, including the United Kingdom. But before commenting further, I'll explain how the table works.

As in previous years, it is drawn from the annual survey made by the Wyatt consultancy group's arm in Brussels. The latest version covers 1,470 companies of assorted sizes and activities in 17 European countries, and gives supplementary data on the United States and Turkey. Of the 17 countries, Belgium supplies the biggest sample of companies with 230, the smallest sample being Luxembourg's 36. The study also gives information on pay and perks for nine kinds of specialist directors as

well as chief executives, divided into company-turnover bands.

All of which is of course more than I have room for. Any wanting the full report can obtain it, at a price, from either Jean-Pierre Bequet at 273 Avenue de Tervuren 14, 1150 Brussels, Belgium; tel (02) 71 99 10, fax (02) 762 37 43; or Don Mune at 21 Tothill St, London SW1H 4J; tel 071-223-8033, fax 071-223 9182.

My extracts are copied to chief executives and just two of our other directors, of finance and personnel, across companies of all sizes in each land. And I have included only the dozen best-paying countries, converting the currencies into sterling at the London closing rates of May 20.

In each case, the table gives basic salaries, total money including bonuses, and a rough measure of buying power. The three lower quartile columns refer to the executive who'd be a ranking of all in the same job and land, the "median" to the one midway, and the "upper quartile" to the one a quarter of the way down from the top. Then comes a standard average.

The buying-power is calculated by taking the total cash pay, deducting the

particular country's normal tax and social security charges for a person with the specified income who is married with two dependent children, then adjusting the resulting net pay in line with Wyatt's index of international variances in executives' living costs.

Alas, it is a loosely approximate measure at best. The reason is that, since survey companies evidently find it impossible to devise a gauge of housing costs that is consistent across different countries, that central item of spending is left out of account. Nevertheless the index is the best measure available of what pay is worth, and the countries are ranked by the average buying power of the three executives listed.

On that criterion, the Spanish hold the top place they gained last year, with the Italians leapingfrogging into second place over the Luxembourgish who rank above the French by dint of paying the two specialist directors better. That is also why the Swiss are higher than the Austrians, although both are now below the UK and in the lower half of the ranking. Among the rest, the Belgians have regained the slight lead over the Dutch which they lost 12 months ago.

Michael Dixon

COUNTRY	JOB CATEGORY	LOWER QUARTILE			MEDIAN			UPPER QUARTILE			AVERAGE		
		Basic salary £	All cash pay £	Buying power £	Basic salary £	All cash pay £	Buying power £	Basic salary £	All cash pay £	Buying power £	Basic salary £	All cash pay £	Buying power £
SPAIN:	Chief executive	63,824	74,050	50,190	76,567	89,514	58,681	91,201	101,517	64,294	82,309	94,001	60,579
	Personnel director	47,003	49,471	37,378	57,538	63,563	45,271	74,023	81,321	54,214	60,822	66,576	46,673
	Finance director	47,582	48,717	36,809	56,790	60,944	43,349	70,175	77,407	52,464	58,138	65,011	45,508
ITALY:	Chief executive	57,978	74,388	43,822	63,822	86,649	55,954	106,160	126,692	72,328	87,829	104,048	59,027
	Finance director	45,802	48,332	29,742	58,273	63,241	37,053	72,072	77,280	44,585	51,015	55,381	38,348
	Personnel director	48,287	48,518	29,380	57,539	60,304	35,950	66,582	73,101	42,877	57,765	61,813	36,910
LUXEMBOURG:	Chief executive	58,856	61,426	42,230	68,607	82,753	53,445	88,002	99,221	62,014	72,521	82,371	53,188
	Personnel director	41,260	45,280	33,888	47,114	53,483	38,441	63,156	70,188	46,777	53,201	57,512	40,208
	Finance director	41,990	44,839	33,844	48,022	51,101	38,157	61,211	66,385	44,948	52,085	57,035	39,803
FRANCE:	Chief executive	63,837	72,615	45,987	62,360	92,304	54,197	104,161	130,214	65,880	85,318	102,503	57,980
	Finance director	40,531	43,069	28,805	53,127	58,571	36,330	64,378	71,381	45,173	53,549	58,820	38,853
	Personnel director	38,441	41,023	27,474	47,601	51,364	33,457	61,413	66,944	42,414	50,573	55,130	35,910
GERMANY:	Chief executive	74,980	85,231	44,437	91,683	107,570	52,408	113,238	137,228	68,336	96,825	118,830	56,876
	Finance director	46,950	49,442	28,313	56,334	59,850	33,250	66,217	74,933	40,349	59,441	64,327	37,738
	Personnel director	46,472	48,024	27,501	53,133	54,809	30,805	63,512	67,287	36,807	58,024	60,003	33,335
UNITED KINGDOM:	Chief executive	48,700	54,950	36,817	63,290	70,930	48,105	83,050	93,380	59,785	69,800	84,870	55,036
	Finance director	34,850	36,770	25,739	44,820	46,090	31,341	54,840	58,830	39,488	46,430	50,540	34,367
	Personnel director	32,030	33,160	23,875	39,470	43,150	29,774	48,830	55,540	37,212	41,880	46,120	31,362
SWITZERLAND:	Chief executive	71,595	80,279	39,034	86,871	99,832	46,356	110,139	135,278	59,185	92,030	108,504	50,190
	Finance director	57,250	59,881	30,772	65,198	71,993	35,482	76,898	89,134	42,231	68,713	75,721	37,335
	Personnel director	50,009	51,688	27,280	57,125	61,938	31,399	66,704	73,627	36,302	60,036	64,449	32,672
AUSTRIA:	Chief executive	59,058	73,054	35,827	64,853	94,799	46,596	109,310	124,080	60,231	91,987	106,834	51,606
	Finance director	43,258	44,818	23,169	52,437	55,900	28,424	65,117	74,856	37,428	55,528	60,569	30,797
	Personnel director	45,126	45,417	23,478	53,970	58,623	29,910	64,101	68,922	34,481	54,446	59,540	29,706
PORTUGAL:	Chief executive	30,447	33,183	25,035	38,532	46,477	38,731	53,040	62,559	50,475	44,052	51,184	41,943
	Finance director	23,557	25,842	23,329	30,357	33,928	28,810	35,998	40,701	34,493	31,555	34,719	28,887
	Personnel director	22,088	25,080	22,642	27,567	29,230	25,982	34,646	37,455	32,279	29,451	31,975	27,978
BELGIUM:	Chief executive	54,245	61,526	29,022	71,393	80,331	35,708	92,023	105,721	43,864	78,401	87,413	37,534
	Personnel director	38,275	39,619	21,305	47,065	49,005	24,503	60,929	67,247	31,132	50,882	56,584	27,225
	Finance director	38,839	40,498	21,395	49,104	51,012	25,506	60,249	66,119	30,564	50,928	55,837	26,865
NETHERLANDS:	Chief executive	53,342	63,242	31,621	68,797	78,984	37,917	86,579	97,300	30,544	71,636	83,224	39,948
	Finance director	37,848	39,279	21,996	45,833	49,661	26,320	55,464	60,881	30,431	47,003	51,304	26,709
	Personnel director	36,061	40,200	22,512	43,865	46,394	24,854	52,084	55,508	28,350	44,527	47,721	25,292
IRELAND:	Chief executive	42,174	47,804	25,830	53,249	64,232	33,375	63,553	77,214	39,364	54,506	64,766	33,653
	Personnel director	34,330	36,576	20,788	42,742	45,933	25,087	49,157	53,384	28,394	42,025	45,233	24,888
	Finance director	32,568	34,758	20,102	37,717	41,444	23,160	43,917	49,637	26,785	38,312	42,144	23,551

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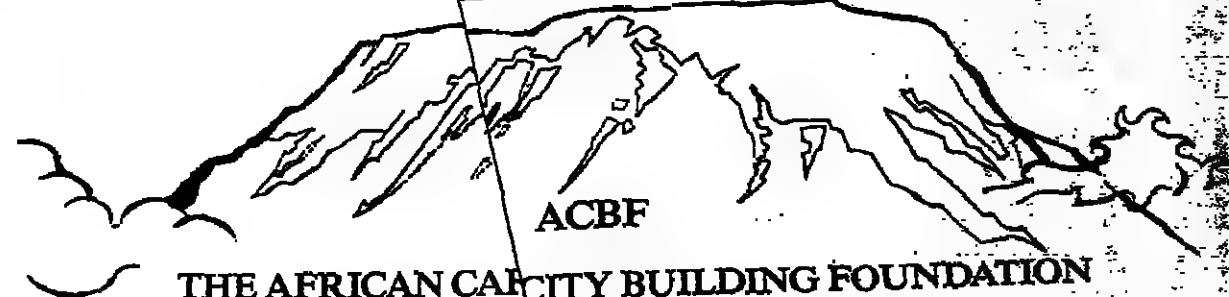
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Easing the burden of small company audits

by Sir Fearnley

THE PROSPECT of tougher auditing standards and the costs of the new compliance mechanisms are making a nonsense of existing audit requirements for small companies.

In month's proposed new standards from the Auditing Practices Board (APB) put greater burdens on auditors by recommending that they be more proactive in ensuring that a company is a "going concern", and at the same time more definitive opinions on the financial statements in audit reports.

Meanwhile, auditors are having to adjust to a costly new regulatory regime, introduced in October 1991. All auditors must now be registered as competent to carry out company audits. They are subject to inspection to ensure they are complying with new regulations, which lay down standards for practice management, independence, professional conduct, technical competence, training and the conduct of audits.

To date, there are over 15,000 auditors named on the register, responsible for scrutinising the accounts of more than 1m companies. Many are small firms and sole practitioners whose client portfolio contains only small companies. They have been forced into this complex and costly regime because unlike other EC countries, UK company law does not differentiate in its audit requirements between the multinational conglomerate and the owner-managed corner shop. Consequently neither do the current auditing standards and guidelines.

The more effective the APB's future

pronouncements are in tightening up on recognised inadequacies in the audit process, the greater the regulatory burden they will impose on the small business sector and the less appropriate the regime will become for the sector.

Many practitioners and proprietors of small companies hold the view that the law is an ass on the subject, and the closer one gets to the practicalities of auditing small companies the more astute it becomes. There are questions over whom the audit benefits, conflicts over the auditor's role, and practical difficulties in conducting audits.

Consider the situation of a small trading company controlled and run by a husband and wife as directors. In compliance with the requirements of company law, they maintain the legal minimum accounting records: a cash book, personal ledgers for debtors and creditors, and a record of the year-end stock, along with supporting vouchers.

The directors do not normally have the knowledge or expertise to prepare their own legal accounts, calculate their tax liabilities or carry out the duties of the Company Secretary. So they hire a practising accountant who performs these tasks as their agent and often acts as a business adviser.

The relationship becomes muddled because the accountant has to shift position from acting as agent for the directors to acting as auditor of the company. The law requires him to report to the shareholders on the truth and fairness of accounts which he has just prepared for them in their capacity as directors. In other words, the auditor expresses an opinion on

his own work to enable the directors to report to themselves as shareholders.

Squally, fundamental problems can arise because of the inevitable limitations on the audit of a small company. The main objectives of an audit could be summarised simply by five questions. Is the income complete? Do all payments represent value to the company? Are the assets over-stated? Are the liabilities under-stated? Do the accounts comply with the law?

To answer these questions, the auditor makes an assessment of the company and designs his work accordingly. He takes account of the track record of the company and the directors, the reliability of the accounting records, the consistency of accounting ratios, the systems of internal control, and his judgment of the key areas of activity where effort should be focused.

Having made this assessment, he plans the mix of tests he will carry out. Audit testing may include compliance tests on the control systems, review of transactions, verification of the existence and valuations of assets and liabilities by reference to documentation or by other corroborative evidence, and a detailed review of the accounts. Any problems identified must be discussed and resolved before an audit opinion can be given.

But because there is no internal control and division of duties in a husband and wife company, a vital source of comfort for the auditor is not available. It is not possible to corroborate evidence or rely on the systems within the organisation. Purchases and existence of assets can be confirmed through third parties, but how does an auditor confirm that all income has been accounted for? If he has reason to suspect that income is being diverted from the company by the directors, he can only address his queries to them, which is not going to contribute much to the audit process.

There is also the problem of dealing with discrepancies between the cash account and bank statements. Unidentified payments could be legitimate business expenses, but equally could be directors' personal expenses passed through the books of the business.

Compliance with the Companies Act - particularly the requirement for maintenance of proper accounting records - also causes difficulty. The accountant often has to compensate for deficiencies in record-keeping by meticulously constructing accounts from a jumble of paper. Accountants describe these records as "paper bag jobs" or old-fashioned "spike audits".

Having carried out this task and charged a fee for it, when he puts on his auditors' hat the accountant is understandably reluctant to qualify his client's accounts for a breach of the Act. But expressing a true and fair view opinion in such a case may be stretching a point.

There used to be a form of audit report which referred to accepting assurances from management in the absence of other corroborative evidence. This was much used by small practitioners in small company accounts, but was eventually viewed by the former Auditing Practices Committee as an excuse for not doing an audit and was withdrawn. Although it was not the best of vehicles, it was a form of tacit recognition that there are many situations in small companies where an auditor is forced to rely heavily on information given by the directors without other corroboration.

Objections have been raised to abolishing small company audits in the past by third-party users - the banks and the Inland Revenue in particular - and by other creditors, to whom the auditors owe no duty of care, but who nevertheless make use of information in audited accounts.

A less onerous and more realistic reporting regime for small companies is needed, and there are precedents both in the US and in the Antipodes. Accounts of small companies are reviewed by qualified accountants, which provides reasonable assurances to third parties without the need for a full audit. As most of the accounts preparation work for small companies is already done by practising accountants, this makes the process very much simpler and more cost effective.

A similar system in the UK would mean that small companies would have some obligations in exchange for the benefits of limited liability, without incurring the costs of auditing and audit compliance. That would leave the Auditing Practices Board and the Regulators to get on with the job of dealing with the major problems.

Stella Fearnley BA FCA is Grant Thornton Lecturer in Accounting at the University of Southampton, and immediate past president of the Southern Society of Chartered Accountants, and a member of the Council of the Institute of Chartered Accountants in England and Wales. The views expressed are her own.

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The team works closely with traders and senior

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The successful candidate will probably be a recently qualified accountant with some exposure to equity markets and derivative products and will have excellent quantitative skills; a good mathematics or maths based degree is essential. Strong communications skills and business acumen are also demanded by this high profile role.

Please contact our retained consultant Simon Clarke at Harrison Willis on 071-629 4463 (Fax no: 071-411 4705) or write enclosing a full curriculum vitae to the address noted below.

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The company is highly computerised although the systems are in need of integration, and further development is required to meet the demands of the business. Experience with PC based systems is essential and familiarity with networks and communication an advantage.

Candidates will be qualified accountants aged 30-40 and will probably have progressed their careers to date through manufacturing. The successful candidate is likely to be a Financial Controller/Chief Accountant looking for the next step in his/her career. Sound management experience is a requirement in the role and the ability to think clearly, commercially and make sensible decisions is essential.

Please write enclosing your full curriculum vitae quoting ref 611 to Philip Cartwright FCMA, Riverbank House, Putney Bridge Approach, London SW16 3JD. Tel: 071 371 9191. Fax: 071 371 9478

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Central London

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The company needs to recruit a Financial Controller to head the financial and accounting side. This is not just a functional role; the FC will contribute to the management and development of the business and lead a team of four.

You must be a qualified accountant, probably aged around 30. You must be commercial, flexible and able to gain the respect of the client service directors and executives. You need to be able to maintain a professional finance and administration function within a highly creative, dynamic and demanding environment and keep a work within the advertising and communication industry.

If you think that you are the self starter we are looking for, please write to Geoffrey Rutland, FCA, AII at the address below, quoting reference 1690 and giving concise career and salary details and a daytime telephone number, or phone on 071-489 9000 or 081-744 0282 (evening).

BDO Consulting, 20 Old Bailey, London EC4M 7BH



Group Financial Controller

c. £45,000

+ Car

+ Benefits

FMCG

West Midlands

One of the country's leading drinks manufacturers, our client has achieved a turnover of £220m through a total commitment to quality throughout its operations.

The company enjoys a very high brand profile and has an enviable reputation for growth and profitability in this fast moving industry.

Pro-active management, innovative marketing, and strong financial controls will pave the way for future investments, all planned to ensure continued success.

This senior executive appointment offers wide ranging responsibility involving all aspects of financial management through a professional team.

Reporting to the Group Finance Director, you will be accountable for Taxation, Treasury and Group Accounting matters with a particular emphasis on:

- The provision of accurate and timely financial reports and forecasts.

- The continued evolution and implementation of a treasury strategy.
- Development and implementation of Group tax strategy.
- Corporate Taxation and VAT.

Agreed 1-35, a qualified Accountant, you will have 1-35 depth technical knowledge coupled with a proven track record of achievement in a similar role in an equally dynamic environment.

Well-developed communication skills, a high degree of self-motivation and a meticulous approach to Financial Control are vital prerequisites.

In the first instance, please write quoting ref: C994 with comprehensive cv to: David Morris Regional Director, Bernard Hodes Selection, Monaco House, Bristol Street, Birmingham B5 7AS. Tel: 021-666 6700.

A reply will be acknowledged. Please list separately any companies to whom your cv should not be forwarded.

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Jeddah, Saudi Arabia

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Our client is Samarec, a young organisation but already a major power in the refining, marketing and distribution of petroleum products around the world. Based in the coastal city of Jeddah in the Kingdom of Saudi Arabia, Samarec stands for Saudi Arabian Marketing and Refining Company and consists of three major refineries, several joint venture operations and an international network of offices.

Samarec has developed in rapid stages since its inception four years ago and as part of their next stage, seek to appoint a top flight team of Internal Auditors. This department will be wide-ranging and play a high profile role in the company's accounting strategy. The salaries for all the following positions will be very generous, competing with the very best corporate packages available. Fluency in written and spoken Arabic is essential for most positions unless stated otherwise.

Chief Auditor/Analyst

With an excellent auditing background gained either in a corporate or international practice environment, you will work on a range of financial analysis projects, using mainframe and PC based accounting skills. You will need an internationally recognised accounting qualification and at least eight years' relevant experience. Ref: 3472/1.

Chief Auditor & Senior Auditors

Fully qualified with a minimum of five years' experience, these roles will involve the very latest audit techniques, extensive interdepartmental liaison and wide-ranging use of computer tools. For the Chief Auditor, man-management experience is also required, but fluency in Arabic is desirable, not essential. Ref: 3472/2.

To apply, please post or fax your resume, quoting the relevant reference number to: Matthew Hutchins, Moxon Dolphin Kerby International, 178-202 Great Portland Street, London W1N 6JJ. Tel: 071-631 4411, Fax: 071-636 5592.

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Saudi Arabian Marketing and Refining Company.

Chief Computer Auditor & Senior Computer Auditors

These challenging positions require a minimum of eight and five years' experience respectively, with ideally a computer-related degree and a grasp of computer systems that should include experience of programming. For the Chief Computer Auditor, fluent Arabic is desirable, not essential. Ref: 3472/3.

Each position carries a market leading salary completely free of tax, which when combined with a comprehensive benefits package provides an excellent opportunity to accumulate capital. The benefits package, for single or married status, includes free furnished, air-conditioned housing and utilities, 36-42 days' holiday supplemented by 12 national holidays with paid home fares, free medical coverage, child education allowances and car assistance plan.

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Financial Accounting Controller

This substantial multi-divisional organisation, part of a leading UK retailing group, has embarked upon a programme of fundamental change in order to continue strengthening its position in a highly competitive market. The contribution of the accounting function is key in achieving successful transition to more clearly focused accountabilities and in developing firm cost and financial controls.

With total responsibility for the greater part of the Group's accounting functions, the role includes the direction and management of a large number of staff through established departmental heads. In promoting and encouraging change throughout the operation, your initial priorities will include the advancement of control procedures and the improvement of communications, systems and processes.

A graduate qualified accountant, probably in the range 35-45, you must be able to demonstrate a record of

achievement in managing a large accounting operation in an effective and economic manner. You should have gained experience in an environment of sophisticated information systems and accounting processes. The ability to motivate staff and communicate at all levels is essential, as is the ability to lead and direct systems development.

Please send full personal and career details, including current remuneration level and daytime telephone number, in confidence to Adrian Edgell or Angela McDermott, Coopers & Lybrand Deloitte Executive Resourcing Limited, Albion Court, 5 Albion Place, Leeds LS1 6JP, quoting reference number AE856 on both envelope and letter.

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Finance & Administration Manager

Leicester To £25,000 + Car + Bonus

Contemporary Leisure Limited was set up in 1989 against the background of local authorities putting the running of their Leisure Management out to competitive tender. Since then, the company has achieved a substantial turnover, has 500 employees and is confident of significant growth by the end of this year.

Reporting to the Finance Director, this new post will be responsible - with a small team - for a wide range of financial and administrative tasks including the monthly management information pack, payroll, financial systems development and office management.

Applicants - qualified Accountants, probably chartered - will have sound commercial business experience and first class computer skills. Good communication and interpersonal skills are essential for success as are energy, enthusiasm, flexibility and a willingness to turn a hand to any task.

A salary of up to £25,000 per annum is offered plus performance related bonus, company car, free health insurance and contributory pension scheme.

Change is a way of life at Contemporary Leisure. The challenges and demands are substantial but then so are the opportunities for personal and career development. The post is Leicester based with travel throughout the UK as required.

Please apply with full CV and current salary, quoting reference L/388/92 to Linda Mackenzie-Philips.

Contemporary
Leisure Ltd

KPMG Executive Selection

Peat House, 1 Waterloo Way, Leicester LE1 6LP.
Contemporary Leisure is an equal opportunity employer

Divisional Finance Director

West Midlands c£50,000 + Benefits

Our client, a substantial plc in the allied chemicals trades, has enjoyed substantial growth, doubling in size in the last five years.

The Group Chief Executive is looking to recruit a Divisional Finance Director to work closely with the Divisional Managing Director in the effective direction and growth of the business. The Division has a turnover of £80 million and is destined to growth through expansion of its national distribution network.

To succeed in the role you must have a strong, assertive personality, coupled with a high degree of commercial acumen and drive. This is a fast-moving environment and you must be high in interpersonal skills and a "straight-talker".

Reporting Accountants are in place and this role is intended to be pro-active in the development of the business. The prospects for personal career success are considerable.

Aged 35-45, preferably with plc experience, you will have the ability to play a front-line role in the commercial management of the Division.

Interested applicants please write, quoting reference B/388/92, with full career and salary details to Steven French.

KPMG Executive Selection

Peat House, 2 Cornwall Street, Birmingham B3 2DL

Financial Controller

Cambridge Up to £35,000+Car+Bonus+Share Opps

Our client, part of an international group, is a market leader in the manufacture of materials for the FMCG sector. Entrepreneurial in style with a heavy emphasis on effective teamwork, the company wish to appoint a Financial Controller to take a frontline role in a small management team, responsible for the everyday control and direction of the company.

As a senior financial manager in the UK, you will be engaged in tasks ranging from effective management reporting to the analysis and evaluation of company performance and profitability.

Flexible and team orientated in outlook, you will have the necessary technical skills to make a significant input to the general management of the company. You will also have "hands on" systems experience with the ability to recommend and implement new systems. Preference will be given to applicants with fluency in a second European language.

Please write, with full career and salary details, quoting reference B/389/92, to Linda Mackenzie-Philips.

KPMG Executive Selection

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A challenging and demanding opportunity has arisen from continued business expansion and application of advanced operating systems. We are a premier healthcare organisation and require a recently qualified accountant to review, develop and implement internal control procedures and systems.

An initial contract of 2 years will be offered with an opportunity to join line management.

If you have a proven track record with sufficient exposure in a disciplined and computer literate environment then please forward a comprehensive C.V. to Box No. A1864, Financial Times, One Southwark Bridge, London SE1 9HL.

Financial Controller

Suffolk/Essex Borders

c £35,000 + Car

Our client is a market leader in the manufacture of automotive components for car diesel engines throughout Europe and the Continent. The site has an annual turnover of c £40 million and is committed to further growth in order to enhance its position and status in the industry worldwide.

Recent concern over environmental issues is now contributing to a new era in diesel production with diesel increasingly becoming acknowledged as the fuel of the future. As growing numbers of private motorists throughout Europe turn to the exceptional economy and reliability of diesel engines, the company is working with most of the leading vehicle and diesel engine manufacturers to help ensure their products are ready for the increasingly stringent environmental and economic climate of the 1990s.

As a result of a re-organisation within the Division and in order to strengthen their financial and commercial expertise, our client is seeking to appoint an ambitious, qualified accountant with strong financial communication and technical skills and the ability to become an integral part of the management team. The successful candidate will report to the General Manager on

site and will be responsible for all aspects of finance, control systems and reporting. The Financial Controller will also provide significant commercial input to the management of the business and the position will involve working closely with Divisional Management headquartered in France.

Prospective candidates must be qualified accountants, preferably graduate calibre (aged 30-40), with a successful track record gained in a manufacturing/production environment. Applicants should be able to offer both a 'hands-on' approach to the business and the intellectual ability to contribute to strategic decisions. Above all, the individual must be able to demonstrate energy and commitment together with the ability to identify and manage change. Fluency in French would be useful but is not essential.

For further information please write enclosing a full curriculum vitae (including salary details and day time telephone number) and quoting reference LN1703 to Gary Watson, Michael Page Finance, Peat House, 1 Waterloo Way, Leicester LE1 6LP.

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A world leader in the field of business and technology consultancy, our client provides business information solutions to a broad spectrum of blue-chip clients covering all industries.

They are looking for qualified accountants with a genuine interest in Information Technology who can play a vital role in teams investigating complex financial and business issues and will advise clients on Financial Information, Executive Information and Cost Management systems.

Successful candidates will be involved in a variety of projects, liaising with senior client staff to analyse their business, management and systems needs, drawing up proposals and driving the project through to implementation to achieve tangible results.

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Our client's investment in training is second to none, being tailored to individual needs covering both technical and business issues. The environment is results orientated, fast-paced and as a result progress is rapid with the potential for high achieve to reach Partnerships in their early 30s.

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Systems Accountant

London

to £35,000

Our client is a successful and highly profitable PLC. As a result of strong organic growth and acquisitions it is a world leader in its service sector.

As a result of continued growth, they seek to recruit a Systems Accountant to manage the core financial accounting systems of the Group. Based in London, the role will include new system development and implementation and will have responsibility for the establishment and management of group standards, controls and procedures for accounting systems.

Successful candidates will be qualified accountants with at least two

years post qualification experience.

Previous experience of managing the implementation of accounting systems is essential. Applicants should have excellent communication skills and the ability to manage and communicate with people at all levels across a broad range of functions.

Future prospects within a rapidly growing dynamic environment are excellent.

Interested applicants should contact Peter Gerrard at Michael Page Finance, Peat House, 1 Waterloo Way, Leicester LE1 6LP. Tel: 011 831 2000.

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DIRECTOR

FOOD SECTOR

Yorkshire Based

c.£40,000 + Car + Bonus + Relocation

Our client, a key player in the Frozen Food Market and a wholly owned subsidiary of one of the top 100 companies, with a turnover of £50 million and already supplying every major retailer in the UK, has an opportunity for a FINANCE DIRECTOR, to play a major role in deciding the future strategy and direction of the business.

Reporting to, and working closely with, the Managing Director, you will provide financial information and advice to the Board and will be responsible for exercising control, via the management of all financial functions within the Company.

Candidates for this challenging post will be qualified accountants, with considerable experience of operational accounting - gained from an f.m.c.g. background - well developed commercial skills and the ability to communicate at all levels. Age is not as important as having the strength of personality to lead this important function and the business flair to be effective at the highest level.

Our client offers a highly attractive benefits package, including profit related bonus, executive car, private health insurance, pension scheme and generous relocation assistance, if required.

Please apply in the first instance, including current salary details and CV, quoting reference number 8152, to Pat Gallagher, Senior Account Manager.

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The newly created position reports to the Group Finance Director, and will have considerable exposure to the Board, providing a value-added service and challenging accepted practice. Your role will be to establish a Centre of Excellence to support decision-making across all business areas, identifying key pressure points and areas for profit enhancement. The role will encompass high-level project work, including acquisitions.

By your 30s, you will be a graduate accountant with a strong record of achievement at a senior level in a sophisticated business environment. You must be a self-starter with excellent communication, management and commercial skills and a powerful, incisive intellect. This position is viewed as the fast-track to promotion within the Group. (Ref 559)

Please write enclosing a full CV to Tom Grayson, Whitehead Selection Ltd, 43 Welbeck Street, London W1M 7HE

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whiteheadselection

Bekanntes britisches Unternehmen der Antriebstechnik sucht für eines seiner Werke in der Nähe von Hannover eine Führungskraft zur Leitung des Finanz- und Rechnungswesens. Durch ununterbrochene Investitionen wurde die Niederlassung, die derzeit einen Umsatz von 90 Mio. DM erzielt, in den letzten Jahren mit modernster Technik ausgestattet. Sie werden für die Leitung des Finanz- und Rechnungswesens verantwortlich sein und dabei direkt dem Geschäftsführer des Werkes unterstehen. Durch effizientes Controlling und ein termingerechtes Berichtswesen werden Sie maßgeblich zur Erreichung und Einhaltung der Unternehmensziele beitragen. Sie sollten als Dipl.-Kaufmann/Dipl.-Betriebswirt mit ausgeprägtem Kostenbewusstsein auch Kontaktfreude und ein gewandtes Auftreten besitzen. Eine Grundvoraussetzung sind fundierte Fachkenntnisse im Finanz- und Rechnungswesen eines mit moderner Datenverarbeitungstechnik ausgestatteten Herstellungsbetriebes. Außerdem müssen Sie mit den rechtlichen und betriebswirtschaftlichen Anforderungen einer deutschen GmbH vertraut sein.

Die hohen Ansprüche, die wir stellen, werden durch ein attraktives Gehalt, ein großzügiges Leistungspaket und ein gewinnbezogenes Prämiensystem vergütet. Außerdem erhalten Sie Gelegenheit, an der strategischen Geschäftspolitik des Unternehmens mitzuwirken. Bitte senden Sie unter der Kennziffer M18125/F.T. einen ausführlichen Lebenslauf auf Englisch an: C. Veugelen, Hoggett Bowers plc, St James's Court, 30 Broad Street, MANCHESTER, M2 2JF. Tel: 061-832 3500, Fax: 061-834 8577.

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PROFILE:

• Team player, assertive, capable of originating and implementing changes;
 • At least 5 years in professional accountancy, and especially in the consolidation of accounts from a European span of operating companies;
 • Qualified Accountant and University Degree;
 • Familiar with EC accountancy regulations;
 • Fluency in English and French is essential.

Please send your application and C.V. with reference to: Sales Europe E.A.
 To the attention of the Human Resources Development Manager Avenue Louise 120, 1050 Brussels.
 Phone: 32/2/642.15.08 - Fax: 32/2/640.49.78
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We need accountants or MBAs with a good first degree and at least four years' treasury experience gained in either a bank or corporate environment. Consulting experience would be an asset. The preferred age is 28-35.

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Please send a comprehensive CV, including salary history and a daytime telephone number, quoting reference 3248 to Stuart Rosen at the address below.

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Director of Finance and Administration

Plymouth

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Are you a dedicated professional who:

- enjoys the challenge of radical change?
- is proud of finding cost-effective solutions?
- likes to promote efficiency by cutting out paperwork?
- can supervise a professional team running finance and computerised information systems?

This is a strategic appointment and allows you to advance your career in financial management in a dynamic environment that will support you in changing corporate culture. You will be an Accountant with at least certified or cost and management qualifications, fiercely committed to commercial disciplines and eager to develop them in a formerly public sector ethos. You will be working in a manufacturing city rapidly expanding its high technology base which already includes Toshiba, Siebe, and GEC-Plasma with the largest microchip factory in Europe. Its population is a quarter of a million. With a direct customer base of 1500 firms we have just expanded our £10 million budget by taking over two of the largest training companies in the city. Our partner in training, the Chamber of Commerce and Industry, has more than 750 member companies.

The largest College in the South West, we trained 16,000 people last year in state of the art Technology, Construction, Catering, Social Care, Business, Finance and Retail.

Our initiatives in partnership with private sector industry and training have earned us national headlines for revolutionising vocational training. We are leaders in transnational European training programmes.

Reporting to the College Principal, you will advise on financial strategy, planning and management, write the business plans for the College and its companies, and direct and control the Finance, Office Services, and Management Information Systems Department in providing a full range of services to our training consortium. You will assist in corporate management as a member of the senior management team.

We are an equal opportunities employer; and we mean it. The provision of a workplace day-nursery and the holiday entitlement will make this post specially attractive to applicants with family responsibilities.

Benefits include: lease car, 31 days' paid leave plus statutory holidays and relocation support.

Please telephone Mrs. Axford for further particulars on 05752 365323 - 24 hour answering service at the Personnel Department, College of Further Education, Kings Road, Devonport, Plymouth PL1 5QC. Final applications must reach Mrs. Axford by midday on 16 June 1992.

Finance Director

North West

Good Package

Trinity Weekly Newspapers Ltd is part of the successful and expanding Trinity International Holdings plc. Presently it employs almost 250 people in three newspaper centres throughout Merseyside. Circulating over 400,000 newspapers each week, the newspapers are market leaders in each of their circulation areas.

This vacancy has been created due to group expansion and the consequent promotion of the current Financial Director. Reporting to the Managing Director, the successful candidate's responsibilities will embrace all aspects of statutory and management reporting, budgeting, policies and procedures, systems enhancement and supplier negotiation.

Applications are invited from ACMA's aged 28-35. Applicants must ideally have general management experience, an understanding of and belief in Total Quality Management, exceptional interpersonal skills, computing expertise, experience in newspapers and/or related industries and a dynamism essential to be an effective member of a forward thinking team. The ideal candidate will have a hands-on approach to the finance function and be capable of taking a commercial approach to the financial decision-making process.

This position will appeal to ambitious individuals who seek a progressive employer and are confident of their own ability, through leadership and judgement, to make a real financial impact on the Company's performance.

The successful applicant will enjoy a good remuneration package including a competitive salary, bonus, share save schemes, BUPA, contributory company pension and a company car.

Please send full career and salary details to: John Ellis, Managing Director, Trinity Weekly Newspapers Ltd, Talkett Street, Southport PR8 1BT

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French-speaking

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Reporting to the Director of Planning and Pricing, you will be key members of his team responsible for developing and monitoring the achievements of European business plans and manage special studies such as product pricing, currency exposures, business development, etc.

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We currently have an opening for a Financial Controller - Planning, whose main responsibilities will be the preparation and evaluation of business plans, investment opportunities, capital expenditure and network costs. This will entail: furnishing the Finance Director and Board members with analysis and advice on strategic and tactical plans; preparing company budgets and corporate pre-plans; controlling financial evaluation and analysis of commercial agreements.

This is an excellent opportunity for a strategist with vision who can communicate effectively at all levels, offer a proactive approach to financial planning and take an active role in projecting the company forward. Preferably a graduate with an ACA or ACMA qualification, you must have a minimum of 5 years' experience in business planning and financial evaluation utilising modelling tools, ideally in a telecoms environment.

In addition to an attractive salary, we offer performance related bonus, 23 days' holiday, company pension and private healthcare. For more information call Dawn Gordon, Personnel Manager, on 0454 634526 or send your CV to her at Hutchison Telecommunications (UK) Limited, St James' Court, Great Park Road, Almondsbury, Bristol BS12 4QJ.

Closing date for applications 12th June 1992.



日本サンドグループ 国内監査グループ マネージャー募集

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COMMODITIES AND AGRICULTURE

Coffee delegates under pressure

By David Blackwell

THE PRESSURE on coffee producers to come up with firm proposals for measures to support world prices mounted yesterday as the markets retreated in both London and New York.

The producers, who today end a three-day meeting at the London headquarters of the International Coffee Organisation, have been widely expected to reach agreement on a course of action that could be put before consumers at a full meeting of the ICO at the end of next month.

Yesterdays analysts felt that a consensus would be reached, but that it would be couched in vague terms.

Mr Lawrence Eagles, analyst with GNI, the London futures brokers, said that the producers would have to come up with concrete proposals to stop the markets turning bearish again. Mr Peter Kettle, of E.D. & F. Man, said the producers needed to have specific figures to put before the consumers.

London's July robusta contract closed at \$725 a tonne,

down \$10, while New York's nearby arabica contract was off more than 1 cent at 62.90 cents a lb by midday on trade selling. However, trading was thin as most of the cash markets in Europe were closed for the Ascension Day holiday.

Brazil and Colombia, the two biggest producers, last week moved a lot closer in attitude towards the coffee agreement. However, the National Coffee Association of the US, the biggest consumer, last week reiterated its strong support for a continued free market.

Tight copper supply forecast

By Kenneth Gooding, Mining Correspondent

COPPER PRODUCERS would have to struggle very hard to keep pace with future demand because of shortages of smelting capacity, said Mr Alex Balogh, chief executive of Noranda Minerals, the Canadian group, yesterday.

It was impossible to justify investment in new copper smelters because the expected rate of return on capital was inadequate, he said. So new smelters would almost certainly take much longer to be built than some observers expected.

But analysts have also underestimated the industry's ability to squeeze more production out of existing smelting capacity.

For example, Noranda might spend more than US\$50m to double output from 53,000 tonnes at its Gaspe copper smelter in Quebec.

Noranda's Horne smelter, also in Quebec, might expand capacity over time. Horne once was able to treat 1.3m tonnes of copper concentrate (an intermediate material) a year but

Base Metals price range estimates (US cents a lb)

	Zinc	Copper	Nickel	Aluminium
1992	65-80	100-110	325-375	60-65
1993	60-70	125-140	450-500	75-80
1994	55-60	130-150	550-600	100-120

this had been reduced to 700,000 tonnes (producing about 186,000 tonnes of copper) because of environmental pressures. Horne's output might be increased again to 850,000 to 900,000 tonnes.

Mr Balogh said: "I have been in this business for more than 15 years and in all that time smelters can run with charges giving an unacceptable rate of return on the capital required just to keep them running - just to stop the roof from leaking."

New copper smelters had been built but for political or strategic reasons and this would be the case in future, he added during a presentation in London.

Expansion at Gaspe depended on Noranda buying a high-quality copper project or operating mine outside Canada because the mine near the

smelter would last had only another seven years.

Noranda had looked at 20 copper projects and mines and was still in discussion about six of them.

Through Falconbridge, in which Noranda has a 50 per cent stake, the group has an interest in Collabasi, which promises to be one of the Chile's biggest copper projects. Mr Balogh said it would take at least another year to complete drilling there to work out a mine plan because the ore body was so big and rich.

He said the copper industry would probably scrape by in future but supply would be tight so prices could be expected to remain buoyant. Noranda expected copper to range in price between \$1 and \$1.10 a lb this year, between \$1.20 and \$1.40 next year and between \$1.50 and \$1.80 in 1994.

Malaysian tin mine brought back to life

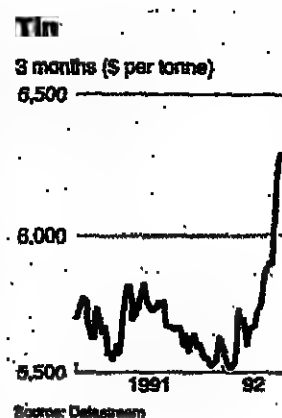
Paul Newman on the third incarnation of the Sungei Lembing operation in Pang

MALAYSIA'S SUNGEI Lembing tin deposit has demonstrated once again that you cannot keep a good mine down.

Once the world's biggest single source of tin, it was flooded and abandoned during the Japanese occupation in the Second World War. It was reopened again in 1987, after the operating company was forced into liquidation as a result of the slump in tin prices. Undaunted by its chequered history, however, a Chinese-Malaysian partnership has now reopened the mine, partially pumping out the workings to resume hard rock mining, and has longer term plans to bring the entire complex back into operation.

The recent recovery in tin prices, with LME quotations reaching an 18-month high and Kuala Lumpur Tin Market prices at the highest levels since August 1991, has come too late to save many of the higher-cost producers. The closure on 1 May of Gopeng, Malaysia's largest hydraulic tin mining operation, is the latest casualty in a lengthy list of mine closures brought about by the collapse of the International Tin Council's buffer stock operation in October 1985 and the subsequent slump in prices as more than 100,000 tonnes of stockpiled tin were released on to the market.

High-cost, hard rock mining - including the whole of the Cornish industry, the Kelapa Kampit mine in Indonesia and, briefly, Australia's Renison, the world's largest underground tin mine - fell victim to the slump. Low-cost Brazil-



Source: DeLamont

ian operations added to the pressure on tin prices, forcing out of business much of the traditional source of supply in South-east Asia - dredges and gravel pump mines. Last year Malaysia mined less tin than in any year since the Second World War, producing 20,710 tonnes, 27 per cent down on 1990's 28,468 tonnes and less than a third of average annual output in the 1970s.

The most spectacular victim of the tin price slump was the Sungei Lembing mine, Malaysia's only hard rock mining operation, which was run by the Pangang Consolidated Company. Before the advent of the first dredges at the turn of the century the mine had employed more than 5,000 local miners and produced in excess of 4,000 tonnes a year from more than 300 km (500 miles) of workings. It was the most extensively developed underground tin mine in the world.

The mine was still producing more than 2,000 tonnes a

year up to 1977. But output then began to decline steadily with only 744 tonnes produced in 1986, the last full year of operations. In 1987, PCC was forced into liquidation, the pumps were switched off and the workings flooded. All the mining equipment and infrastructure - including headframes, dressing sheds and the rail network - was dismantled for scrap and among those who came to purchase PCC's salvage were two mining executives from a recently worked-out Perak tin mine.

The two men, Chinese geologist Sia Hok Kiang and Malaysian businessman Dato' Haji Nasir, current president of the Pangang Malay Chamber of Commerce, found out that while the fire sale of PCC's equipment was proceeding some of the mine's former face workers were covertly recovering valuable ore from the abandoned mine. Disguising himself as a miner, Mr Sia joined the illegal operators to explore the abandoned workings and concluded that, given sufficient venture capital, it could be brought back to life.

In July 1989, the Chinese-Malaysian business partnership decided to take an option on the mine. Mr Sia flew to the UK to discuss the viability of reopening Sungei Lembing with PCC's former general manager, Mr Henry Hodding and, given sufficient encouragement from Mr Hodding's extensive knowledge and first-hand experience of the mine, he approached the World Bank in Washington for aid. Although the Bank offered

to put up 50 per cent of the costs of a feasibility study, the scale of the \$4.1m project to reopen the mine was too small to meet the Bank's minimum project criteria.

Mr Sia then approached the Commonwealth Development Corporation, which agreed to put up \$1.5m in return for a one-third stake in the venture and, with local financing subsequently secured to raise the minimum initial \$4.1m operating finance, the decision was taken to reopen the mine on a 15-year lease to 2005.

By mid-1990, when tin prices were about \$315 a kilogram, half the level obtaining prior to the 1985 crisis, and with an accelerating closure of much of the world's tin mining capacity, Sungei Lembing became the first lode tin mine to reopen and start operations since the market collapse.

Widespread industry scepticism greeted the move, the venture being dismissed as undercapitalised and doomed to failure.

Some two years later the new operating company, Sungei Lembing Tin, is now gearing up to increase output from an initial 1.5-2.0 tonnes a month to 7 tonnes a month, and has established proved and probable reserves of 767,000 tonnes, grading 1.84 per cent tin, or 7,500 tonnes recoverable metal.

Only Cakak of Sungei Lembing's three major mining sections is currently being worked but the company's goal remains to make the entire mine fully operational by pumping out and reopening the other two sections, Wil-

links and Myah's headframe is back in place at the Cakak section site. The mine has been dewatered, opened down to first level, 120 feet below surface. Dewatering costs, and by the end of 1993, company hopes to be open down to the 15th level.

The rehabilitated Sungei Lembing lies in place of conventional wisdom that is a sunset industry view is a person too busy to see a person than Mala's Minister of Primary Industries, Dato' Seri Lim K. Yik, who advised tin mine to get out of the business export their technology alternatively into alternative export.

With world tin stockpiles expected to be down to 25,000 tonnes by the end of this year, the lowest level since 1986, tin prices rising in respect to demand balance, the copper-neural courage of a mine geologist and Malaysian businessman is now being rewarded.

Some 100 miners currently employed at the lode have breathed new life in the small township of Aget Lembing, some 50 km from the Pangang state capital, Ipoh. The town was left in ruins for its livelihood the fortunes of the tin and was left for dead in PCC went into liquidation in 1987. Business has returned to the small street and street traders and Mr Sia Hok Kiang and Mr Dato' Haji Nasir are being hailed as saviours of the local community.

Price hopes brighten outlook for Brazilian producer

Bill Hinchberger reports on Paranapanema, the world's biggest tin exporter

PREDICTIONS of further rises in tin prices are brightening the outlook for Paranapanema, the world's largest tin exporter and Brazil's largest private mining company.

Last year, the company posted losses of \$30.6m. The poor showing was mostly due to its decision to write off, during 1990 and 1991, nearly \$70m in unpaid accounts payable to the government to its construction division, said Mr Samuel A. Hagan, director-vice president. Of course, prices in the region of \$5,500 a tonne for tin, responsible for about 80 per cent of receipts last year, did not help.

Mr Hagan cited several factors to support his expectations of higher tin prices: lower wildcat output at Brazil's Bom Futuro mine, the stabilisation of Chinese production at the 15,000 tonnes a year, and the return of Russia to the consumer market, with estimated needs of about 8,000 tonnes a year.

He noted that the Russians had approached major international producers for price quotes, signalling their intention to begin importing again after a two-year hiatus.

Global production is slowed because many mining companies practised selective extraction during the period of lean prices over the past seven years, going after high grade deposits, partly to hold down costs. "Those high grade deposits are depleted," said Mr Hagan, "and it is not easy to increase production when you are working with lower grades."

Mr Hagan expects a supply shortfall of 15,000 to 16,000 tonnes this year, even after adjusting for the release of 12,000 tonnes from strategic reserves by the US.

Brazilian production should drop from 29,000 tonnes to 25,000 tonnes, with Paranapanema accounting for about 17,000 tonnes. Brazil gave up little when it pledged to the Association of Tin Producing Countries, of which it is not a member, to hold output to 26,000 tonnes in 1992, because it was unlikely to be able to produce more than that anyway, said Mr Hagan.

Lower yields from wildcat mining at Bom Futuro are primarily responsible for the lower Brazilian figures. Mr Hagan believes that output there should reach 8,000 tonnes this year, down from 10,000 tonnes in 1991. The mine pro-

duced 23,000 tonnes as recently as 1989.

Paranapanema is involved in a court battle over rights to Bom Futuro. Ebesa, a seven-company joint venture headed by Paranapanema, holds the necessary government permits to operate there, but wildcat miners have obtained an injunction to delay start-up. A three-member Supreme Court panel delayed an expected ruling this month when one of the justices asked for more time to study the case. The other two justices were prepared to rule in favour of Ebesa.

A final decision is expected in the coming weeks. If favourable to Ebesa, the company would be primed to begin operations within two or three months. While Ebesa's extraction operations are prohibited by the injunction, the company

is carrying out research to re-evaluate the potential of the open-pit site in the Amazon state of Rondonia. Mr Hagan predicts that output would remain about the same as the 8,000-10,000 tonnes now extracted by the wildcat miners. They extracted 81,500 tonnes between 1987, when operations began, and last year. Ebesa expects to invest between \$20m and \$30m in Bom Futuro if it gets the nod from the courts.

Paranapanema plans about \$20m of new investment in Brazil this year, split between its construction and mining divisions, now united under a unified management structure, the most evident change after Mr Octavio Cavalcanti Lacoste bought out his former partner Mr Jose Carlos de Araujo last month.

Trader calls for rise in US wheat area

By Nancy Dunne in Washington

JUST AS the EC is preparing to boost land set-asides in a reformed Common Agriculture Policy, Cargill, the giant US grain exporter, is urging the US government to cut acreage reduction for wheat and to even to put some of the land in the US conservation reserve back into production.

"The US wheat industry is showing all the signs of an industry in trouble," Cargill said, in its company bulletin. "It is evident in the dwindling share of world wheat markets - down to levels rarely seen since the United States became a commercial exporter of wheat 30 years ago."

According to Cargill, the Conservation Reserve Program has taken 11m acres of formerly productive wheat acreage out of production. With these constraints full US production is 400m bushels - less than full production at the start of the 1980s - at a time when world grain usage has grown by about 3m bushels in the last 10 years.

"The US simply cannot hold its own by producing less when the world is consuming more," said Cargill.

The US Department of Agriculture says non-US wheat and wheat flour production grew steadily from 1988-89 until last year - from 59.7m tonnes to 71.2m tonnes. The most recent estimates indicate a reduction

of wheat production for 1992-93 from non-US sources to 69.6m tonnes.

Meanwhile, US wheat production has varied over the past four years from 37.6m tonnes to 33.5m tonnes to 28.3m tonnes to 35.7m tonnes. The most recent US grain report predicted a 38.5m output for the US this year.

Most of American wheat exports over the past six years have been subsidised, according to Cargill. This has led to "scrambled market signals" and confused producers. "US wheat prices are lower than they would be in an open market, given that carryover stocks are at their lowest point in decades," said the Cargill bulletin.

MARKET REPORT

Base metals prices fluctuated irregularly during a quiet day on the LME. The Ascension Day holiday in Europe made quiet morning trade and the volume hardly improved when the US opened. Traders said uncertainty over the next move of the dollar kept consumers on the sidelines. TIN rallied in the afternoon on shortcovering prompted by the failure of the market to follow through to losses made earlier in line with a lower Kuala Lumpur market. ZINC remained a two-tier market with covering against tight nearby delivery dates pushing the premium for cash metal to \$142 a tonne from Wednesday's \$131. But there

London Markets

Item	Close	Previous	High/Low
Gold (per troy oz)	537.10	-1.05	
Silver (per troy oz)	486	-3.0	
Platinum (per troy oz)	236.15	+1.15	
Palladium (per troy oz)	595.25	+0.5	
Copper (US Producer)	105.25	-2.5	
Led (US Producer)	37.00	-0.08	
Tin (Kuala Lumpur market)	154.37	-0.09	
Tin (New York)	281.80		
Zinc (US Prime Western)	62		
Alumina (US Prime Western)	111.60	+1.97	
Sheep (live weight)	95.50	+1.52	
Cattle (live weight)	91.30	+4.21	
London daily sugar (raw)	248.82	+7.3	
London daily sugar (white)	223.00	+4.25	
Tate and Lyle export price	227.00	+4.5	
Brazil (English lead)	Unq		
Wheat (US No 3 yellow)	174.75		
Maize (US Dark Northern)	121.00		
Rubber (Jul/V)	92.50	+0.25	
Rubber (Aug/V)	92.50	+0.25	
Rubber (Oct/V)	92.50	+0.25	
Cocoa (Philippines)	Unq		
Cocoa (Brazil)	280.00	+2.5	
Cocoa (Philippines)	280.00		
Soyabean (US)	214.00		
Wool (US)	61.50	+0.8	
Wool (UK)	42.50		

was little enthusiasm to buy forward metal. COPPER continued to find solid support on any dip to \$2,230 a tonne. ALUMINIUM remained under pressure from liquidation and appeared to be headed for a test of the bottom end of the \$1,320-\$1,330 support band for three-month metal. GOLD and SILVER prices slipped lower in the afternoon trade in line with the New York market. The gold price ended \$1.65 lower at \$337.10 a troy ounce while silver lost 3 cents at 486 cents against tight nearby delivery dates pushing the premium for cash metal to \$142 a tonne from Wednesday's \$131. But there

Compiled from Reuters

Item	Close	Previous	High/Low
Aug 218.80	218.80	218.20	218.00
Oct 205.30	205.30	205.00	204.00
Dec 195.00	195.00	194.50	193.00
Mar 185.00	185.00	184.50	183.00
White	205.30	205.30	204.50
Aug 205.30	205.30	205.30	204.50
Oct 205.30	205.30	205.30	204.50
Dec 205.30	205.30	205.30	204.50
Mar 205.30	205.30	205.30	204.50
Turnover: Raw 117 (135) lots of 50 tonnes.			
White 378 (1822)			
Paris: White (FF per tonne) Aug 1581.47			
Oct 1504.98			

COOFAR - Laidlaw F&C				C/mon
	Close	Previous	High/Low	
May 623	628	628	627 563	
Jul 645	645	645	648 611	
Sep 667	668	668	671 633	
Nov 689	690	690	693 656	
Jan 711	712	712	715 678	
Mar 733	734	734	737 699	
May 755	756	756	759 721	
Jul 777	778	778	781 743	
Sep 799	800	800	803 765	
Nov 821	822	822	825 787	
Jan 843	844	844	847 809	
Mar 865	866	866	869 831	
May 887	888	888	891 853	
Jul 909	910	910	913 875	
Sep 931	932	932	935 897	
Nov 953	954	954	957 919	
Jan 975	976	976	979 941	
Mar 997	998	998	1001 963	
May 1019	1020	1020	1023 985	
Jul 1041	1042	1042	1045 1007	
Sep 1063	1064	1064	1067 1029	
Nov 1085	1086	1086	1089 1051	
Jan 1107	1108	1108	1111 1073	
Mar 1129	1130	1130	1133 1095	
May 1151	1152	1152	1155 1117	
Jul 1173	1174	1174	1177 1139	
Sep 1195	1196	1196	1199 1161	
Nov 1217	1218	1218	1221 1183	
Jan 1239	1240	1240	1243 1205	
Mar 1261	1262	1262	1265 1227	
May 1283	1284	1284	1287 1249	
Jul 1305	1306	1306	1309 1271	
Sep 1327	1328	1328	1331 1293	
Nov 1349	1350	1350	1353 1315	
Jan 1371	1372	1372	1375 1337	
Mar 1393	1394	1394	1397 1359	
May 1415	1416	1416	1419 1381	
Jul 1437	1438	1438	1441 1403	
Sep 1459	1460	1460	1463 1425	
Nov 1481	1482	1482	1485 1447	
Jan 1503	1504	1504	1507 1469	
Mar 1525	1526	1526	1529 1489	
May 1547	1548	1548	1551 1513	
Jul 1569	1570	1570	1573 1535	
Sep 1591	1592	1592	1595 1557	
Nov 1613	1614	1614	1617 1579	
Jan 1635	1636	1636	1639 1599	
Mar 1657	1658	1658	1661 1623	
May 1679	1680	1680	1683 1645	
Jul 1701	1702	1702	1705 1667	
Sep 1723	1724	1724	1727 1689	
Nov 1745	1746	1746	1749 1711	
Jan 1767	1768	1768	1771 1733	
Mar 1789	1790	1790	1793 1755	
May 1811	1812	1812	1815 1777	
Jul 1833	1834	1834	1837 1799	
Sep 1855	1856	1856	1859 1821	
Nov 1877	1878	1878	1881 1843	
Jan 1899	1900	1900	1903 1865	
Mar 1921	1922	1922	1925 1887	
May 1943	1944	1944	1947 1909	
Jul 1965	1966	1966	1969 1931	
Sep 1987	1988	1988	1991 1953	
Nov 2009	2010	2010	2013 1975	
Jan 2031	2032	2032	2035 1997	
Mar 2053	2054	2054	2057 2019	
May 2075	2076	2076	2079 2041	
Jul 2097	2098	2098	2101 2063	
Sep 2119	2120	2120	2123 2085	
Nov 2141	2142	2142	2145 2107	
Jan 2163	2164	2164	2167 2129	
Mar 2185	2186	2186	2189 2151	
May 2207	2208	2208	2211 2173	
Jul 2229	2230	2230	2233 2195	
Sep 2251	2252	2252	2255 2217	
Nov 2273	2274	2274	2277 2239	
Jan 2295	2296	2296	2299 2261	
Mar 2317	2318	2318	2321 2283	
May 2339	2340	2340	2343 2305	
Jul 2361	2362	2362	2365 2327	
Sep 2383	2384	2384	2387 2349	
Nov 2405	2406	2406	2409 2371	
Jan 2427	2428	2428	2431 2393	
Mar 2449	2450	2450	2453 2415	
May 2471	2472	2472	2475 2437	
Jul 2493	2494	2494	2497 2459	
Sep 2515	2516	2516	2519 2481	
Nov 2537	2538	2538	2541 2503	
Jan 2559	2560	2560	2563 2525	
Mar 2581	2582	2582	2585 2547	
May 2603	2604	2604	2607 2569	
Jul 2625	2626	2626	2629 2591	
Sep 2647	2648	2648	2651 2613	
Nov 2669	2670	2670	2673 2635	
Jan 2691	2692	2692	2695 2657	
Mar 2713	2714	2714	2717 2679	
May 2735	2736	2736	2739 2699	
Jul 2757	2758	2758	2761 2723	
Sep 2779	2780	2780	2783 2745	
Nov 2801	2802	2802	2805 2767	
Jan 2823	2824	2824	2827 2789	
Mar 2845	2846	2846	2849 2811	
May 2867	2868	2868	2871 2833	
Jul 2889	2890	2890	2893 2855	
Sep 2911	2912	2912	2915 2877	
Nov 2933	2934	2934	2937 2899	
Jan 2955	2956	2956	2959 2921	
Mar 2977	2978	2978	2981 2943	
May 2999	3000	3000	3003 2965	
Jul 3021	3022	3022	3025 2987	
Sep 3043	3044	3044	3047 3009	
Nov 3065	3066	3066	3069 3031	
Jan 3087	3088	3088	3091 3053	
Mar 3109	3110	3110	3113 3075	
May 3131	3132	3132	3135 3097	
Jul 3153	3154	3154	3157 3119	
Sep 3175	3176	3176	3179 3141	
Nov 3197	3198	3198	3201 3163	
Jan 3219	3220	3220	3223 3185	
Mar 3241	3242	3242	3245 3207	
May 3263	3264	3264	3267 3229	
Jul 3285	3286	3286	3289 3251	
Sep 3307	3308	3308	3311 3273	
Nov 3329	3330	3330	3333 3295	
Jan 3351	3352	3352	3355 3317	
Mar 3373	3374	3374	3377 3339	
May 3395	3396	3396	3399 3361	
Jul 3417	3418	3418	3421 3383	
Sep 3439	3440	3440	3443 3405	
Nov 3461	3462	3462	3465 3427	
Jan 3483	3484	3484	3487 3449	
Mar 3505	3506	3506	3509 3471	
May 3527	3528	3528	3531 3493	
Jul 3549	3550	3550	3553 3515	
Sep 3571	3572	3572	3575 3537	
Nov 3593	3594	3594	3597 3559	
Jan 3615	3616	3616	3619 3581	
Mar 3637	3638	3638	3641 3603	
May 3659	3660	3660	3663 3625	
Jul 3681	3682	3682	3685 3647	
Sep 3703	3704	3704	3707 3669	
Nov 3725	3726	3726	3729 3691	
Jan 3747	3748	3748	3751 3713	
Mar 3769	3770	3770	3773 3735	
May 3791	3792	3792	3795 3757	
Jul 3813	3814	3814	3817 3779	
Sep 3835	3836	3836	3839 3801	
Nov 3857	3858	3858	3861 3823	
Jan 3879	3880	3880	3883 3845	
Mar 3901	3902	3902	3905 3867	
May 3923	3924	3924	3927 3889	
Jul 3945	3946	3946	3949 3911	
Sep 3967	3968	3968	3971 3933	
Nov 3989	3990	3990	3993 3955	
Jan 4011	4012	4012	4015 3977	
Mar 4033	4034	4034	4037 3999	
May 4055	4056	4056	4059 4021	
Jul 4077	4078	4078	4081 4043	
Sep 4099	4100	4100	4103 4065	
Nov 4121	4122	4122	4125 4087	
Jan 4143	4144	4144	4147 4109	
Mar 4165	4166	4166	4169 4131	
May 4187	4188	4188	4191 4153	
Jul 4209	4210	4210	4213 4175	
Sep 4231	4232	4232	4235 4197	
Nov 4253	4254	4254	4257 4219	
Jan 4275	4276	4276	4279 4241	
Mar 4297	4298	4298	4301 4263	
May 4319	4320	4320	4323 4285	
Jul 4341	4342	4342	4345 4307	
Sep 4363	4364	4364	4367 4329	
Nov 4385	4386	4386	4389 4351	
Jan 4407	4408	4408	4411 4373	
Mar 4429	4430	4430	4433 4395	
May 4451	4452	4452	4455 4417	
Jul 4473	4474	4474	4477 4439	
Sep 4495	4496	4496	4499 4461	
Nov 4517	4518	4518	4521 4483	
Jan 4539	4540	4540	4543 4505	
Mar 4561	4562	4562	4565 4527	
May 4583	4584	4584	4587 4549	
Jul 4605	4606	4606	4609 4571	
Sep 4627	4628	4628	4631 4593	
Nov 4649	4650	4650	4653 4615	
Jan 4671	4672	4672	4675 4637	
Mar 4693	4694	4694	4697 4659	
May 4715	4716	4716	4719 4681	
Jul 4737	4738	4738	4741 4703	
Sep 4759	4760	4760	4763 4725	
Nov 4781	4782	4782	4785 4747	
Jan 4803	4804	4804	4807 4769	
Mar 4825	4826	4826	4829 4791	
May 4847	4848	4848	4851 4813	
Jul 4869	4870	4870	4873 4835	
Sep 4891	4892	4892	4895 4857	
Nov 4913	4914	4914	4917 4879	
Jan 4935	4936	4936	4939 4899	
Mar 4957	4958	4958	4961 4923	
May 4979	4980	4980	4983 4945	
Jul 5001	5002	5002	5005 4967	
Sep 5023	5024	5024	5027 4989	
Nov 5045	5046	5046	5049 5011	
Jan 5067	5068	5068	5071 5033	
Mar 5089	5090	5090	5093 5055	
May 5111	5112	5112	5115 5077	
Jul 5133	5134	5134	5137 5099	
Sep 5155	5156	5156	5159 5121	
Nov 5177	5178	5178	5181 5143	
Jan 5199	5200	5200	5203 5165	
Mar 5221	5222	5222	5225 5187	
May 5243	5244	5244	5247 5209	
Jul 5265	5266	5266	5269 5231	
Sep 5287	5288	5288	5291 5253	
Nov 5309	5310	5310	5313 5275	
Jan 5331	5332	5332	5335 5297	
Mar 5353	5354	5354	5357 5319	
May 5375	5376	5376	5379 5341	
Jul 5397	5398	5398	5401 5363	
Sep 5419	5420	5420	5423 5385	
Nov 5441	5442	5442	5445 5407	
Jan 5463	5464	5464	5467 5429	
Mar 5485	5486	5486	5489 5451	
May 5507	5508	5508	5511 5473	
Jul 5529	5530	5530	5533 5495	
Sep 5551	5552	5552	5555 5517	
Nov 5573	5574	5574	5577 5539	
Jan 5595	5596	5596	5599 5561	
Mar 5617	5618	5618	5621 5583	
May 5639	5640	5640	5643 5605	
Jul 5661	5662	5662	5665 5627	
Sep 5683	5684	5684	5687 5649	
Nov 5705	5706	5706	5709 5671	
Jan 5727	5728	5728	5731 5693	
Mar 5749	5750	5750	5753 5715	
May 5771	5772	5772	5775 5737	
Jul 5793	5794	5794	5797 5759	
Sep 5815	5816	5816	5819 5781	
Nov 5837	5838	5838	5841 5803	
Jan 5859	5860	5860	5863 5825	
Mar 5881	5882	5882	5885 5847	
May 5903	5904	5904	5907 5869	
Jul 5925	5926	5926	5929 5891	
Sep 5947	5948	5948	5951 5913	
Nov 5969				

Property worries hit equity market

By Stephanie

NEWCASTLE, Canary Wharf, the dockside property development, being put into administration provided the trigger for a round of profit-taking and general selling pressure in the market.

Worries that the latest move would lead to the big UK banks losing their loans to Canary Wharf, and the fact that the banks had caused tremors throughout the rest of the market, led to a sharp fall in the market that has seen a long three-week trading session end in a loss.

London was also hit by the absence of any substantial interest from the

Continent, where a number of markets were closed for the Ascension Day holiday.

The FTSE 100 share index ran back 4.4 more to 2,694.2, extending the fall on the week to almost 21 points.

The day began with the Footsie falling leading the cash market sharply lower on the Canary Wharf news, with the June contract dropping again to a discount to fair value.

Both the future and the cash market quickly rallied, however, with the Footsie, down almost seven points early in the session, recovering strongly to post a gain of over eight points by mid-morning.

Over lunch, the markets began to wilt again, worried by the prospect of yet more bad news from the property

arena. The Footsie retreated to show a fall of 9.2 before embarking on its modest rally, helped by the relatively good showing by Wall Street which was up eight points as London closed.

There was more good news on turnover with customer business on Wednesday, admittedly boosted by a big programme trade, expanding to £1.315bn. Turnover yesterday

reached 520.7m shares.

Tesco, the supermarket group, produced the best performance among the Footsie constituents, still responding to switching operations being carried out by leading brokers, involving the sale of cyclical stocks and the purchase of more defensive issues.

BATs, the tobacco to insurance group, rose strongly after encouraging remarks by the chairman at the annual meeting. Sears, the retailing group, also made good progress. On the downside, Taylor Woodrow fell almost 8 per cent, with some large lines of stock said to have been on offer. British Steel fell heavily after Smith New Court adopted a bearish stance on the shares.

Suggestions that next

Wednesday's preliminary figures from Siebe may include a rights issue were rejected by dealers but not before the shares had fallen sharply.

British Gas, among the market's best performers over the past week amid stories that a break up of the company may be in the offing, turned easier after Moody's, the US rating agency, said it was considering downgrading Gas's debt ratings.

Vodafone, the cellular radio group, was persistently sold after news that the merger of US groups Sprint and Centel implied lower cellular valuations. Cable & Wireless was hit by disappointing results from its near 60 per cent owned associate Hong Kong Telecom while oil shares ran out of steam.

Barclays offers & Y hit

ARM CLOUDS continued to gather over Barclays, the highest clearer most heavily used in the enormous debt of the property industry.

The anticipated effect on the bank's annual profits prompted Drew to cut its 1992 profits forecast by a third yesterday, Barclays shares, which had already fallen by 25p over the last week, ended 5p lower at 89p.

The bank's share price moved from 89p to 85p, and subsequently moved around the top of the range of analysts' estimates to the bottom, below even Barclay's County NatWest, which is at 84p.

However, it maintained its hold recommendation and forecast a flat 21.5p dividend.

Steel retreat

Worries that British Steel might pass its final dividend depressed the shares in heavy turnover of 14m. Citing the poor demand for steel, continued price weakness, and the consequent effect on revenue, Mr Ian Lowe at Smith New Court said: "The market has a 50-50 chance of getting to final dividend in our view."

With the company due to report full-year results next month, there was also talk in the market that a serious discussion about the presentation of the figures was taking place at British Steel. Smith is predicting a loss of around £100m for the year to March 1993.

Normality on a similar amount, but expects a final dividend of about 1.5p. The shares ended 5 down at 77p.

Vodafone sold

Sellers were active in Vodafone, which recorded the second biggest turnover of the day among the FTSE 100 constituents, as some investors reflected on the implications for cellular valuations following the merger of two big telecoms groups on Wednesday.

The £2.85bn deal between Centel and Sprint values the former's cellular per population at \$40 - compared with a rating of around \$105 for Vodafone. This had caused some US investors to re-evaluate Vodafone, according to market talk.

NEW HIGHS AND LOWS FOR 1992

NEW HIGHS FOR 1992: 1000 Shares (1992) 1000.00, 1000 Shares (1991) 1000.00, 1000 Shares (1990) 1000.00, 1000 Shares (1989) 1000.00, 1000 Shares (1988) 1000.00, 1000 Shares (1987) 1000.00, 1000 Shares (1986) 1000.00, 1000 Shares (1985) 1000.00, 1000 Shares (1984) 1000.00, 1000 Shares (1983) 1000.00, 1000 Shares (1982) 1000.00, 1000 Shares (1981) 1000.00, 1000 Shares (1980) 1000.00, 1000 Shares (1979) 1000.00, 1000 Shares (1978) 1000.00, 1000 Shares (1977) 1000.00, 1000 Shares (1976) 1000.00, 1000 Shares (1975) 1000.00, 1000 Shares (1974) 1000.00, 1000 Shares (1973) 1000.00, 1000 Shares (1972) 1000.00, 1000 Shares (1971) 1000.00, 1000 Shares (1970) 1000.00, 1000 Shares (1969) 1000.00, 1000 Shares (1968) 1000.00, 1000 Shares (1967) 1000.00, 1000 Shares (1966) 1000.00, 1000 Shares (1965) 1000.00, 1000 Shares (1964) 1000.00, 1000 Shares (1963) 1000.00, 1000 Shares (1962) 1000.00, 1000 Shares (1961) 1000.00, 1000 Shares (1960) 1000.00, 1000 Shares (1959) 1000.00, 1000 Shares (1958) 1000.00, 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LONDON SHARE SERVICE

AMERICANS

Company	Price	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593	592	591	590	589
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LONDON SHARE SERVICE

INVESTMENT TRUSTS - Cont.

Trust	Price	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar drifts down

TRADING was quiet on the foreign exchanges as much of northern Europe celebrated Ascension Day.

The dollar drifted down on profit taking after Wednesday's strong performance. Modestly encouraging US weekly jobless claims data raised barely a flicker of interest.

Jobless claims fell to a seven month low of 403,000 from a revised 407,000 the week before. Forecasts had been for another rise to 408,000.

Analysts said the figures were consistent with a rise in May non-farm payrolls of 100,000 or slightly more and would, therefore, keep the Federal Reserve from further easing.

By mid-afternoon the dollar had drifted down almost a penny to DM1.6275 from Wednesday's close at DM1.6345.

The softening of the US currency also followed rumours that the Bank of Japan had been intervening to steady the Yen.

One trader said he suspected the BoJ intervened in Tokyo over night but doubted it had carried on into European trading.

At the Tokyo close the dollar stood at ¥129.92 and DM1.6340. It closed in Europe at ¥129.50.

E IN NEW YORK

	May 28	Previous
1 month	1.0000-1.0000	1.0000-1.0000
3 months	0.9999-0.9999	0.9999-0.9999
6 months	0.9998-0.9998	0.9998-0.9998
12 months	0.9997-0.9997	0.9997-0.9997

Forward premiums and discounts apply to the US dollar.

STERLING INDEX

	May 28	Previous
100	100.00	100.00
101	101.00	101.00
102	102.00	102.00
103	103.00	103.00
104	104.00	104.00

CURRENCY MOVEMENTS

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

CURRENCY RATES

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

OTHER CURRENCIES

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

MONEY MARKETS

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

Pressure lifted

AFTER several days of tight trading the pressure was finally taken off the UK money markets yesterday.

Although the overnight rate climbed slightly to well over 11 per cent in the early morning it plunged at midday once it became clear that the big liquidity shortage forecast by the Bank of England would be relieved easily, contrary to expectations.

The Bank's initial forecast was less than the shortages forecast at the beginning of the week but still considerable at £1.3bn.

UK clearing bank base lending rate

10 per cent	from May 5, 1992
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In the early round of the Bank's operations traders held on to paper, keeping liquidity tight. As the cost of overnight money crept upwards the Bank acted to push overnight rates below 11 per cent. At midday it was successful.

Overnight rates, which had started the day at a point firmer at 11 1/2 per cent, fell to around 9 per cent after the Bank bought £1bn of bills across the bands and conducted its second repurchase agreement of the morning.

After that, there was little

and DM1.6255. In the US the dollar was lower at midday against the quiet domestic news background and the European holiday.

It stood at DM1.6265 and ¥129.50 at midday, down from DM1.6310 and ¥129.85 at the opening. Traders were waiting for the M2 measure of the money supply which was expected to show a fall of \$5.7bn compared with a rise of \$5.4bn the previous week.

A drop in M2 of \$5bn or more would take annual growth back below the floor of the Federal Reserve's 2.5 to 3.5 per cent target range and keep fears of another easing alive, analysts said.

The pound remained subdued in the quiet market. Traders said the slight retreat in the dollar had helped the D-mark at sterling's expense and there were also signs that

the pound was being sold for French francs following news on Wednesday that the French trade surplus jumped to a record FF7.79bn in April from FF1.06bn the month before.

The peseta survived a half-day general strike relatively unscathed. Spanish officials and businesses dismissed the effect of the strike but unions believed it would force a change of heart on controversial labour reforms. The economy minister, Mr Carlos Solchaga, plans to accelerate liberalisation of the Spanish economy in order to meet European economic and monetary union convergence requirements.

The peseta closed at Pta183.10 against the pound compared with Wednesday's close of Pta183.6.

Dealers warned that trading in Europe was likely to remain quiet for the rest of the week.

EMS EUROPEAN CURRENCY UNIT RATES

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

POUND SPOT - FORWARD AGAINST THE POUND

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

EURO-CURRENCY INTEREST RATES

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

EXCHANGE CROSS RATES

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

FT LONDON INTERBANK FIXING

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

MONEY RATES

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

LONDON MONEY RATES

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

FINANCIAL FUTURES AND OPTIONS

LIFE LONG FUTURES OPTIONS

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

LIFE LONG FUTURES OPTIONS

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

LIFE LONG FUTURES OPTIONS

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

LIFE LONG FUTURES OPTIONS

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

LIFE LONG FUTURES OPTIONS

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

LIFE LONG FUTURES OPTIONS

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

LIFE LONG FUTURES OPTIONS

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

LIFE LONG FUTURES OPTIONS

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

LIFE LONG FUTURES OPTIONS

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

LIFE LONG FUTURES OPTIONS

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

LIFE LONG FUTURES OPTIONS

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

LIFE LONG FUTURES OPTIONS

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

LIFE LONG FUTURES OPTIONS

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

LIFE LONG FUTURES OPTIONS

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

LIFE LONG FUTURES OPTIONS

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

LIFE LONG FUTURES OPTIONS

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

LIFE LONG FUTURES OPTIONS

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

LIFE LONG FUTURES OPTIONS

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

LIFE LONG FUTURES OPTIONS

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

LIFE LONG FUTURES OPTIONS

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

LIFE LONG FUTURES OPTIONS

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

LIFE LONG FUTURES OPTIONS

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

LIFE LONG FUTURES OPTIONS

	May 28	Previous
US Dollar	100.00	100.00
British Pound	100.00	100.00
French Franc	100.00	100.00
German Mark	100.00	100.00
Italian Lira	100.00	100.00

LIFE LONG FUTURES OPTIONS

	May 28	Previous
US Dollar	100.00	100.00
British	1.54	1.54

41

CANADA

Index	Stock	High	Low	Close	Chng	Index	Stock	High	Low	Close	Chng	Index	Stock	High	Low	Close	Chng				
TORONTO																					
3:00 pm prices May 28																					
Outcloses in cents unless marked \$																					
1000 AD&P Inc	516 1/2	515	514	515	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480	480	0	14000 Const Spt	322 1/2	320	319	320	0	20000 Laysan Corp	55 1/2	55 1/2	55 1/2	0	30000 Nutrilite	85 1/2	85 1/2	85 1/2	0
10000 Alcan	480	480	480																		

TOKYO - Most Active Stocks									
Thursday 28 May 1992									
	Stocks	Closing	Change		Stocks	Closing	Change		
	Treated	Price	on day		Treated	Price	on day		
Mats. MILK Prod.	4.7m	915	+ 25	Machida Pharm.	2.7m	5475	+ 110		
Ricoh Co.	4.5m	628	+ 27	Morinaga Milk	2.5m	888	+ 18		
Asahi Chem. Ind.	4.2m	67	+ 14	San. Storage Syst.	3.0m	1,070	+ 40		
Nippon Zench.	3.3m	650	+ 34	Jpn. Mail & Chem.	2.4m	775	+ 3		
Mitsubishi Fudsh.	3.2m	1,170	+ 20	Nippon Indusng.	2.2m	468	+ 18		

UNITED STATES FINANCE & INVESTMENT

The Financial Times proposes to publish this survey on

June 11, 1992

Decision makers in over 160 countries world-wide and 50% of the International Financial Managers in Europe's top companies will see this survey. If you want to reach this important audience, call:

Mary Ellen Houck or **Anna Fairfax**

Fax: 212-319-0704 Fax: 071-873-307

Data Source: International Financial Managers in Europe 1988

FT SURVEYS

3:00 pm prices May 28

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597
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NASDAQ NATIONAL MARKET

3:00 pm prices May 26

Stock	Dr.	P	High	Low	Last	Chg	Stock	Dr.	P	High	Low	Last	Chg	Stock	Dr.	P	High	Low	Last	Chg	
ACI	0.44	22	78	38.1	34.5	25	+	Doi Seed	20	105	33	33	37	+	LDGS A	22	544	263	234	31	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
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ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
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ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
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ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
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ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
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ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
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ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
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ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
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ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15	15	+	Dyn Syst	12	33	9	9	9	+	Le Pette	0.17	77	14	14	14	+
ACI Corp	0.16	172	10	10	15																

3:00 pm prices May 28

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GWENT

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· FT SURVEYS ·

JPY 165.20

AMERICA

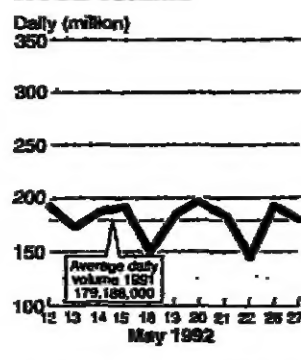
Dow higher despite telephone sell-off

Wall Street

US EQUITIES managed to post slim gains yesterday morning, in spite of a strong sell-off of cellular telephone stocks following news of a stock-swap merger between Sprint and Centel, valuing Centel at \$2.85bn, writes Karen Zager in New York.

news that jobless claims for the week ending May 16 had fallen by 4,000 in a week when many analysts had expected claims to rise.

NYSE volume



to strong selling of cellular company stocks. Lin Broadcasting dropped 34 to \$67, McCaw Cellular tumbled 24 to \$26 and GTE slipped 3 to \$31.

carriers, American Telephone & Telegraph firmed 4 to \$42 1/2 while MCI Communications added 1/4 to \$31 1/2.

3.5 per cent. Kellogg moved 1 1/2 higher to \$37 1/2. General Mills rose 1 1/2 to \$60 1/2 and Quaker Oats by 1/2 to \$55 1/2.

Brazilian equities steady after political turmoil

Bill Hinchberger puts a week's events into context

After a few days of rough and tumble, Brazilian stock markets have recovered since Wednesday, when President Fernando Collor de Mello's brother said that he had no proof of earlier charges of high level corruption, and drug abuse against his presidential brother.

of \$359.9m, net investment was \$390.6m - already topping the \$370.8m registered last year, most of which entered after institutional investors were allowed to invest directly in Brazilian equities last June.

foreign and domestic, have found their opportunities in a handful of state-controlled blue chips. The four most traded issues account for three-quarters of Bovespa's activity.

ASIA PACIFIC

Foreign buying reverses Nikkei's downtrend

Tokyo

SHARE prices, which had fallen initially on arbitrage unwinding, picked up on late afternoon bargain hunting and index-linked buying, writes Emiko Terazono in Tokyo.

short-term "theme" trading by dealers. Meiji Milk Products, the most active issue of the day, climbed Y35 to Y910, and Mitsubishi Kakoki, a water treatment equipment maker, rose Y110 to Y3,810.

respond, and Sakura remained unchanged at Y1,070. In Osaka, the OSE average picked up 158.77 to 20,600.52 in volume of 14.6m shares.

pect of higher crude oil prices pushed Cathay Pacific down 70 cents to HK\$12.90. SINGAPORE declined on the detail of the government's plan to help investment trusts suffering from liquidity problems.

MSE-25 after reporting a 43 per cent drop in annual group net profits. SINGAPORE rose for the third consecutive day on institutional buying. The Straits Times Industrial index gained 21.61 to 1,538.15.

ket is that it began catching foreign eyes before the country had completed the economic house cleaning that other countries in the region undertook at an earlier stage in their stock exchange development.

Mr Teixeira says: "There is a saying: 'When you don't know companies, you buy names.' That also happened in Mexico and Chile." He believes the early "smart" money gave the market an initial boost, but that now serious macroeconomic reform and company profitability should begin to weigh in more on market performance.

Mr Buchenrode expects more new issues in the second half of this year, with greater use of underwriting. "But companies won't want to make offerings when stock prices are below book value," he warns.

EUROPE

Milan and Madrid gain in quiet trade

MOST bourses were closed for the Ascension day holiday, but Milan and Madrid produced gains yesterday, writes Our Markets Staff.

the half-day general strike, which appeared to have limited success, with reports of public transport running normally in many parts of the country. The unions had called the action in protest at the government's public spending cuts.

Iberdrola II advanced Pta47 or 9 per cent to Pta547 following comments on Wednesday by the chairman of Iberdrola I that the merger of the two utilities should be completed by the end of the year.

that the apparently flat trajectory of the market this year had concealed early strength in industrials and foods - the former broken recently by disappointing 1992 prospects for Jefferson Smurfit, the paper and packaging group - and a early lag in performance by Ireland's financials which have since come through to support the market.

ISTANBUL fell sharply following a rise in interest rates at Wednesday's three-month Treasury bill auction. The index closed down 58.37 at 3,333.16 in turnover estimated at TL1,117.5bn, down from TL1,300bn previously.

Prices of 61 shares fell, 18 rose and 42 finished unchanged. Among active stocks Regit rose TL5.50 to TL12.250 while Tugra and Cukurova Elektrik were both unchanged at TL3,700 and TL5,300 respectively.

MANILA was affected by a loss of electricity which kept activity low, and the composite index fell 18.48 to 1,403.35 in combined turnover of 279.8m pesos.

MANILA was affected by a loss of electricity which kept activity low, and the composite index fell 18.48 to 1,403.35 in combined turnover of 279.8m pesos.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries									
NATIONAL AND REGIONAL MARKETS									
WEDNESDAY MAY 27 1992									
Figures in parentheses show number of lines of stock	US Dollar Index	Day's Change %	Pound Sterling Index	Yes Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index
Australia (85)	150.74	-0.7	124.09	123.82	128.06	122.30	-0.5	4.16	151.73
Austria (18)	157.94	-1.7	138.25	137.96	142.71	142.43	-0.5	2.05	170.92
Belgium (46)	141.49	-1.2	116.48	116.22	120.22	117.07	-0.1	5.20	143.25
Canada (119)	126.79	+0.0	104.36	104.15	107.74	110.36	+0.0	3.32	126.80
Denmark (35)	242.95	-0.1	200.00	199.57	206.45	207.82	+1.1	1.76	243.29
Finland (15)	75.48	-1.5	64.60	64.47	65.29	72.58	+0.1	1.98	79.84
France (104)	162.80	-2.1	133.95	133.55	138.16	136.90	-0.9	3.36	165.07
Germany (85)	121.87	-2.4	100.32	100.12	103.56	103.59	-0.9	2.23	124.92
Hong Kong (56)	253.59	+0.5	208.78	208.31	215.51	252.27	+0.5	3.24	252.30
Ireland (16)	155.95	-2.1	128.41	128.13	132.56	134.10	-0.7	4.06	159.41
Italy (78)	70.80	-2.2	58.26	58.16	60.18	65.04	-0.8	3.25	72.41
Japan (473)	102.10	-1.9	84.05	83.87	86.77	83.87	-1.4	1.01	104.04
Malaysia (58)	236.09	-0.1	194.05	194.42	201.15	220.46	+0.1	2.82	237.04
Mexico (19)	1620.57	-0.4	1334.06	1331.19	1377.12	1504.24	-0.3	1.04	1627.04
Netherlands (25)	159.28	-1.5	131.11	130.82	135.34	133.71	+0.0	4.18	161.74
New Zealand (14)	45.94	-1.8	37.62	37.74	39.04	45.54	-1.4	5.82	46.68
Norway (24)	184.94	-0.8	152.16	151.76	158.84	158.84	+0.8	1.58	185.12
Singapore (38)	222.82	+0.4	183.43	183.03	189.34	187.78	+0.7	1.95	221.86
South Africa (61)	249.80	+0.0	205.64	205.19	212.27	188.01	+0.2	2.70	249.78
Spain (50)	198.48	-1.8	129.75	129.47	132.80	129.87	-0.2	6.02	198.86
Sweden (27)	193.55	-2.9	159.33	158.99	164.47	158.55	-1.1	2.83	198.85
Switzerland (50)	105.08	-0.7	88.50	88.32	89.31	98.84	-0.2	2.21	105.87
United Kingdom (228)	165.74	-1.7	161.13	160.77	168.32	161.13	-0.2	4.63	165.14
USA (522)	168.06	+0.3	138.36	138.07	142.83	138.06	+0.3	2.97	167.54
Europe (791)	153.73	-1.8	126.55	126.26	130.64	128.28	-0.4	3.79	156.53
Nordic (100)	181.16	-1.4	149.15	148.83	153.96	150.99	+0.0	2.15	183.71
Pacific Basin (717)	108.73	-1.5	88.50	88.32	89.31	98.84	-0.2	1.58	110.49
Euro-Pacific (198)	125.94	-1.7	104.50	104.27	107.89	105.33	-0.8	2.85	129.12
North America (837)	165.48	+0.2	138.23	138.06	140.85	134.15	+0.3	2.98	165.06
Europe Ex. UK (553)	128.80	-1.9	105.03	104.82	108.43	110.32	-0.5	1.98	130.25
Pacific Ex. Japan (244)	173.85	-0.1	143.20	142.81	147.84	154.90	+0.1	3.51	174.06
World Ex. US (1702)	129.27	-1.6	108.42	108.19	108.85	106.66	-0.7	2.56	131.35
World Ex. UK (1868)	136.26	-0.7	112.17	111.93	115.20	123.53	-0.4	2.47	137.27
World Ex. So. A. (2163)	140.65	-0.9	115.78	115.55	119.54	128.49	-0.4	2.72	141.89
World Ex. Japan (1751)	163.40	-0.5	134.51	134.23	138.87	151.85	+0.0	3.28	164.25
The World Index (2224)	141.38	-0.9	116.39	116.14	120.15	127.04	-0.3	2.72	142.60

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